

U.S. ELECTION

BIDEN EXITS RACE

President endorses Kamala Harris as party nominee after weeks of pressure to step aside ■ A3



U.S. President Joe Biden walks up the steps of Air Force One last week. Mr. Biden's decision to end his campaign thrusts Democrats into a moment of uncertainty. SUSAN WALSH/AP

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PODCAST

David Shribman offers a look at what's next for the Democrats after Biden ends his bid tgam.ca/TheDecibel



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MOMENT IN TIME

NEWS PHOTO ARCHIVE



RANDY VELOCCI/THE GLOBE AND MAIL

ENTERTAINING
WEARY TRAVELLERS

For more than 100 years, photographers and photo editors working for *The Globe and Mail* have preserved an extraordinary collection of news photography. Every Monday, *The Globe* features one of these images. This month, we're showcasing Toronto's Pearson Airport.

To say Toronto Pearson International Airport's former Terminal 2 was unloved is to put it mildly. Opened in 1972, it had all the charm of a Soviet-era housing project and was drab and dark. It eventually became Air Canada's hub and, in 1991, the airline joined forces with Transport Canada to unveil a \$140-million facelift to

make the terminal more friendly. One of those improvements was a piano lounge, as shown in the photo above from *The Globe and Mail*'s Randy Velocci. However, the terminal couldn't compete with the large, sun-filled terminals that sprouted on either side. Terminal 3 opened in 1991, and a huge new \$5-billion Terminal 1 opened in 2004. Terminal 2 – obsolete, unused, unloved – was demolished in 2008 to make room for more tarmac space. However, its piano lounge was ahead of its time. Weary travellers in Terminal 1 and 3 can listen to more than 100 live performances, in all genres, throughout the year. PHILIP KING

COLUMNISTS

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OPINION



LESLIE
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OPINION



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OPINION

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Safe handling practices can prevent outdoor meals from becoming contaminated ■ A12

Businesses' reliance on major tech platforms puts their strategic autonomy at risk ■ B4

CORRECTION

An article Thursday in the News section, on a proposed Newfoundland and Labrador lawsuit over the federal equalization program, incorrectly reported that the province will receive \$610-million this

year under the program, \$34-million more than Ontario. In fact, Newfoundland and Labrador will get \$218-million; Ontario will get \$576-million.

Some of the world's cleanest pigs are being raised to grow kidneys and hearts for humans

LAURAN NEERGAARD
BLACKSBURG, VA.

Wide-eyed piglets rushing to check out the visitors to their unusual barn just might represent the future of organ transplantation – and there's no rolling around in the mud here.

The first gene-edited pig organs ever transplanted into people came from animals born on this special research farm in the Blue Ridge Mountains – behind locked gates, where entry requires washing down your vehicle, swapping your clothes for medical scrubs and stepping into tubs of disinfectant to clean your boots between each air-conditioned barn.

"These are precious animals," said David Ayares of Revivacor Inc., who spent decades learning to clone pigs with just the right genetic changes to allow those first audacious experiments.

The biosecurity gets even tighter just a few miles away in Christiansburg, Va., where a new herd is being raised – pigs expected to supply organs for formal studies of animal-to-human transplantation as soon as next year.

This first-of-its-kind building bears no resemblance to a farm. It's more like a pharmaceutical plant. And part of it is closed to all but certain carefully chosen employees who take a timed shower, don company-provided clothes and shoes, then enter an enclave where piglets are growing up.



Pigs stand in pens at the Revivacor research farm near Blacksburg, Va., where the animals are raised for animal-to-human organ transplant experiments. SHELBY LUM/ASSOCIATED PRESS

mately harm a transplant recipient.

"We designed this facility to protect the pigs against contamination from the environment and from people," said Matthew VonEsch of United Therapeutics, Revivacor's parent company. "Every person that enters this building is a possible pathogen risk."

This is what it takes to clone and raise designer pigs for their organs – including a US\$75-million "designated pathogen-free facility" built to meet Food and Drug Administration safety standards for xenotransplantation.

Thousands of Americans each year die waiting for a transplant, and many experts acknowledge there never will be enough human donors to meet the need.

Animals offer the tantalizing promise of a ready-made supply. After decades of failed attempts, companies including Revivacor, eGenesis and Makana Therapeutics are engineering pigs to be more humanlike.

So far in the U.S. there have been four "compassionate use"

transplants, last-ditch experiments into dying patients – two hearts and two kidneys. Revivacor provided both hearts and one of the kidneys. While the four patients died within a few months, they offered valuable lessons for researchers ready to try again in people who aren't quite as sick.

Now the FDA is evaluating promising results from experiments in donated human bodies and awaiting results of additional studies of pig organs in baboons before deciding next steps.

About 300 pigs of different ages live on this farm, nestled in rolling hills, its exact location undisclosed for security reasons.

But in neighbouring Christiansburg is the clearest signal that xenotransplantation is entering a new phase – the sheer size of United Therapeutics' new pathogen-free facility. Inside the 77,000-square-foot building, the company expects to produce about 125 pig organs a year, likely enough to supply clinical trials.

ASSOCIATED PRESS



U.S. President Joe Biden and Vice-President Kamala Harris attend an event in Raleigh, N.C., in March. Mr. Biden's departure abruptly plunges the Democratic Party into a moment of uncertainty just one month before it expects to crown its nominee at a convention in Chicago. DOUG MILLS/NYT

Biden withdraws from U.S. presidential race

Democrat's decision, after weeks of increasing pressure from within party ranks for him to stand aside, marks a surprising reversal

NATHAN VANDERKLIPPE
INTERNATIONAL CORRESPONDENT

U.S. President Joe Biden has abandoned his re-election campaign with only 107 days until voters choose their next president, leaving Democrats, some of whom had called for his exit, just a few weeks to pick a new candidate as they seek to keep a resurgent Donald Trump from taking back the White House.

Mr. Biden said he would step aside “in the best interest of my party and the country,” and endorsed Vice-President Kamala Harris to take the party's nomination in his stead. He said he would continue serving as President for the remainder of his term, which ends in January.

The President's decision stamps an end date on his long political career, which began with his first local election win in 1970. The 81-year-old was praised as a patriot by his Democratic peers for leaving the race to make way for a younger contender. He promised to say more later this week about his reasons for leaving.

Questions about Mr. Biden's mental fitness have grown more acute since his stumbling debate performance last month suggested he is beginning to succumb to the frailties of old age. In the weeks that followed, calls for him to cede his position as presumptive Democratic nominee grew more insistent from within party ranks, as congressional leaders, prominent fundraisers and even close allies made public their concern about the viability of his candidacy.

His decision on Sunday marks a stunning personal reversal. Until the moment he announced that he would drop out through a statement posted to social media, Mr. Biden and his campaign insisted that he alone was best suited to vanquish Mr. Trump, as he did in 2020.

There is no modern American precedent for a party's chosen leader voluntarily leaving the race at such a late moment, after the conclusion of primary elections in which voters overwhelmingly chose Mr. Biden as their candidate.

It brings yet another major jolt to a presidential race already shaken by this month's assassination attempt on Mr. Trump, the Republican candidate, and his criminal conviction in May.

Mr. Trump issued a new fundraising appeal within minutes of his rival's announcement, saying Mr. Biden “just quit the race in COMPLETE DISGRACE!” Soon after, he began selling his trademark red Make America Great Again hats in white, saying they were to commemorate Mr. Biden's departure. Mr. Trump, who has for months enjoyed a slim lead in polls, must now remake his own campaign against a new and, for now, unknown opponent.

For Democrats, meanwhile, Mr. Biden's departure abruptly plunges the party into a moment of uncertainty just one month before it expects to crown its nominee at a convention in Chicago.

His withdrawal frees delegates to that convention from their commitment to any candidate, placing the future of the party – and perhaps the country – in their hands, although Mr. Biden is likely to maintain considerable moral suasion, giving Ms. Harris an edge.

It is unclear whether there will be a competition for the nomination; as of Sunday evening no other Democrats had said they would vie for the spot, and some possible contenders, including California Governor Gavin Newsom and Pennsylvania Governor Josh Shapiro, had endorsed Ms. Harris.

The intricacies of the selection process will almost certainly need to be reformulated for the exceptional new circumstances. Another complication: The party's chosen nominee will themselves have to select a running mate, creating the potential for a disruptive secondary contest.

At the same time, some Democratic Party elders and major donors moved quickly to support Ms. Harris, hoping to prevent a period of fractious infighting less than four months from this year's election.

Ms. Harris is a former California prosecutor and attorney-general who as Vice-President drew criticism for failing to stem large numbers of illegal migrants, but plaudits for her advocacy on maintaining legalized access to abortion, a key Democratic campaign plank. On Sunday, she pledged to “earn and win” the party's

support, saying she would “do everything in my power to unite the Democratic Party – and unite our nation – to defeat Donald Trump” and his “extreme” agenda.

Former president Bill Clinton and Hillary Clinton, the 2016 Democratic presidential nominee, said in a joint statement that they support Ms. Harris as the party's candidate. They were joined by influential wings of the Democratic Party, including its Congressional Progressive Caucus and Black Caucus.

Reid Hoffman, a major Democratic donor, also said he would support Ms. Harris. “It's time for us to unite,” Mr. Hoffman, the co-founder of LinkedIn, said in a statement. The chairs of Democratic state party organizations across the country gave their “full support” to Ms. Harris, sources familiar with the matter told the Reuters news agency.

Other notable Democrats, however, did not immediately support Ms. Harris, including former president Barack Obama and former House Speaker Nancy Pelosi.

Some Democrats believe the party would be best served by a competitive process, even if brief, to evaluate who will be better positioned to challenge Mr. Trump, who boasts formidable campaign skills and growing support from groups of voters that have traditionally voted Democratic, including Black, Hispanic and young Americans.

Ms. Harris, who is of Black and South Asian descent, became a political pioneer as the first woman to become vice-president. If elected, she would be the first woman to become president.

But she has struggled in other campaigns, including her failed 2020 attempt to become the Democratic presidential nominee, when she dropped out more than two months before the first primary vote took place.

“Running in a primary campaign is difficult enough and that didn't go especially well for her. But a one-on-one general-election campaign against someone like Trump is an immense challenge,” said Dan Schnur, a long-time California political strategist.

“The main reason the Democrats might benefit from even an abbreviated competitive process is to test the mettle of the candidates, Harris included, to see who might be best prepared for that challenge.”

Failing to hold a competitive process may also provide Republicans new grounds for political attack.

“I'm worried about the consequences to our democracy if the Democrats decide not to open up the nomination process,” said Frank Luntz, the prominent Republican pollster and strategist. “Trump will claim it's a rigged nomination and independent voters already think the elites in Washington have too much power.”

Democrats, however, may not have much choice. Reopening a primary selection process would not only encounter daunting logistical hurdles, it would violate party rules and the law in some states, said Sandy Maisel, a government professor emeritus at Colby College in Waterville, Me.

Any challenger “would have to be so self-assured that they had a better chance at beating Trump than Harris did – and that they could beat Harris – that they would risk their entire political career for that.”

Ms. Harris, as a lawyer, is seen as capable of more sharply parrying Mr. Trump's verbal blows than Mr. Biden, although she may struggle to match Mr. Biden's skill in speaking to independent voters.

She possesses other advantages, however, including access to the powerful campaign organization already built for Mr. Biden, and preferential access to the funds it has raised.

The “likely outcome is there will be a general rallying round Harris, just because there's no obvious alternative that wouldn't tear the party apart,” said Gary Jacobson, an emeritus scholar at University of California San Diego who has written extensively on U.S. politics.

Democrats, too, hope Mr. Biden's departure will allow them to revive a campaign they intended to cast as a referendum on Mr. Trump. That strategy had splintered as questions about Mr. Biden's age and mental acuity rose to the fore.

“All of us want to get back on offense. I am tired of playing defence in this race and watching the Republicans gloat,” said Mike Nellis, a prominent Democratic technologist and fundraiser who is founder of digital marketing agency Authentic.

“Every Democratic activist I talk to is so tired of fighting with each other.”

Kamala Harris is the Democratic Party's best chance. They should take it

DOUG SAUNDERS
ANALYSIS



Kamala Harris has not been very visible during the past 3½ years, as is often the case with U.S. vice-presidents. Despite a robust set of responsibilities, she rarely makes front-page news. A scattering of memes and gaffes have given Americans a sense, however inaccurately, that she is awkward. Her public-favourability ratings are not very strong. When she ran in the presidential primary in 2020, she was seen as a lacklustre campaigner.

But she is the best hope the Democratic Party has of defeating Donald Trump now that President Joe Biden has abandoned his re-election bid. She is the party's only truly viable candidate, and needs to be running for president now.

To understand why better-informed Democrats have come to that conclusion, it may be worth looking at polls – but not the ones we usually see. In those, Mr. Biden has consistently averaged several points behind Mr. Trump since his shambolic June 27 debate performance gave voters a sense that he was suffering a serious impairment.

Ms. Harris has generally fared a bit better. When voters are asked about a hypothetical Trump-Harris election, she has sometimes come out ahead by a couple points, sometimes behind. But those polls aren't that useful, because most Americans know little about their Vice-President.

More important are surveys that pit Mr. Trump against what pollsters call “generic Democrat” – that is, any opponent who isn't Mr. Biden. The last time this was asked directly in a large-scale poll, in November by NBC News, Mr. Biden lost by two points to Mr. Trump while the generic figure won by an impressive six points. Another poll this month showed “generic Democrat” figures, albeit at the congressional level, leading Republicans by three points. Such polls have generally shown Democrats ahead of Republicans all year. Indeed, CNN found earlier this month that three times as many U.S. voters believed “someone else” would have a better chance of winning an election than Mr. Biden.

In other words, if you erase voter concern about Mr. Biden's appearance of advancing age and incomprehensibility, and replace him with any Democrat who doesn't have those liabilities, you probably have a winning candidate.

And Ms. Harris is the only person who can plausibly put on this “generic Democrat” T-shirt in time to win the election. In an imaginary world where Mr. Biden had quit the race in January, other candidates might have fared better during the eight-month-long ritual of primaries and caucuses leading to the late-August Democratic National Convention.

Given the threat posed by Mr. Trump, there is no way the Democrats can wait a month to field their presidential candidate. Nor could they survive a contested convention in which a field of candidates say negative things about one another on national airwaves.

Any other candidate would take additional weeks to build up a campaign and gain public recognition – and there are only two weeks between the Democratic convention and the Nov. 5 election. Ms. Harris, as the sitting Vice-President, has been viewed by leading Democrats as the natural replacement candidate since

June, and was endorsed on Sunday by Mr. Biden himself.

Besides, senior Democrats have reportedly warmed to the possibility that Ms. Harris might be a very strong candidate indeed in 2024, given the contrast she strikes not only against Mr. Trump but against Mr. Biden, who is a weak candidate against Republicans and has also disillusioned key sectors of Democrats.

To understand her strengths, it's worth revisiting the TV ad she aired during her 2020 primary campaign, which portrayed her as “the anti-Trump” in every way:

“He's a world leader in temper tantrums; she never loses her cool. She prosecuted sex predators; he is one. She shut down for-profit colleges that swindled Americans; he was a for-profit college – literally. He's owned by the big banks; she's the attorney-general who beat the biggest banks in America and forced them to pay homeowners \$18-billion.”

As a figure seen as somewhat to the right of Mr. Biden, as a former tough-on-crime prosecutor and California attorney-general with little interest in the very on-line identity-politics issues derided by Republicans as “woke,” she has strong prospects with moderate Republican and independent voters. She also lacks some of Mr. Biden's liabilities: She does not share his polarized stand on the Israel-Hamas war, which has driven away younger voters in important states such as Michigan. She does not have any family scandals such as the one involving Mr. Biden's son Hunter, convicted of unlawful gun possession this year, that have dragged down Mr. Biden's popularity among swing voters.

Given the threat posed by Donald Trump, there is no way the Democrats can wait a month to field their presidential candidate.

Ms. Harris's perceived liabilities tend to be things having little to do with her actual performance. Some Democrats fret that American voters may not be ready for a woman of colour – especially given Mr. Trump's evident popularity despite his overtly misogynist and often racially charged views.

But big majorities voted for a Black president, Barack Obama, twice in 2008 and 2012. A majority voted for a female candidate, Hillary Clinton, in 2016. This suggests that most Americans, except those deeply tied to Mr. Trump's candidacy, have no problems with Ms. Harris's identity. (Indeed, a recent poll showed that Michelle Obama, a former first lady who has expressed no interest in entering politics, would be by far the strongest Democratic candidate against Mr. Trump were she to run, and the only one sure to beat him.)

Ms. Harris's identity as a Californian could be more of a liability. Mr. Trump and his vice-presidential candidate, J.D. Vance, both routinely denounce California as a failed state filled with street poverty and flaky gender-identity politics.

But she could just as well characterize them as two Ivy League-educated millionaires from the ultra-elite worlds of finance and real estate.

As a starting position in what will be a brutal, everything-on-the-table battle for the future of America and the world, that's not bad – and she is the only candidate who is anywhere near the starting blocks.



U.S. Vice-President Kamala Harris, seen in May, has been viewed by leading Democrats as the natural replacement candidate for Joe Biden since June. Mr. Biden himself endorsed her Sunday. JOHN RAOUX/AP



U.S. President Joe Biden, seen in March, 2023, dropped out of the 2024 presidential race on Sunday. He endorses Vice-President Kamala Harris to succeed him as the Democratic nominee. ANDREW HARNIK/AP

Biden's decision marks moment of changed history

By stepping aside, he sets in motion a cascade of moves that reshape the 2024 presidential race

DAVID SHRIBMAN

ANALYSIS

Abandoning the indefensible, Joseph Robinette Biden Jr. bowed to the inevitable and, ultimately, the unavoidable.

By stepping aside from the quest for a second term, Mr. Biden set in motion a cascade of extraordinary developments that reshapes the 2024 presidential race even as his withdrawal placed his fingerprints on American history by endorsing Vice-President Kamala Harris, a Black and South Asian woman, to succeed him.

His decision, creating yet another astonishing turn in a turbulent, immensely consequential presidential-election year, brings to a sudden end Mr. Biden's fourth presidential campaign; assures the eclipse of his half-century at the centre of American politics; and throws into upheaval the general-election plans not only of his own party but also of Donald Trump's Republicans. Mr. Biden's rivals had been planning for more than half the year on a campaign against an 81-year-old whose decline provided fodder for his opponents but was heart-breaking to his allies.

Confined by COVID-19 in his Delaware beach house, under intense pressure and facing the saddening likelihood that the White House years that he had yearned for in an arc of nearly four decades would be circumscribed, Mr. Biden overlooked Cape Henlopen State Park for days while looking over his options. Outside the Biden home, speculation swirled. Inside, a President seethed, and then, almost on impulse, he relented.

With his disastrous performance at the late June debate with Mr. Trump, Mr. Biden — who, as early as 1987, when he began his first quest for the White House, was regarded as a symbol of the vigour and potential of America's youthful political class — was essentially chased from the campaign. He was recast in the public eye not as a striving man of potential but as a halting senior with rapidly declining mental acuity.

The result was an extraordinary spectacle in which an incumbent who wished for another term was all but denied the chance to seek it.

This episode is a poignant echo of the withdrawal from the 1968 race by president Lyndon B. Johnson, which occurred when Mr. Biden was a 25-year-old law student. It was an inflection point in the American passage that clearly shaped the rhetoric the 46th president used in his own withdrawal statement.

In a period of tumult that — with political strife and the spray of bullets — resembles 1968, Mr. Biden adopted and adapted the rationale that the 36th president, also facing possible defeat for re-election, employed for his withdrawal. Both told the American people they would focus their energies on completing the work

they had begun and, implicitly, would make way for fresh new leadership.

The Biden decision represented a remarkable reversal in the President's fate and destiny at the same time as it reshaped presidential history, which in almost every case assures a president who seeks a second term a chance to do so. One exception, along with the Johnson example, was Franklin Pierce, also an American chief executive in a time of political convulsion — in his case, the contention over slavery that led to the Civil War. The Pierce effort to win the Democratic nomination of 1856 stalled out after 15 ballots at a national convention that delivered the nomination to James Buchanan on the 17th ballot.

For about a month, Mr. Biden resisted the call of senior party leaders because he knew that they, and their forebears, have underestimated him for decades. Indeed, that has been a pattern since late 1971, when he approached the Democratic National Committee for assistance only to find that the party wise men — wrong for not the last time — rudely dismissed him as a callow 29-year-old in a hopeless challenge to a popular Republican Senate incumbent that he eventually won.

The Biden decision represented a remarkable reversal in the President's fate and destiny at the same time as it reshaped presidential history, which in almost every case assures a president who seeks a second term a chance to do so.

The Biden decision was greeted with praise from fellow Democrats, who created a chorus that swelled to the sentiment expressed by Democratic Senator Sherrod Brown of Ohio, who in an interview Sunday, said, "As a patriotic American, the President did the right thing." In a separate interview, Senator Angus King of Maine, an independent, said, "He's clearly decided that this decision, while personally difficult, is in the best interest of the country."

Mr. Biden has put the full weight of his office and the power that comes with his years of party service behind Ms. Harris. That likely short-circuits the possibility of the first American open convention since 1952 — a prospect that sent party elders, who prize stability and reliable political processes and deplore the kind of chaos such an event might produce, into eruptions of worry.

"Kamala benefits from very low expectations," said Steven Grossman, a former chairman of the Democratic National Committee. "She'll do well with voters of colour, women, young people and seniors."

Though Harry Truman did not endorse his vice-president, Alben Barkley, for president in 1952, and though Barack Obama did not endorse Mr. Biden in 2016 — a source of recurrent Biden family resentment aimed at the Obamas — in many respects, Mr. Biden could do little else in the case of Ms. Harris.

Mr. Biden, who on Sunday described his Vice-President as "an extraordinary partner," chose the former California senator as his understudy nearly four years ago. On that day in August, 2020, he argued that she was "ready to do this job [of the presidency] on Day One." He thus is on record with that sentiment, which would have been awkward to reject, even at a time of profound party crisis. He also almost certainly believed — and many party leaders agree — that a party whose core loyalists are Blacks and women could not turn away from a Black woman.

Cardiologists know that shock often is followed by confusion, and this is surely the case in the American body politic.

Mr. Trump said that his longtime rival had "quit the race in COMPLETE DISGRACE!" The Republicans now must completely recalibrate their autumn appeal, aiming it at Ms. Harris rather than at Mr. Biden. There were indications from the Trump campaign Sunday night that the former president might choose not to debate Ms. Harris.

Mr. Biden's decision — one of those moments in the life of a country that is shocking but not surprising — does not settle accounts in the Democratic Party. Indeed, it raises several substantial questions that must be answered in the days and weeks ahead.

One of those questions is not likely to be a challenge to Ms. Harris's nomination. One Democratic senator, seeking anonymity so as not to discomfit the Biden camp, said that he had surveyed all the possible replacements for Mr. Biden and found that none had the taste for a challenge to Ms. Harris for the nomination. Former president Bill Clinton and former secretary of state Hillary Clinton, the Democrats' 2016 nominee, were among the first in a parade of party leaders to endorse the Biden endorsement.

Now the question is whether Ms. Harris will choose her own running mate or, like the 1956 Democratic nominee Adlai Stevenson of Illinois, request an open contest at the party's convention in Chicago a month from Monday. It is a prize worth having, even if the Harris ticket is defeated in November.

In the possibility of a Harris defeat, the presidential field would be open four years from now for any or all of those who might become the Democrats' 2024 vice-presidential nominee. They include Senator Mark Kelly of Arizona, a former astronaut and husband of former representative Gabby Giffords, who was shot in the head in 2011, and governors Gretchen Whitmer of Michigan, Josh Shapiro of Pennsylvania, Andy Beshear of Kentucky, J.B. Pritzker of Illinois and Roy Cooper of North Carolina.

Every one of those figures knows that vice-presidential nominees such as Theodore Roosevelt, Franklin Delano Roosevelt, Calvin Coolidge, Harry Truman, LBJ, George H.W. Bush and Mr. Biden himself eventually have become president, and others, including Hubert Humphrey, Walter Mondale and Al Gore, have won presidential nominations.

Now, Ms. Harris is on the precipice of joining the list.

Special to The Globe and Mail

Endorsed by Biden, Harris could be first female U.S. president

CHRIS MEGERIAN WASHINGTON

She's already broken barriers, and now Kamala Harris could shatter several more after President Joe Biden abruptly ended his re-election bid and endorsed her.

Mr. Biden announced Sunday that he was stepping aside after a disastrous debate performance catalyzed fears that the 81-year-old was too frail for a second term.

Ms. Harris is the first woman, Black person or person of South Asian descent to serve as vice-president. If she becomes the Democratic nominee and defeats Republican candidate Donald Trump in November, she will be the first woman to serve as president.

Mr. Biden said Sunday that choosing Ms. Harris as his running mate was "the best decision I've made" and endorsed her as his successor.

"Democrats — it's time to come together and beat Trump," he wrote on X, the social-media platform formerly known as Twitter. "Let's do this."

Ms. Harris described Mr. Biden's decision to step aside as a "selfless and patriotic act," saying he was "putting the American people and our country above everything else."

"I am honoured to have the President's endorsement, and my intention is to earn and win this nomination," Ms. Harris said. "Over the past year, I have travelled across the country, talking with Americans about the clear choice in this momentous election."

Prominent Democrats followed Mr. Biden's lead by swiftly coalescing around Ms. Harris on Sunday. However, her nomination is not a foregone conclusion, and there have been suggestions that the party should hold a lightning-fast "mini primary" to consider other candidates before its convention in Chicago next month.

A recent poll from the AP-NORC Center for Public Affairs Research found that about six in 10 Democrats believe Ms. Harris would do a good job in the top slot. About two in 10 Democrats don't believe she would, and another two in 10 say they don't know enough to say.

The poll showed that about four in 10 U.S. adults have a favourable opinion of Ms. Harris, while about half have an unfavourable opinion.

A former prosecutor and U.S. senator from California, Ms. Harris's own bid for the 2020 Democratic presidential nomination imploded before a single primary vote was cast. She later became Mr. Biden's running mate, but she struggled to find her footing after taking office as Vice-President. Assigned to work on issues involving migration from Central America, she was repeatedly blamed by Republicans for problems with illegal border crossings.

However, Ms. Harris found more prominence as the White House's most outspoken advocate for abortion rights after the U.S. Supreme Court overturned *Roe v. Wade* in 2022. She has also played a key role in reaching out to young people and voters of colour. In addition, Ms. Harris's steady performance after Mr. Biden's debate debacle solidified her standing among Democrats in recent weeks.

Even before Mr. Biden's endorsement, Ms. Harris was widely viewed as the favourite to replace him on the ticket. With her foreign policy experience and national name recognition, she has a head start over potential challengers, including California Governor Gavin Newsom, Michigan Governor Gretchen Whitmer and Pennsylvania Governor Josh Shapiro.

Ms. Harris will seek to avoid the fate of Hubert Humphrey, who as vice-president won the Democratic nomination in 1968 after presidential Lyndon Johnson declined to run for re-election amid national dissatisfaction over the Vietnam War. Mr. Humphrey lost that year to Republican Richard Nixon.

Mr. Nixon resigned in 1974 during the Watergate scandal and was replaced by vice-president Gerald Ford. Mr. Ford never won a term of his own.

Vice-presidents are always in line to step into the top job if the president dies or is incapacitated. However, Ms. Harris has faced an unusual level of scrutiny because of Mr. Biden's age. He was the oldest president in history, taking office at 78 and announcing his re-election bid at 80. Ms. Harris is 59.

She addressed the question of succession in an interview with the Associated Press during a trip to Jakarta in September, 2023.

"Joe Biden is going to be fine, so that is not going to come to fruition," she stated. "But let us also understand that every vice-president — every vice-president — understands that when they take the oath, they must be very clear about the responsibility they may have to take over the job of being president."

"I'm no different."

Ms. Harris was born Oct. 20, 1964, in Oakland, Calif., to parents who met as civil rights activists. Her hometown and nearby Berkeley were at the heart of the racial and social-justice movements of the time, and Ms. Harris was both a product and a beneficiary.

She spoke often about attending demonstrations in a stroller and growing up around adults "who spent full time marching and shouting about this thing called justice."

Ms. Harris chose a career as a prosecutor, a move that surprised her activist family. She said she believed that working for change inside the system was just as important as agitating from outside.

A little more than two years after becoming a senator, Ms. Harris announced her campaign for the 2020 Democratic presidential nomination. But her campaign was marred by infighting, and she failed to gain traction, ultimately dropping out before the Iowa caucuses.

When Mr. Biden selected Ms. Harris as his running mate, he reflected on what her nomination meant for "little Black and brown girls who so often feel overlooked and undervalued in their communities."

"Today, just maybe, they're seeing themselves for the first time in a new way, as the stuff of presidents and vice-presidents," he said.

ASSOCIATED PRESS



U.S. Vice-President Kamala Harris, pictured in March, describes Mr. Biden's decision to step aside as a 'selfless and patriotic act,' saying he was 'putting the American people and our country above everything else.' TOM BRENNER/REUTERS

A Kamala Harris presidency would be better for Canada

While a potential Poilievre-led government might work better with Trump, the Vice-President would defend the rules-based order that Canada values

JOHN
IBBITSON

OPINION



There are good reasons to believe that a Kamala Harris administration would be a friend to Canada, now that President Joe Biden has left the race and endorsed his Vice-President to succeed him.

But a Canadian government led by Conservative Leader Pierre Poilievre, as polls suggest is likely, might well work better with a second Donald Trump administration.

You could argue that there are pluses and minuses to various scenarios, depending on what happens during their electoral cycle and ours. But so much more is at stake. Mr. Trump and his vice-presidential candidate, J.D. Vance, would challenge the fundamentals of what Deputy Prime Minister Chrystia Freeland calls “the rules-based international order.”

Whatever the Vice-President’s strengths and weaknesses – and we are about to learn more about those – a Harris presidency would continue to defend those fundamentals.

Most Canadians will be wishing her well.

Relations between Canada and the United States have generally gone well when Democrats are in the White House and Liberals are ensconced in Ottawa. (Franklin Roosevelt and Mackenzie King; John F. Kennedy and Lester Pearson; Bill Clinton and Jean Chrétien; both Barack Obama and Joe Biden and Justin Trudeau.)

Ms. Harris would know Canada better than any of her predecessors, having attended high school in Montreal from 1978 to 1981. As Vice-President, she has talked often with Mr. Trudeau, on issues ranging from gender equity to trade.

The Biden and Trudeau administrations get along well. “I’ve known President Biden for years,” Mr. Trudeau tweeted Sunday after the announcement. “He’s a great man, and everything he does is guided by



U.S. President Joe Biden and Prime Minister Justin Trudeau meet in Ottawa in 2023. Mr. Trudeau called Mr. Biden ‘a great man’ on Sunday after the American leader announced he would not run for re-election. SEAN KILPATRICK/THE CANADIAN PRESS

his love for his country.”

The United States-Mexico-Canada Agreement, or USMCA – the successor to NAFTA that was negotiated when Mr. Trump was president – is up for review in 2026. On the whole, Canadian negotiators would much rather conduct those talks with a Democratic administration than a Republican.

In the world of realpolitik, however, there is reason to believe that a second Trump administration might get along better with a Canadian government led by Mr. Poilievre. The two men appeal to a roughly similar electorate: suburban and rural voters who believe that the liberal elites in both countries have forsaken their best interests through environmental and socially progressive obsessions.

President Trump and prime minister Poilievre, were such to come to pass, would speak roughly the same political vernacular, though not in the realm of immigration, which Mr. Trump wants to

curtail – and then some – and which Mr. Poilievre supports.

Mr. Trump is threatening, if elected, to impose punitive tariffs on imports to the United States. Which Canadian government do you think would be more likely to persuade the Americans to exempt Canada from such tariffs: one led by Mr. Trudeau, or one led by Mr. Poilievre?

Durham MP Jamil Jivani, who is expected to be a major player in a Poilievre government, is a good friend of Mr. Vance. Both men broke through barriers to reach Yale Law School at the same time, where they became close friends.

We shouldn’t overstate that personal bond, but it’s fair to say it would be helpful.

But to keep on assessing the advantages and disadvantages of a Trump versus a Harris White House for Canada is to ignore the far larger issue. A Kamala Harris administration would defend the Western alliance. A Donald Trump administration

would threaten it.

That alliance is embedded in Canada’s DNA. At Vimy Ridge and Normandy, during Bretton Woods and the founding of NATO, in Afghanistan and Latvia and in its support for Ukraine, this country has contributed to and fought for democracy and the rule of international law in the face of authoritarian threats.

The democratic anchors in the United States withstood the first Trump presidency and may well withstand the second. Republicans are right to question NATO’s over-dependence on the United States. Both Democrats and Republicans have good cause to assail Canada for failing to meet its defence obligations. The whole Western alliance needs a good shakeup by a new generation of leaders.

But shaking up is not destroying. Even though she arrives in the presidential race at almost the last minute, Kamala Harris is a safer bet for the United States, for Canada, for the world.

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Canada won't tolerate interference, Joly tells China

In an interview with The Globe, Foreign Affairs Minister says there is still work to be done before a formal reset with Beijing could occur

ROBERT FIFE
STEVEN CHASE OTTAWA

Foreign Affairs Minister Mélanie Joly says she didn't soft-pedal Beijing's interference in Canadian affairs or its human-rights record during blunt talks with her Chinese counterpart Wang Yi last week, a one-day visit aimed at reopening channels of dialogue after six years of a deep freeze in bilateral relations.

Ms. Joly met with the Chinese foreign minister for three-and-a-half hours at the Diaoyutai State Guest House in Beijing on Friday, but the two ministers did not break any significant ground in strained bilateral relations. A major reset is unlikely in part because of unfavourable perceptions of China among Canadians, she said.

Polls in the past few years consistently show Canadians hold strongly negative views on China after its imprisonment of Canadians Michael Kovrig and Michael Spavor and revelations of Chinese government interference operations here that compelled Ottawa to establish a public inquiry.

"There are many things that we need to do before a formal reset. There are too many aspects core to our relationship that need to be addressed, including foreign interference, including trade issues," Ms. Joly said in an exclusive interview with The Globe and Mail.

"It's not the government. It's more Canadian perceptions toward China, which are negative right now. And it's important for China to understand that."

Ms. Joly said China interfering in Canadian elections, setting up illegal police stations and bullying diaspora communities were all put on the table in Beijing, as were its intimidation and disinformation campaigns against members of Parliament.

"I raised it very firmly, and specifically because this is core to our national inter-



Mélanie Joly met with her Chinese counterpart last week in Beijing to start a conversation on bilateral and global issues, even if the two countries remain far apart on topics like foreign interference. ADRIAN WYLD/THE CANADIAN PRESS

ests. So I said clearly that we would not tolerate any form of interference in our democracy, intimidation of our people and our politicians," she said.

Ms. Joly said she referred to the public inquiry headed by Quebec Court of Appeal Justice Marie-Josée Hogue that concluded in its first report in May that China is the "most persistent and sophisticated foreign interference threat to Canada at the moment."

"I am not saying that they're accepting of what Canada is presenting," she said, but the forthright talk drove home the point: "They know this is core to our national interests. And that was the No. 1 issue that I raised with him."

She also raised the expulsion of Chinese diplomat Zhao Wei last year after The Globe reported he had targeted Conservative foreign affairs critic Michael Chong and his relatives in Hong Kong in an attempt to gain leverage over the MP,

who had sponsored a Commons motion on Beijing's repression in Xinjiang.

"Diplomats need to stay in their lane, and they need to abide by the Vienna Convention. So when they don't, there are consequences," Ms. Joly said. "That's why having a clear conversation with China — that this is happening in our jurisdiction, we know about it — but also you can't overlook it."

On trade, Ms. Joly said Mr. Wang discussed Beijing's concern about Canada likely joining the U.S. and Europe in imposing massive tariffs on Chinese-made EV vehicles and ending federal subsidies to Canadians for EVs imported from China.

The Minister said she told her counterpart there is a consultation process going on right now that is being handled by Finance Minister Chrystia Freeland, and "if they want to participate in it, it's up to them."

She also pressed Mr. Wang to take measures to stop the shipment to North America of chemicals used in the production of fentanyl. The Chinese foreign minister was open to the proposal that President Xi Jinping promised U.S. President Joe Bi-

den last year to help curtail shipments of the materials used to produce fentanyl.

"We both know fentanyl is killing too many Canadians, too many Americans, too many people in the world. And I think there is good faith on both parts," she said.

The two foreign ministers discussed Ottawa's desire to get Beijing to once again allow tourist groups to come to Canada and to let Canadians visit China visa-free. But there was no immediate signal that China will change that policy, she said.

On the larger issues of human-rights abuses, Ms. Joly said she raised concerns about China's crackdown in Hong Kong, brutal treatment of Muslim Uyghurs and Tibetans, and military threats to invade the self-governing island democracy of Taiwan.

In the Chinese readout of the meeting, Mr. Wang told Ms. Joly that Beijing will brook no criticism of its human-rights records or its menacing of Taiwan, calling those subjects a red line that should not be crossed.

"I won't go into the details of the conversation," Ms. Joly said. "Was I surprised by their reaction? No, because it's a typical reaction."

Ms. Joly said she went to Beijing to open a dialogue on bilateral and global issues, even if the two countries remain far apart on major ones, including foreign interference. She did not invite Mr. Wang to come to Canada. For now, both countries will ramp up bilateral visits by senior officials.

"There needs to be much more confidence measures, particularly on issues linked to our bilateral relations, to be able to get there. And at the same time, we need to be able to work with China on key geopolitical issues," she said.

The two ministers did not "see eye to eye" on Russia's war against Ukraine. China has been accused of providing weapon parts to Russia and buying its oil and gas in support. But Ms. Joly said they did have a common approach to the Israel-Hamas conflict.

"China and Canada and many other countries, the vast majority of the world, I must say, agree that we need a ceasefire, that hostages need to be back, and that there's a humanitarian catastrophe happening in Gaza."

The Trudeau Show is on summer hiatus

CAMPBELL
CLARK

OPINION



You might not know much about Steven MacKinnon, but for the past six months, his job in the House of Commons has been to take the questions

the Prime Minister would rather avoid. Those are the ones without easy answers where the government wants to deflect blame, drown debate or stall.

As the government's acting House Leader, filling in during the maternity leave of Karina Gould, Mr. MacKinnon fielded all manner of uncomfortable questions. And right after he was

sworn in as Labour Minister on Friday, he was doing the same thing outside Rideau Hall.

That was very unusual because Justin Trudeau had been with him at a swearing-in ceremony only minutes before. But Mr. Trudeau slipped out the back door while Mr. MacKinnon, a permanent member of the cabinet for less than an hour, gave a news

conference fielding a bunch of questions about what the Liberal government will do now.

The understudy had been called in. The Trudeau Show is on summer hiatus.

The Prime Minister attended a cabinet meeting later Friday, but it was virtual, even though he was in Ottawa. Then he left for two weeks' vacation.

In fact, Mr. Trudeau's public appearances in recent weeks have been sparse. At least he wasn't answering tricky queries. He has taken questions from the press just twice in the four weeks since the Liberals' shock by-election loss in Toronto-St. Paul's.

At the first, he rebuffed demands from Liberal MPs for an emergency caucus meeting and in the second, at the NATO summit in Washington, he deflected questions about whether he is going to replace Finance Minister Chrystia Freeland with former Bank of Canada governor Mark Carney. No wonder he left the microphone to Mr. MacKinnon on Friday.

There has been a lot of shouting for Mr. Trudeau to do something. Prominent Liberals have called for him to step aside. Sources in the Prime Minister's Office told The Globe and Mail that they were concerned about Ms. Freeland's ability to communicate the government's economic message. Liberals wanted him to signal some kind of change.

Instead, Mr. Trudeau has tried to avoid the line of fire. And now, he's taking a break. He has apparently decided to wait for things to cool down. Check back later.

In the meantime, Mr. MacKinnon went out to deliver the holding lines.

Members of the government are proud of the things it has done, such as dental care, and they're going to continue on, he said Friday. It's a challenging time for people, and things are changing fast, but Liberals will keep on

course, and highlight the "contrast" with Conservative Leader Pierre Poilievre.

He countered the suggestion that Toronto-St. Paul's voters rejected the Liberal government by arguing that things can change dramatically with time. In French, he said Liberals are "serene."

"I'm a part of a team as well, a team of caucus colleagues that wake up every day and try to do the work for Canadians. That work is going to continue," he said. The messages were simple: no panic. Keep on keeping on.

Perhaps there wasn't much choice but to try to change the channel on all the calls for change. Every question for Mr. Trudeau is about how he plans to dig out of a hole. His MPs screamed for a plan to get the government back on track — a reboot, a shakeup or something. The call for him to change things, immediately, has been loud.

The buzz around Liberals was about them flailing around looking for a plan, but Canadians outside of the Ottawa bubble don't particularly want to see the Liberal government working obsessively on strategies to save the Liberal government. Maybe it's best for the Liberals that Mr. Trudeau disappears for a while.

The swearing-in of Mr. MacKinnon to replace Seamus O'Regan in a limited, one-person shuffle suggests that Mr. Trudeau probably won't embark on a major cabinet shuffle for months.

Still, it's a little much for Liberals to accept Mr. MacKinnon's suggestion that events and time might change things and that they'll just have to keep working and wait for the wheel of fate to stop spinning.

Mr. Trudeau will inevitably be back on centre stage soon. A reboot might bring in new characters but as long as he's Prime Minister, the focus will be on him. For now, he's on hiatus.

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UKRAINIAN PRESIDENT CALLS FOR LONG-RANGE WEAPONS AFTER DRONE ATTACK ON KYIV

Ukraine needs long-range weapons to protect its cities and troops on the front line from Russian bombs and drones, Ukrainian President Volodymyr Zelenskyy said Sunday after an overnight drone and missile attack.

Russia launched its fifth drone attack on Kyiv in two weeks overnight, with Ukraine's air-defence systems destroying

all the air weapons before they reached the capital, Ukraine's military said.

Ukraine's air force said that its air-defence systems destroyed 35 of the 39 drones and two cruise missiles that Russia had launched overnight. The weapons targeted 10 of Ukraine's regions. It was not immediately clear how many drones were launched at Kyiv. REUTERS

Extreme heat fuels wildfires in Alberta, B.C.

High temperatures in Western Canada trigger heat warnings as blazes force hundreds to flee their homes

JEFFREY JONES

Extreme heat across Alberta and British Columbia fuelled numerous wildfires on the weekend, forcing hundreds of people to flee their homes and choking much of the region with thick smoke.

Temperatures in Western Canada hovered in the 30s – and areas of the B.C. Interior surpassed 40 C – triggering heat warnings for much of the region. Forecasts called for more of the same at least until the middle of this week, along with windy conditions in some areas, generating ideal conditions for blazes to expand.

Heavy smoke prompted Environment Canada to issue air quality warnings covering much of the region, a now-familiar occurrence each summer owing to hot and dry conditions that have been worsened by climate change.

On Sunday in Alberta, 154 wildfires were burning, including the Semo Complex, which forced the evacuation of the Little Red River Cree Nation, in the northern part of the province.

The nation encompasses three communities – Fox Lake, Garden River and John D’Or Prairie – and is home to more than 5,000 people. The largest of five fires in the complex had grown to 900 square kilometres on Sunday and was just 4.2 kilometres from the Fox Lake community, according to Alberta Wildfire.

Members of that community



Flames and smoke from the Shetland Creek wildfire rise on Saturday outside Ashcroft, B.C. Residents of the village west of Kamloops are on evacuation alert. JESSE WINTER/REUTERS

were displaced by the Paskwa and Davidson Lake wildfires last year, when more than 100 buildings were destroyed, including an RCMP detachment and a store. Residents of Garden River were told to leave on July 10, and the latest evacuation order for Fox Creek and John D’Or came into affect on Saturday.

“I never thought we’d be doing this again, a year after the Paskwa-Davidson Complex fires, especially with what we went through with Fox Lake. Now we have to do a nationwide evacuation,” Little Red River Cree Chief Conroy Sewepagaham said in a video posted on the First Nation’s social-media page.

About 200 firefighters, 10 helicopters and 132 pieces of heavy equipment were battling the fire.

Wildfires near Fort McMurray and Lac La Biche were also considered top priority. In total, 7,500 people were under evacuation in Alberta.

Christie Tucker, wildfire information unit manager, said the lengthy heat wave has yielded more fires than the province experienced in the spring, which is normally the most active period. The thick smoke has brought some upside, she said, by lowering temperatures somewhat and increasing the humidity close to the ground.

“We were anticipating potential extreme wildfire activity this weekend, but it did turn out, rather surprisingly, that the smoke did us a favour as far as firefighting goes,” Ms. Tucker said.

In Edmonton, city officials activated two formal extreme weather

responses effect: one covering the bad air quality with smoke blanketing the city, and the other covering the heat. The city said on its website that people seeking respite could go to recreation centres, libraries and indoor pools. Staff were on hand to distribute N95 masks to those requiring them, it said.

In B.C., there were 320 active wildfires burning, with some of the largest out-of-control blazes near Kamloops as well as in the Slokan Valley to the east.

In recent days, municipal authorities issued evacuation orders and alerts for parts of villages of Cache Creek and Ashcroft, located west of Kamloops, owing to danger posed by the Shetland Creek fire, which had grown to 148 square kilometres. In total there

were nine evacuation orders in effect in the province and 15 alerts to ready residents to potentially leave their homes.

Ashcroft’s 1,700 residents were on alert in case the fire advanced on the village. An area to the southwest is already under evacuation order, though there are few homes there. Mayor Barbara Roden said a drop in the wind on Sunday had slowed the growth of the fire, though residents were still coping with thick smoke and heat.

The village struggled with major nearby blazes in 2017 and in 2021, and are now accustomed to the drill, such as saying doors and keeping windows closed, the mayor said.

“Obviously it’s very stressful, and there’s that initial feeling of being very on edge, very nervous,” Ms. Roden said. “And living under a state of evacuation alert is not pleasant, but people are calm. I’ve heard that people are preparing to-go bags if they need to evacuate.”

Most of the fires this year have been caused by lightning, though a campfire ban remains in place for almost all of the province.

The situation remains dangerous after three weeks of searing temperatures and little precipitation, said Donna MacPherson, fire information officer for BC Wildfire Service.

That is expected to remain the case for the next several days, with winds picking up Sunday and Monday, and some chance of lightning in the north.

“So all of that together means we are very much in wildfire season,” she said.

B.C. suffered its most destructive wildfire season in 2023. So far this year, the numbers are sticking close to the 10 year average, Ms. MacPherson said.

LCBO stores to reopen Tuesday after union ratifies tentative deal

EMERALD BENSADOUN

Unionized employees of the Liquor Control Board of Ontario have ratified a new three-year collective agreement, marking a formal end to the two-week strike that’s closed hundreds of LCBO retail stores across the province.

Stores are set to reopen on Tuesday.

“We as workers thank all of Ontarians for understanding and seeing what this fight was really about,” said Colleen MacLeod, the Ontario Public Service Employees Union (OPSEU) bargaining team chair. “It was about protecting their asset – our asset – that we refuse to allow this government to devalue.”

More than 660 LCBO stores have been closed since the strike began on July 5, leaving restaurants, bars and summer events like weddings in disarray. OPSEU, which represents 10,000 LCBO employees, walked off the job citing fears of job losses because of the provincial government’s plan to expand alcohol sales to allow convenience stores and all grocery stores to sell beer, wine and ready-to-drink cocktails.

The agreement, signed Friday, promises to convert roughly 1,000 casual workers to permanent part-time status and hire 60 permanent full-time employees in its warehouse operations, and includes better access to health benefits and improved severance packages.

It also includes an 8-per-cent wage increase over three years – up from 7 per cent in the original offer on July 4 – as well as an addi-

tional 7.8-per-cent wage increase for the LCBO’s lowest-paid workers and a wage adjustment for certain warehouse trade positions.

As Ontario’s alcohol expansion plans are set to continue, the settlement also makes it clear that no LCBO retail stores will close because of marketplace development, so long as the agreement is alive. A cap on the number of independent retailers that sell LCBO products is also part of the deal.

“We had to take strike action because we needed to protect our futures,” said Ms. MacLeod. “With this tentative agreement, we’ve done just that. We’ve protected ourselves for the life of the collective agreement. And we won’t see any store closures, we have a guarantee of no layoffs.”

The LCBO said on Saturday that both sides had signed off on a return-to-work protocol. Doubts were cast on a previous settlement reached on Friday afternoon when the LCBO accused the union of “bad-faith bargaining” and said it planned to file an unfair labour practice complaint because it said the union introduced new monetary demands after the tentative agreement was signed.

The union says that while the new contract sets Ontario on a better path, the strike has made it clear that Doug Ford’s alcohol everywhere plan is ultimately bad news for the province.

“Ontarians are more aware than ever that Ford’s plan isn’t for them, it’s for big-box CEOs,” JP Hornick, OPSEU president, said in a press release. “We have no doubt that Ford’s webs of corporate buddies and corrupt backroom deals

will continue to be exposed.”

May Brand, owner of Sweaty Betty’s bar in Toronto, said she’s happy a deal has been reached, but is frustrated to learn stores could be reopening just as she finishes stocking her shelves from alternative retailers.

With her bar’s busiest day of the year around the corner on July 27 during the street festival Oss-Fest, Ms. Brand said she panicked when the strike began. With the LCBO closed, she was forced to stock up on whatever was available from local distillers, which can cost double. “We ran out pretty quickly and it’s not easy to get liquor through any other distributor in Ontario,” she said. “We had to spend money we didn’t have.”

Alex Purdy, head bartender at Toronto restaurant Florette, said trying to order alcohol online and over the phone during the strike was a “nightmare” and the restaurant received no support.

“We’re a small business. I feel like the bigger businesses would have had an easier time getting alcohol from other sources,” he said. “How are people supposed to get their booze and stay open?”

During the strike, Mr. Purdy said Florette completely ran out of vodka. However, he noted that guests in the restaurant were sympathetic and that it pushed the restaurant to make connections with local distilleries and breweries, some of which gave Florette good deals on cases of alcohol to help them stay afloat.

“We all said, ‘All right, let’s see how we can fair this storm together.’”

With reports from Pippa Norman

Joy in Newfoundland after ‘Lucky 7’ fishers survive harrowing days lost at sea

SARAH SMELLIE

MICHAEL TUTTON NEW-WES-VALLEY, N.L.

There was a powerful word being repeated in the joyful Newfoundland community of New-Wes-Valley on Sunday: “Miracle.”

Over and over, residents out walking or chatting to one another in local stores said the fact that seven fishermen from the area had somehow survived roughly 48 hours in a life raft in the Atlantic Ocean and were found by search-and-rescue crews was nothing short of miraculous.

Daphne Crocker leaned over her balcony and spread out her hands.

“What a mighty God we serve,” she said about the fishermen coming home.

The Elite Navigator fishing boat and its crew seemed to vanish on Wednesday night after several days at sea fishing for turbot. The craft was reported missing on Thursday after transmitting its final signal at around 8:30 p.m. the night before, the Canadian Coast Guard said. The vessel had caught fire, forcing the crew to abandon the ship and wait for rescue on the life raft.

A massive search soon followed, involving four coast guard ships, a Cormorant helicopter, a Hercules aircraft and many local fishing vessels.

In New-Wes-Valley, which is an amalgamation of three small fishing communities along Newfoundland’s northeast coast, people braced for the worst. Fishing is among Canada’s deadliest professions, and tragedy is a common thread linking people in fishing communities across Atlantic Canada.

But on Friday night, out on the ocean, searchers saw a light from a flare. It brought them to a life raft, where the seven fishermen – who people are now calling the Lucky 7 – were waiting. The men spent about 50 hours adrift in the raft, about 220 kilometres away from land, said Eugene Carter, the crew’s captain. The fire broke out on Wednesday night in a locker on the main deck when they were just a couple of hours into a 25-hour journey home, he said.

“We tried to extinguish the fire once, and then it just shot right back at us,” Mr. Carter said in an interview. “It’s like wood burning. We heard the cracking. So we knew that it was pretty serious and that it was out of our control.”

He put out three distress calls, he said, but they weren’t answered. “The fire probably melted the devices, stuff like that, wouldn’t allow it.”

The crew passed the time in the life raft telling jokes and passing their flashlight around as if it were a microphone to interview one another.

It was cold and foggy and wet, and the men were crammed into a boat roughly the size of a small car. Sleep was scant, coming only if they managed to nod off with their heads tipped onto their chests. Birds – “a lot of birds” – swooped and flitted around the raft, “driving us crazy,” Mr. Carter said.

As Friday wore on, a few of the fishermen seemed to be losing hope they’d ever be found. But Mr. Carter said he had a feeling. He had two flares left, and he knew he had to wait out the fog before he used either one. That night, when the sky finally cleared, he set off a smoke flare. Nothing happened for a few hours, he said, but then a helicopter appeared and flew right over the raft. Mr. Carter said he scrambled to light his hand-held flare in time to wave it at the helicopter.

“They didn’t see it, and that was my last flare,” he said. “But a coast guard ship was actually looking out, and seen it. And that’s what got us rescued, my last flare.”

Fisher Toby Peddle said he was terrified as he leapt from the burning fishing boat onto the life raft. He can’t swim, he said in an interview, and he didn’t have a survival suit on.

“It was either jump and risk drowning or stay and be burned,” he said.

A parade is planned for Sunday evening in New-Wes-Valley to celebrate the men’s survival, and Premier Andrew Furey is in the community and is expected to attend.



More than 660 LCBO stores have been closed since July 5. The union says the strike has made it clear that Doug Ford’s alcohol everywhere plan is ultimately bad news for Ontario. COLE BURSTON/REUTERS



Workers help copies of *The Globe and Mail* roll off the presses in the 1950s, an era of fierce competition and changes in ownership among Toronto newspapers. THE GLOBE AND MAIL

A NATION'S PAPER

Hold the front page!

Two great newspaper wars helped shaped the landscape of Canadian media. In one, *The Globe* stood above the fray; in another, it was at its centre

ROY MacGREGOR

An idyllic setting in the Eastern Ontario town of Almonte includes a bridge over tumbling falls on the Mississippi River, and benches beside the Trans Canada Trail that runs along its banks. One of them is dedicated to Val Sears, who died in Almonte in 2016. The plaque reads “The Most Powerful Words in the English Language ... ‘Let Me Tell You A Story.’”

Val Sears was one of the best storytellers this country has ever known. He was also at the very centre of one of two great newspaper wars that shaped the landscape of Canadian media.

The Globe and Mail stood on the sidelines of one of those wars, but was at the very heart of the other.

The notion of the newspaper war dates from the late 19th century, when Joseph Pulitzer, owner of the *New York World*, and William Randolph Hearst, owner of the *New York Journal*, went at it tooth and nail over the Spanish-American War, prohibition and presidential politics.

In the 1950s, Toronto experienced its own great newspaper war, when *The Telegram* and *Daily Star* each sought to triumph over the other. It was a period that Sears, who spent three decades as a writer and editor at the *Star*, captured magnificently in his 1988 book, *Hello Sweetheart ... Get Me Rewrite: Remembering the Great Newspaper Wars*.

Though he had once claimed, “the *Telegram* was one paper that came with the garbage already wrapped in it,” he later said that was not so. “It wasn’t garbage,” he wrote. “It was the fragrant leavings of contemporary history. It was the refuse of a battle between the *Star* and the *Tely* that consumed 10 years of our lives, some of our loves, all of our skill. And oh what a lovely war.”

The mercurial newspaper baron George McCullagh – who in 1936 acquired and merged the *Globe* with the *Mail* and *Empire*, creating today’s *Globe and Mail* – launched the war when he acquired the *Toronto Telegram* in 1946 for the express purpose of

taking on “Holy Joe” Atkinson’s *Toronto Star*, which conspicuously crusaded for social justice. The two men despised each other.

“The outstanding thing that brought me into this evening-newspaper field was to knock off the *Star*,” McCullagh told *Tely* employees the day after he bought the paper. (After Atkinson died in 1948, the *Star* was helmed by president Harry Hindmarsh, whom McCullagh also despised, and then-publisher Beland Honderich, whom Sears called “a tough, unforgiving man.”)

McCullagh, who fought mental illness his whole adult life, was found dead in a pond near his home in 1952, having most likely died by suicide. His role as publisher of the *Telegram* was filled by a young John Bassett from the *Sherbrooke Record*, a newspaperman Sears described as “a big, powerful, wide-striding, high-rolling man, with piercing blue eyes that could make nuns and virgins wistful.”

Globe and Mail city editor Doug MacFarlane became *The Telegram*’s editor, “inspiring in reporters

an equal mixture of fear and worship,” recalled Sears. MacFarlane’s counterpart at the *Star* was soft-spoken Borden Spears, who would later tell a biographer, “I knew at the time what we were doing wasn’t respectable. But it was so much goddam fun.”

During this period, the fight escalated between the *Star* (circulation approximately 400,000) and the *Tely* (approximately 200,000).

The *Telegram* mastered the art of the sensationalist headline: “Radioactive human roams Toronto streets.” “Boyd, killer pals on loose – police ‘shoot on sight.’” It created entertainment pages and an “action line” column to advocate for readers who had run-ins with businesses.

The *Star* expanded its classified ads to great success. The *Tely* pushed to get the first woman to the North Pole.

The two papers were profoundly different from *The Globe and Mail*, which stayed largely above the fray, focusing on expanding its business and national coverage.

“Unlike writers on the other papers,” wrote Michael Enright in *Canadian Newspapers: The Inside Story*, “*Globe* reporters shunned the personal approach to stories. A cardinal sin was the use of the personal pronoun in a story. The *Star* and the *Tely* thrived on the first person, I-was-there approach, thinking it brought the reader closer to the writer and the newspaper.”

The *Star* and *Tely* fought over coverage of the notorious Boyd Gang’s string of bank robberies and prison escapes. When 17-year-old Marion McDowell went missing from Lovers’ Lane, the *Tely* brought over “Fabian of the Yard.” With a young Sears assigned to accompany him, Robert Fabian, who had once headed up Scotland Yard’s murder squad, drifted about the city and its bars, finding nothing.

The best tale of the wars concerned a young swimmer named Marilyn Bell, who was the most famous Canadian of her time. Only 16 years old, she was determined to swim across Lake Ontario, a distance of 52 kilometres. As a 1954 promotion, the Canadian National Exhibition had decided to sponsor English Channel swimmer Florence Chadwick in a solo crossing, but Bell wanted to race Chadwick. They set out on Sept. 8. At midnight, Bell passed Chadwick, who by dawn was vomiting and had to be pulled from the water.

Bell was instantly the biggest story in the country – and the *Star* had it, having signed a contract for exclusive access that included a *Star* reporter in the boat accompanying her. Bassett had turned down a chance to sponsor her for \$5,000 and was now deeply regretting it. The swim was a sensation. About 150,000 people had gathered at Sunnyside Beach to await her arrival.

MacFarlane came up with a plan to dress reporter Dorothy Howarth as a nurse and have her sneak into an ambulance to interview the swimmer. The *Star* thwarted the scheme, whisking Bell off to a suite in the Royal York Hotel.

No matter. The *Tely* decided to tell her story anyway. Howarth wrote the account as though she were Bell herself. The front-page piece appeared over Bell’s faked signature: “Marilyn’s story – I felt I was swimming forever.” It was compelling stuff: “... the eels kept coming around me,” Howarth (as Bell) wrote. “I could feel them. One of them fastened on my leg. I could feel its sucking mouth. It slowed me a little and finally I kicked it off ...”

Years later, Bell would tell MacFarlane that, “I



Nurses at *Toronto’s Hospital for Sick Children* read the news on Nov. 27, 1948, about *Globe* publisher George McCullagh’s acquisition of *The Telegram*. THE GLOBE AND MAIL

liked my story better in the Tely than my story in the Star.”

But the Star’s emphasis on growing revenue through classified ads proved more successful than the Tely’s attention-grabbing headlines. In 1971, Bassett folded the paper. In perhaps the greatest of all Canadian newspaper wars, the Star was the clear winner.

The Globe and Mail could not remain aloof during a later great Canadian newspaper war, because it was the target.

By the late 1990s, rising media mogul Conrad Black’s Hollinger Inc. had taken over both the Southam chain, which included many of the major dailies across the country, and the Sun tabloids. Unable to purchase The Globe and Mail from the Thomson family, Black determined that his company would create its own national newspaper that would both compete with The Globe and dominate the national-news dialogue.

The idea was to build a general daily called the National Post around the existing Financial Post, which Black also owned. The Post would offer a conservative alternative to The Globe, which Black and others perceived to be too aligned with the liberal establishment. It would push to unite the right – at that point fractured between the old Progressive Conservative Party and the Reform movement that had risen in the West – and it would be distributed across the country through the facilities of the various Hollinger dailies.

Though Black considered it a favourable time for such an undertaking, others had misgivings. As former Globe and Mail editor-in-chief John Stackhouse wrote in his 2015 book, *Mass Disruption: Thirty Years on the Front Lines of a Media Revolution*, newspaper advertising peaked in the United States in 1999 at US\$65.8-billion annually. Fifteen years later, that number had plunged by more than half, as emerging internet giants such as Google and Facebook captured the market.

Undeterred, Black acquired a brilliant young Canadian magazine editor, Ken Whyte, who set about assembling an all-star cast of writers and columnists, cherry-picking freely from the best of the regional papers. He hired Toronto’s Christie Blatchford as the paper’s general columnist, Edmonton’s Cam Cole as its sports columnist and dozens of others, myself included, to cover everything from Parliament Hill to personal grooming.

It was a grand time to be a Canadian journalist. Those who initially balked at accepting Whyte’s invitation were offered tens of thousands of dollars in raises as well as a leased car to change sides.

Whyte brought in a brash and nervy young Brit, Martin Newland, from Black’s *The Daily Telegraph* to be his managing editor. Another recruit from the *Telegraph*, David Walmsley, would become The Globe’s editor-in-chief 15 years later.

The first edition of the National Post appeared on Oct. 27, 1998. The paper looked slick and smart. Alberta premier Ralph Klein pushed to “unite the right” in the lead news item. The paper was well designed and immensely readable.

A newspaper war was on. The Post was bright and sharp and sexy. “Like Coke versus Pepsi, or McDonald’s versus Burger King, the Post frequently drew The Globe into its wake, at least for a time,” Stackhouse wrote. “Where Christie Blatchford went, [The Globe’s] Jan Wong might follow. The Post hired Rebecca Eckler to be its flirtatious female columnist. The Globe countered with Leah McLaren.”

Cost was not a factor in the early years at the Post. Most staff travelled business class. Black and his wife, columnist Barbara Amiel, celebrated the paper’s first anniversary with a huge gala held at the Royal Ontario Museum. They told staff that they could have an extra week off in summer to do anything they wished, so long as they wrote about it. (I took my son Gordon on a fly-fishing adventure.) When the Concorde took its final flight in 2003, the Post sent Blatchford to London to buy a multi-thousand-dollar ticket and write about the experience.

“It was really no-expense-spared from the beginning,” said Michael Cooke, an experienced editor Black brought in from the Vancouver Province to work on the early prototypes.

The Post was unabashedly pro-America and was so anti-Liberal that prime minister Jean Chrétien’s wife, Aline, banned it from 24 Sussex Dr. Ottawa Citizen reporter Chris Cobb documented those early years in *Ego and Ink: The Inside Story of Canada’s National Newspaper War*, published in 2004. The new paper, Black told Cobb, “gelignite the fetid little media log-rolling and back-scratching society in Toronto.” Once readers looked up “gelignite,” they agreed that the Post had “exploded,” not just in Toronto, but across the country.

The Post had its detractors. Ottawa-based satirical magazine *Frank* called it the “Daily Tubby,” a shot at Black’s girth. Toronto Star executive editor James Travers described the content of the new paper as “tits and analysis.” But it worked, at least for a while. As Cobb wrote, “the National Post knocked the 154-year-old Globe and Mail off kilter with staggering speed and apparent ease.”



George McCullagh, seen in 1936, acquired and merged The Globe with the Mail and Empire, creating today’s Globe and Mail. JOHN H. BOYD/THE GLOBE AND MAIL



The Globe on Sept. 10, 1954, after Marilyn Bell completed her swim across Lake Ontario.

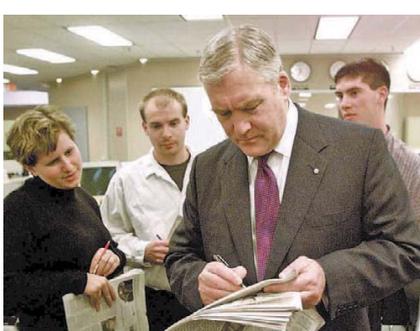


Globe and Mail staff, seen in 1970, remained largely out of that era’s newspaper wars, leaving the rivalry to the Toronto Star and The Telegram. The latter folded in 1971. HARRY MCLORINAN/THE GLOBE AND MAIL

Cobb wrote that in the Post’s “hottest year,” 2000, the new paper generated \$130-million in revenue, compared with The Globe’s \$250-million. However, the Post was spending so much money and giving away so many free copies that \$190-million went out the door, an ominous sign.

Fighting back, The Globe’s owners had brought in Phillip Crawley as publisher. A Newcastle native who had worked everywhere from Fleet Street to New Zealand, Crawley was tough, creative and fearless. On the eve of the Post’s launch, Stackhouse later wrote, “Crawley held his first town hall with Globe staff, explaining the newspaper’s finances and market position and warning that any breaches of confidence would be met with the offending party swinging from the rafters.”

Crawley also believed that The Globe had grown stodgy and stuck in its ways, a self-inflicted victim of largely unchallenged success. He hired Richard Addis, a Fleet Street editor who was, as Stackhouse put it, “unapologetic about his ignorance of Cana-



Conrad Black autographs copies of the National Post for staff on Oct. 27, 1998, the day of the newspaper’s first edition. ANDY CLARK/REUTERS



Woodbridge chairman Kenneth Thomson, Globe and Mail publisher Phillip Crawley and Bell GlobeMedia CEO Ivan Fecan walk through the Globe newsroom in 2005. KEVIN VAN PAASSEN/THE GLOBE AND MAIL

da,” as editor-in-chief. (At one point, Addis asked senior editor Edward Greenspon, “Who is Wayne Gretzky, and why would we put him on the front page?”)

The paper brought in colour in a break with its bland black-and-white tradition. Crawley brought back a proper sports section, something that had withered on the vine since the glory days of Scott Young and Dick Beddoes. Addis had the paper redesigned by London’s David Hillman, who had a soaring reputation following his overhaul of *The Guardian*.

In the late summer of 2001, CanWest, owned by the Asper family of Winnipeg, took full ownership of the National Post and the rest of Black’s Canadian dailies. Mere weeks later, on Sept. 17, more than 130 staffers were laid off. The paper shut down its sports and lifestyles departments, leaving only columnists to give a sense of coverage.

Morale plummeted. The layoffs, a week after the terrorist strikes of Sept. 11, were a body blow. Reaction to the changes from advertisers was so negative that the Aspers soon reinstated dropped departments such as sports and arts and lifestyle. Nonetheless, many of the paper’s most prominent journalists began to leave, some of them moving to The Globe, myself included. By spring 2003, the Post was on its way to a \$23-million loss. Circulation had fallen from a high of 327,108 to 243,000. Deliveries to much of Atlantic Canada were suspended. Whyte was told he was being “transitioned” out.

In 2010, Postmedia, a newly formed group headed by National Post CEO Paul Godfrey, assumed ownership of the Post and the other Asper papers, two-thirds of the sale paid for by a New Jersey hedge fund. With the Post reeling, The Globe began to rise perceptively above the fray. Addis was replaced by Greenspon, who recruited several new columnists. The paper modernized its presses, though its more lasting innovation was to transition to a revenue model based largely on digital subscriptions.

By the middle of the last decade, the Post-Globe newspaper war was essentially over. It had been fun for those reporters involved, though things never got as wild as the Star-Tely battle of the 1950s. For the owners at Postmedia, as losses mounted, it was no fun at all.

“The biggest factor in the decline of the newspaper industry in the last 25 years, not only in Canada, has been ownership instability,” Crawley said in the spring of 2023. “Businesses that were once in good hands, like the Southam and Sifton families, were replaced by owners who lost the plot and destroyed value for readers and shareholders alike. The Globe and Mail remained successful because the Thomson family stuck to its principles.”

Chris Cobb, looking back in 2023, finds it “a sad irony that the introduction of a new daily newspaper in 1998 caused a domino effect that has contributed to the death and decimation of so many others – and with it, an uncertain future for the role of all levels of professional journalism across this wealthy G7 democracy.

“Unintended consequences. Every war has them.”

This is an excerpt from *A Nation’s Paper: The Globe and Mail in the Life of Canada*, a collection of history essays from Globe writers past and present, coming this fall from Signal/McClelland & Stewart.

The subject who is truly loyal to the chief magistrate will neither advise nor submit to arbitrary measures - Junius

The urgent need for more climate action

Three years ago, when the Pacific Northwest suffered under a deadly heat dome, scientists quickly determined the central role played by climate change in one of the worst natural disasters in Canada's history – one that killed 619 people in British Columbia.

The conclusion was unequivocal. Scientists at World Weather Attribution said the intensity of the heat dome – temperatures peaked at almost 50 degrees Celsius in B.C. – was “virtually impossible without human-caused climate change.”

This work is what's called rapid attribution analysis – and its goal is to help the public and political leaders better understand the lashings of climate change when its effects are clear yet also difficult to discern. Detailing and highlighting climate change's role in the increasing litany of extreme weather is essential.

This is especially true as some political leaders, such as Alberta Premier Danielle Smith, attempt to deny it by promoting fossil fuels, undermining clean power and attacking “climate alarmism.” In B.C., Conservative Leader John Rustad, running close in the polls with the governing NDP ahead of a fall election, insisted during a recent interview with The Globe's editorial board that it was “false” that humans burning fossil fuels is the cause of climate change. “It doesn't matter how much we try to reduce carbon,” Mr. Rustad claimed, “it is not going to change the weather.”

These are varying degrees of climate science denial in the mainstream of Canadian politics and all of it ignores factual reality, starting with the mountains of evidence produced by the United Nations Intergovernmental Panel on Climate Change.

Climate change is no longer some theoretical future. It is today's reality. Canada is one year removed from catastrophic forest fires that burned the equivalent of one-quarter of Manitoba to the ground. Globally, over the past year, every single month has registered at 1.5 C or higher than preindustrial times, the mark at which the world aims to limit heating under the Paris Agreement. Last November, there were two days at 2 C higher than preindustrial times. This should be a five-alarm call to action.

Environment Canada recently debuted its pilot project of rapid attribution analysis. It looked at the heat wave in June this year in Ontario, Quebec and Atlantic Canada that saw peak temperatures as much as 10.7 C above average. Environment Canada, using a scale that includes a measure of uncertainty, concluded that the heat wave was “much more likely” to have happened because of climate change, a range between two times and 10 times more likely.

All countries must take greater action. In recent months, there has been a groundswell of support to push military spending in Canada to the promised 2 per cent of GDP. Canada needs the same widespread conviction behind climate action. The climate-policy push has to be more than the Liberals in Ottawa. Too many provinces, save for the likes of B.C., aren't doing enough. And the federal Conservatives, like the B.C. Conservatives, appear skeptical about climate action, with limited proposals that are in part centred on increased exports of methane gas.

Greenhouse gas emissions in Canada are down 7 per cent as of 2022, the latest official figures, from 2005. Canada's initial Paris Agreement pledge was a 30-per-cent cut. Where did that number come from? Stephen Harper. It was then maintained by Justin Trudeau's Liberals; in 2021, as part of the Paris Agreement's call for escalating action, the goal was increased to 40 per cent. By Dec. 1 of this year, Ottawa is legally bound to deliver a 2035 target under the Canadian Net-Zero Emissions Accountability Act.

While reasonable progress has been made, there's a long way to go to 40 per cent, never mind a new, more ambitious target. Pending policies such as Ottawa's clean electricity regulations must be amended and finalized, and embraced across the country. Provinces need to work together and connect their power grids, instead of acting like insular fiefdoms.

In 2018, the UN warned, “Limiting global warming to 1.5 C would require rapid, far-reaching and unprecedented changes in all aspects of society.” Work to show how extreme weather is exacerbated by climate change is key to underscoring the urgent need for change. And most of all, remarkable advances in technology – starting with solar power and batteries – make such change possible and realistic.



LETTERS TO THE EDITOR

ROCK ON

Re “Party invite” (Letters, July 19): A letter-writer states, “If the Liberals hope to remain in power, they should find a rock star with brains.”

Chrystia Freeland is a rock star with brains.
 ■ **Tom Cmajdalka** Oakville, Ont.

Perhaps instead of looking for a “rock star with brains” to replace Justin Trudeau as leader, it would be best for the Liberals to develop compelling policies that address the many problems faced by our nation, and a way to convince the electorate that, if re-elected, they actually will implement them.
 ■ **Michael Arkin** Toronto

Chief of staff Katie Telford reportedly thinks that Chrystia Freeland is ineffective in selling the government's economic policies. That this seems true is likely due to the message as well as the messenger.

I find the Liberal economic policies (of which Ms. Freeland is undoubtedly an author) indefensible, no matter who is doing the selling.
 ■ **John Harris** Toronto

ON SECOND THOUGHT

Re “The Trudeau Senate is not a better Senate” (Editorial, July 19): The Senate was supposed to be the voice of the provinces in Ottawa. So if undue partisanship in Senate appointments is a problem, let's get back to basics.

Allow provincial governments to nominate a slate of candidates for Senate vacancies in their province, and the prime minister required to appoint from that slate. Overly partisan nominees would be rejected and provinces would get a real voice in Ottawa.

We would get a less partisan and more representative and effective Senate. And when there are future complaints, the prime minister can blame the provinces.
 ■ **Steve Parish** Ajax, Ont.

I suggest fast-tracking Mark Carney to cabinet.

In Canada, the Prime Minister can appoint senators based on advice, expertise and regional representation. Senators can then become cabinet ministers at the Prime Minister's discretion, alongside elected MPs.
 ■ **Ray Brow** Three Rivers, PEI

MULTIPLE CHOICE

Re “Canada's trade and industrial policy in the balance as it contemplates Chinese EV tariffs” (Report on Business, July 15): We cannot ban imports of Chinese electric vehicles with punitively high tariffs without punishing hard-working Canadians.

There may be more than 125,000 good-paying jobs in the

automotive industry, but there are more than 26 million vehicle owners trying to maintain transportation options according to their needs. Lower- and middle-class Canadians, who can't afford an average EV price of nearly \$73,000, shouldn't be forced into gasoline-only options. Is gas the fuel of the poor, electricity the energy of the rich?

We should not wave our arms in the air, like our American neighbours, and impose a blanket 100-per-cent tariff because doing the homework is too hard. Environmental and labour practice deficiencies are not black magic; they are well studied and cost-quantifiable. Canada should match those issues with proportionate tariffs.

Let China compete and allow Canadians to fairly buy whichever EVs we choose.
 ■ **Michael Campbell** Toronto

NON-ATTENDANCE

Re “Trump recounts assassination attempt, calls for unity and attacks Democrats as he accepts GOP nomination” (July 19): Reading and watching coverage of the Republican convention, much is made of the unity of the party. I see it as a misleading veneer.

Not attending the convention to lend their support to Donald Trump were Mike Pence, George W. Bush, Jeb Bush, Dick Cheney, as well as most members of his first administration.

It is not hard to show unity when all critics have been hounded out of the party.
 ■ **Philip Unger** Toronto

CASE BY CASE

Re “Despite lung cancer's deadly toll, screenings remain inaccessible for many” (July 16): Appropriate use of screening has the potential for major benefit, but also for harm.

One important consideration is learning the characteristics of people whose lives are most likely to be improved or lengthened with screening, as reported in the 2021 article “Predicting Life Expectancy to Target Cancer Screening Using Electronic Health Record Clinical Data” from the Journal of Internal General Medicine.

For some, including those with multiple serious chronic diseases, early detection and treatment can cause unnecessary suffering or reduced life expectancy.

Some, but not all, patients have the knowledge to ask about the chances, in their circumstance, to benefit or be harmed by screening.

■ **David Zitner**
 Senior health policy fellow, MacDonald Laurier Institute; retired professor and founding director, medical informatics, Dalhousie University; Halifax

FALLING BEHIND

Re “You can take workplace pensions off your list of things that are broken in Canada” (Report on Business, July 16): I retired more than 20 years ago. Inflation has rendered my pension pitiful, and with it my medical benefits.

■ **Michael Feld** Vancouver

HOMEGROWN

Re “Mainframes, the back-end computers supporting everyday life, are facing a looming crisis” (Report on Business, July 17): Contributor Farhaz Thobani laments the lack of trained mainframe staff.

How about his company and others train their staff in the needed skills?

It's easy to point fingers at universities, colleges, etc. But why not invest in a company's own people?
 ■ **John Anderson** Burlington, Ont.

COLD COMFORT

Re “Safekeeping” (Letters, July 18): A letter-writer suggests that wills might well be kept in a freezer for safekeeping. This brings to mind the putative wisdom of those like me who were writing PhD theses in London in the early 1970s.

Travel to Paris, Amsterdam and other delights was close at hand, cheap and popular. We all knew that our precious handwritten or typed drafts and notes were safest in our refrigerators when we travelled (freezers were available only in pubs).

“My flat burned down” was not an excuse for delay. Starting afresh was the only option.

The fridge was our friend in need.
 ■ **Ian Newbould** Toronto

BULLET POINT

Re “I write lists. Daily. Lots of them. I cannot help myself” (First Person, July 16): I feel vindicated after reading this extensive explanation of being a list-maker.

I too am a list-maker and have been all my life. I too am the subject of jest from family members. One year, when my granddaughter whispered to me that her mom was giving me a big box of yellow stickies for Christmas, I said, “Great, I won't have to buy them now.”

I never got the stickies.
 ■ **Beth Barnes** Mississauga

Letters to the Editor should be exclusive to The Globe and Mail. Include name, address and daytime phone number. Keep letters under 150 words. Letters may be edited for length and clarity. E-mail: letters@globeandmail.com

Will the Democrats be undone by the chaos?

Unpredictability is a normal and necessary part of democracy. Joe Biden's resignation pushes the envelope

DEBRA THOMPSON

OPINION



A contributing columnist for The Globe and Mail

What was once considered to be a somewhat tame, less pandemic-ridden rematch of the 2020 presidential election just a few short months ago has now entered unprecedented political territory. The chaos would almost be exciting if American democracy didn't hang in the balance.

On Sunday, embattled U.S. President Joe Biden withdrew his candidacy from the presidential election. Promising to give more details about his decision later this week, Mr. Biden wrote on so-

cial media that it is "in the best interests of my party and my country for me to stand down and focus solely on fulfilling my duties as President for the remainder of my term."

This was clearly both the right and the only move for Mr. Biden to make. After his catastrophic performance during his debate against former president Donald Trump last month, the (so-called liberal) media latched on to the question of whether Mr. Biden had the mental acumen to continue as head of the executive branch of the government of the United States for another four years.

But Mr. Biden's resignation only came after weeks of turmoil within the Democratic Party. Donors threatened to withdraw their support and, more damningly, many of the President's ardent supporters – including former Speaker of the House Nancy Pelosi, Leader of House Democrats Hakeem Jeffries, and even former president Barack Obama – reportedly suggested to Mr. Biden in private that he reconsider his headline stance of staying in the race. Future historians won't

have to struggle with the question of whether Mr. Biden fell or if he was pushed because the record is clear – if there even are historians in the future, that is.

A surprising turn of events in the presidential nomination process of the Democratic Party isn't necessarily a bad thing. Nor would an open Democratic convention, scheduled to be held in Chicago next month, be the end of the world for the party's chances of not being completely decimated in competition for the 468 Congressional seats (33 Senate and all 435 of the House of Representatives) that are up for grabs this November.

Unpredictability is an important part of democracy. A central principle of democratic rule is the concept of "bounded uncertainty," which means that the possibility of electoral change must exist. We do not know in advance which party will win and what policies they will pursue, and even in a country that has long been dominated by a particular governing party, there is always the chance that former electoral winners will become the new losers this time around.

The same logic holds true within political parties, one of the core vehicles in a democracy for mobilizing and articulating collective interests.

But what's good for democracy writ large might ruin the Democratic Party's chances of retaining the presidency come November. The recent internal conflict and chaos stand in stark opposition to the party's political strategy in the elections of 2020 and even the midterms in 2022, in which they tried to project an image as the more reasonable, internally coherent option between the two parties for governing the country.

In contrast – and somewhat shockingly for those of us who have followed the *longue durée* of American politics – the Republican Party now appears to be much more unified in its goals, platform and priorities than the Democrats. Republicans have now fallen in line behind and in support of Donald Trump. Former rivals for the presidential nomination, including former United Nations ambassador Nikki Haley, businessman Vivek Ramaswamy, and Florida Governor

Ron DeSantis, appeared as a united front for the Trump campaign during the Republican National Convention last week.

Mr. Biden, likely hoping to instill some sense of continuity in the midst of the chaos, has endorsed Vice-President Kamala Harris to replace him as the presidential nominee. This could work, especially if Democrats decide to wholeheartedly unify around Ms. Harris and find a way to spin these unexpected mishaps into a message of calm and coherence.

That said, the best time for Mr. Biden to have resigned himself to the fact that he would be a one-term president was at least a year-and-a-half ago. This is the first time a sitting American President has withdrawn from the race this late in the electoral season, and the effect is that Ms. Harris, if she does pursue, win, and accept the Democratic nomination, has a little more than 100 days to turn this ship around. Her messaging will need to be careful and clear if the Democrats hope to overcome this latest dose of political chaos in America's democracy.

The equalization system may be headed for a reckoning

KELLY CRYDERMAN

OPINION



In a country where Saskatchewan refuses to collect carbon taxes for home heating, and Ontario's Doug Ford asks "what the guy is smoking" when he talks about the Prime Minister's policies, it feels like a return to a more genteel era to fight about something as old-school as equalization.

In 2024, it's not just conservative Alberta voices lamenting the hypocrisy of the province's oil wealth being redistributed to a large degree to Quebec, where drilling for fossil fuels is banned. The Premiers of Newfoundland and Labrador and British Columbia are worried about equalization, too.

The premiers don't agree on why the equalization program is flawed, and part of their battle is likely about bolstering their own approval numbers before approaching elections.

But that doesn't mean their calls for change are baseless. The program carries much emotional weight in this decentralized and disparate country, and could use a re-examination. It's been two decades since any kind of in-depth review.

The money for the 67-year-old equalization program doesn't come from provincial coffers, it comes from federal taxes paid all across the country. From that, Ottawa makes transfers to provincial governments based on an established formula. As is entrenched in the Constitution, it's about ensuring "provincial gov-



Some of Canada's premiers, all shown here at the Council of the Federation meetings last week in Halifax, are prepared to reopen the contentious equalization file. DARREN CALABRESE/THE CANADIAN PRESS

ernments have sufficient revenues to provide reasonably comparable levels of public services at reasonably comparable levels of taxation."

Quebec now gets about half of the total \$25-billion pot, Manitoba about one-quarter, and the rest is divided up between the Atlantic provinces and Ontario – although Newfoundland and Labrador, as well as Canada's most populous province, get only a tiny percentage of the equalization kitty. Alberta, Saskatchewan and B.C. don't receive equalization payments.

Premiers have some cause to be annoyed. Yes, it's a completely federal program, and opening it up for review will be a thankless headache for any finance minis-

ter no matter which party is in government – especially when it means ruffling feathers in headache provinces such as Alberta and Quebec. But the politically potent program moves a lot of money in this country, and Ottawa has been treating what are supposed to be once-every-five-year reviews as a mere formality. The system as we know is locked in until 2029.

The federal government also tends to conflate its discussion points on equalization with other federal transfer programs or one-off cash infusions. Provinces are also annoyed with a nine-year-old Liberal government that overreaches into provincial jurisdiction while not focusing enough attention on running its own ex-

isting programs.

That friction is now coming to a head. Newfoundland and Labrador will receive just more than \$200-million in equalization this year, but believes it is due hundreds of millions of dollars more. It announced this spring that it is launching a constitutional challenge, with Liberal Premier Andrew Furey arguing Ottawa does not consider the cost of delivery of services to his geographically dispersed province. The province is also challenging the way natural-resource revenues are calculated, and says excess funds in the program shouldn't go only to have-not provinces.

It's not a surprise that feisty Saskatchewan will support Newfoundland and Labrador's action.

But even on the West Coast, B.C. NDP Premier David Eby is adding his backing, saying the current equalization system is resulting in "perverse outcomes." The province as a whole sends more to Ottawa on a per capita basis than they get back, and Mr. Eby said it's unreasonable for B.C. residents – who are struggling to afford the soaring cost of living – to see their federal tax dollars flow to other provinces.

It is surely no coincidence, either, that the B.C. premier, who is usually friendly with the feds, is picking a novel fight with Ottawa as his approval numbers dip before an October election.

But the housing crisis that has hit B.C. hard didn't exist when then-federal finance minister Ralph Goodale ordered a review of equalization in early 2005 – a review that eventually informed changes enacted by his Conservative successor Jim Flaherty. Al O'Brien, the respected former civil servant who led that expert panel when the program was less than half its current size, has said that after 20 years, it's time to have another look.

For instance, he told me, the equalization pot is adjusted to keep the total program payout increasing in line with the economy. This is problematic, as in recent years it means the size of the program has grown significantly even while fiscal capacity disparities between the provinces have eased. Mr. O'Brien added he fears Canadians have forgotten about the importance of equalization and its simple, original intent to keep Confederation balanced and working "when there's oil in Alberta, and they don't have as much in New Brunswick."

What's with all the churn among the most senior officials in Canada's public service?

DAVID McLAUGHLIN

OPINION

Former clerk of the executive council and cabinet secretary in Manitoba, and past CEO of the Institute on Governance

Is Canada's public service quietly preparing for the change in government that voters are expected to deliver next year – or is the significant juggling in our bureaucracy just more of the same, in terms of senior-public-servant office churn?

Just one year into his new job as Privy Council Clerk and the federal government's top public servant, John Hannaford has presided over 14 shuffles affecting 30 deputy-minister and associate-deputy-minister-level officials. The public service has not seen this kind of senior official churn since the first term of Justin Trudeau's Liberal government.

Over the nine years it has been in power, the Trudeau government has shuffled senior officials 98 times, with more than 300 specific changes – some individu-

als multiple times. On average, there have been about 10 shuffles per year. Meanwhile, there are now 41 deputy ministers – more than ever before.

Changes in the deputy-minister ranks get far less attention than cabinet shuffles. But they are equally – and sometimes more – consequential to government success. They occur for internal reasons that are either prosaic (such as retirement, tactics, or matching skills and strengths to specific positions and ministers) or empowering, including promoting women and traditionally underrepresented societal groups. Some shuffles are unexpected, and others are planned, such as after a new Clerk takes over or following an election.

These are hard, demanding jobs. You must run your organization while navigating the eddies of shifting political priorities and sometimes capricious edicts from a centralized government. Choosing the right deputy candidate is both art and science.

So why are we constantly changing them?

There's a legitimate question as to whether such senior execu-

tive churn is truly good for the large, complex set of organizations called the Government of Canada. Natural Resources has had five deputy ministers over the life span of this government; so, too, have Environment and Climate Change, Intergovernmental Relations, Immigration and Citizenship Canada, the Treasury Board and Public Safety.

There has been more stability at Finance, Health, Industry, Transport and Infrastructure, with deputies serving five years on average. The most stable department has been Infrastructure, with just one DM serving since 2017.

But these are the outliers. The average deputy minister can look forward to being changed at about the three-year mark or even earlier; for the average PCO Clerk, it's between three and four years. This churn is worse than what has been seen in the British government. By contrast, the average tenure of a CEO of a Fortune 500 company in the U.S. remains more than seven years.

At present, only two of 17 key departmental deputy ministers have been in their current roles

for more than two years. Nine of those have served just one year or less in that position.

From a leadership and management perspective, it makes little sense to constantly shift senior management around like this. It can take a new deputy up to two years to learn fully about their department. While doing so, a deputy minister must contend with changes in their own senior management teams.

Almost half of the more than 300 changes since 2015 were around associate deputy ministers and heads of agencies, who report into a deputy minister. This adds leadership instability, as some of those officials are being groomed for even higher office.

Fresh perspective on a task or mission is always useful, and promoting people into senior ranks is necessary for talent-building. But rampant shuffling has consequences. It commodifies deputy ministers. It devalues subject matter expertise and institutional wisdom in favour of management and system conformity. It weakens the crucial minister-deputy relationship that comes from longer periods of working

together, and it does the same for the extensive stakeholder and delivery apparatus that surrounds modern government. It undermines the institutional memory and corporate knowledge that underpins the whole ethos of an independent, permanent public service.

Most importantly, it divorces senior officials from results. Individual responsibility for seeing things through is diminished when you know it will be your successor who will be carrying the can. This accountability serves as a form of collective protectionism – a kind of omerta – for the public service system as a whole.

Post-pandemic, Canadians are expecting that the institutions of government perform better. Right now, that is wanting. From procurement to service delivery to appointments, there are obvious institutional failures.

As voters increasingly clamour for change and accountability at the highest political levels, now is the time for the highest public service levels to adopt this same attitude as their own. Arresting the churn at the top should be at the top of that list.

LIFE & ARTS

HEALTH & WELLNESS | OPINION | PUZZLES | WEATHER

Twisters swirls to \$80.5-million at box office

The movie, directed by Lee Isaac Chung, makes for the biggest opening of a live-action movie yet this summer

LINDSEY BAHR

Moviegoers ran toward the tornadoes this weekend, propelling *Twisters* to a blockbuster opening. The standalone sequel to the 1996 hit made US\$80.5-million in ticket sales from 4,151 theatres in North America, according to studio estimates Sunday.

That's about US\$30-million more than analysts expected initially, and makes for the biggest opening of a live-action movie yet this summer.

"We had big aspirations for it to begin with, and it certainly exceeded those," said Jim Orr, who heads distribution for Universal. "We're seriously over-indexing between coasts, which is fun to see as well."

Its overperformance recalled *Oppenheimer's* debut last year on the same weekend. There are some similarities: the studio, Universal, and the numbers. But there are also important differences: *Oppenheimer* was three hours long, R-rated (*Twisters* is PG-13) and historical, not to mention the collective enthusiasm around its release date companion, *Barbie*.

Twisters, meanwhile, is a franchise. It may not be a direct sequel to *Twister* but it is benefiting from the brand recognition. The original Jan de Bont-directed film starring Helen Hunt and Bill Paxton was a financial hit at the time and has only become more beloved over the years. This film, directed by Lee Isaac Chung, does not include any of the characters from the original and introduces a new crowd of storm chasers.

It opened last weekend in some markets internationally and continued its expansion this weekend. Globally, its total earnings is estimated to be US\$574.4-million.

The Universal, Warner Bros. and Amblin production cost US\$155-million to produce and millions more to promote. Part of the push included a country-mu-



From left: Harry Hadden-Paton, Glen Powell, Daisy Edgar-Jones, Anthony Ramos and director Lee Isaac Chung pose at the premiere of the film *Twisters* in London on July 8. VIANNEY LE CAER/INVISION/AP

sic-heavy soundtrack, with a new Luke Combs single *Aint No Love in Oklahoma*, which has racked up more than 56 million audio streams. The soundtrack as a whole, featuring the likes of Bailey Zimmerman, Tucker Wetmore, Tanner Adell, Lainey Wilson, Tyler Childers, Thomas Rhett and Miranda Lambert, has over 75 million streams.

Critics were mixed but mostly positive about the two-hour thriller. Audiences gave it an enthusiastic A- CinemaScore and 4.5 stars on PostTrak, suggesting word of mouth will be good. Also of note: 24 per cent of moviegoers polled by PostTrak said actor Glen Powell was a main draw.

"Our director crafted exactly what audiences want to see in theatres: a very immersive, exciting, mayhem everywhere story with a charming cast," Orr said.

Bob Bagby, the chair of the National Association of Theatre Owners and the CEO of Kansas City-based B&B Theatres, which has about 580 screens, said their

4DX auditoriums have been nearly sold out all weekend. 4DX is an "immersive" presentation format for films that includes seat-shaking and wind effects.

Twisters may not be a direct sequel to *Twister* but it is benefiting from the brand recognition. This film does not include any of the characters from the original and introduces a new crowd of storm chasers.

Twisters has also whipped up some spirited online discourse and debate, some about the film not explicitly referencing climate change and some about the lack of a kiss between Powell and Daisy Edgar-Jones. A video showing the kiss that was left on the cutting

room floor made the rounds on social media over the weekend. Bagby appreciated that there was no "surprise political or social agenda."

"I'm in the movie business. We show everything. There's been many movies about global warming, and that's important," he said. "But sometimes you go to the movies, and you don't want to be brought back to reality and lose your escape. You just want to have a good time."

Universal also had the No. 2 movie in the country with *Despicable Me 4*, now in its third weekend. It added US\$23.8-million from North America, where it is still playing in more than 4,000 theatres, bringing its domestic total to US\$259.5-million.

Third place went to another animated juggernaut: Disney and Pixar's *Inside Out 2*, now in its sixth weekend, and boasting a global total of US\$1.4-billion. It is quickly closing in on *Frozen 2* to earn the title of the biggest animated movie of all time.

Last year on this weekend 'Barbenheimer' helped propel the box office to over US\$311-million. This weekend was never going to match that, but progress is still being made after a difficult start for the crucial summer movie-going season. "Things have really turned around since May," said Paul Dergarabedian, the senior media analyst for Comscore.

But another force is storming theatres next weekend in *Deadpool & Wolverine*, which is tracking to open in the US\$160-million range. That would be enough to unseat *Inside Out 2* for the biggest opening of the year. How it will affect *Twisters* in its second weekend is a big unknown.

"Much as Barbenheimer was a phenomenon last year, we could be looking at a weekend where people want to go see two blockbusters back to back," Dergarabedian said. "It'll give that second weekend of Barbenheimer a run for its money."

ASSOCIATED PRESS

Five food safety precautions to follow this summer

LESLIE BECK

OPINION



FOOD FOR THOUGHT

It's the season of backyard barbecues, family picnics and weekend camping trips, opportunities to enjoy eating meals outside.

If you're not careful, though, your outdoor meal could come with unwanted guests: *Campylobacter*, *salmonella* and *E. coli*, to name a few.

These invisible, odourless and tasteless bacteria thrive in warm weather, which can cause food to become contaminated with illness-causing microbes.

And depending on where you are, you may be without the safety controls of your kitchen, such as temperature-controlled cooking, refrigeration and washing facilities.

With much of the country experiencing higher-than-normal summer temperatures, it's important to be extra vigilant about safe food handling practices.

Here's a food safety primer for the warm weather months and the rest of the year, too.

FOOD POISONING: PREVALENCE, SYMPTOMS, WHO'S AT RISK

According to Health Canada, more than four million Canadians get food poisoning every year.

Food poisoning, or food-borne illness, occurs when you eat food or drink water that's been contaminated by bacteria, bacterial toxins, viruses or parasites. Most cases are caused by bacteria.

Common symptoms of food poisoning include nausea, vomiting, abdominal cramps, diarrhea, fever and headache. Symptoms



With much of the country experiencing higher-than-normal summer temperatures, it's important to be extra vigilant about safe food handling practices. NIKADA/GETTY IMAGES

can start within hours of eating the contaminated food or several days later.

Individuals at greater risk for food-borne illness include children younger than five, adults aged 65 and older, people with weakened immune systems and those who are pregnant.

Foods can become contaminated at any point – the farm, the processing plant, during transport or at home. The most common cause of food contamination is poor food handling.

Practise the following strategies to guard against food poisoning.

KEEP EVERYTHING CLEAN

Wash your hands, utensils, cutting boards and countertops

with hot soapy water before and after handling foods. Bring hand soap and water with you to picnics and campsites.

Rinse and gently run fresh fruit and vegetables under cool running water to remove dirt and residue. Before cutting, use a clean vegetable brush to scrub ones that have firm skin or rind.

Every month, clean the crisper drawers in your fridge with hot, soapy water and then sanitize using a disinfectant cleaner or a mixture of bleach and water (1.5 teaspoons of bleach per eight cups of water).

DON'T CROSS-CONTAMINATE

To prevent unintentionally spreading bacteria from one food to another, separate raw meat,

chicken, fish and eggs from other foods in your fridge. Ditto for your grocery cart, grocery bags, and picnic cooler.

Use separate cutting boards and utensils for raw and cooked foods.

USE A DIGITAL FOOD THERMOMETER

To kill harmful bacteria in raw meat, it needs to be cooked to a safe internal temperature. You can't tell if your beef burger or chicken breast is safe to eat by its colour or texture, so the reliable way is to test using a digital food thermometer.

Cook to the following safe internal temperatures: beef burgers 71 C (160 F), turkey burgers 74 C (165 F), chicken pieces 74 C (165

F), pork sausages 71 C (160 F), fish 70 C (158 F).

If you want to reuse some of the marinade used on raw meat as a sauce for the cooked food, boil it first to kill any harmful bacteria. Always marinate meat in the fridge.

The safe ways to defrost meat are in the fridge, in cold water or in the microwave. If thawing in cold water or the microwave, cook immediately after. Never defrost meat at room temperature on the kitchen counter.

WATCH THE CLOCK: THE ONE-HOUR RULE

Illness-causing bacteria multiply rapidly in a temperature range of 4 C (40 F) and 60 C (140 F), known as the "danger zone." In fact, bacteria can double in number in just 20 minutes.

In hot temperatures (above 32 C or 90 F), don't leave food sitting outdoors for more than one hour. For temperatures that are less hot, don't let food linger outside for longer than two hours.

TRANSPORT FOODS SAFELY

Place cold food in a cooler with plenty of ice or frozen gel packs to maintain a constant cold temperature. Pack foods first that you're likely to use last.

Pack drinks in one cooler and perishable foods in another so perishable foods won't be exposed to warm air every time someone grabs a cold drink.

Transport your cooler in the back seat of an air-conditioned car, not the hot trunk. At the picnic or campsite, keep it out of the sun.

Leslie Beck, a Toronto-based private practice dietitian, is director of food and nutrition at Medcan. Follow her on Twitter @LeslieBeckRD

How I learned to love tai chi

FIRST PERSON

I found an activity in my seventh decade where change and growth are not just possible but expected, **Heather Avery** writes

In the 1980s, I lived in a Victorian triplex close to Ottawa's Chinatown. My days were spent hunched over an IKEA desk, reading, taking notes and writing for a master's degree. Mostly, I persevered through all distractions, fully absorbed in what I was learning. But on warm summer days, I would bring my notecards to Dundonald Park. It was there that I first encountered tai chi.

Men and women would gather, in loose formation, and begin to move with slow thoughtful deliberation, in unison. Their actions combined to achieve a meditative dance, and it soothed me just to watch. There was a beauty and grace to their sessions that resembled a time-lapse video of a water lily opening.

Tai chi was mesmerizing, but I couldn't see its point. I could achieve my fitness goals from exercise classes, swimming and cycling – and it didn't seem that moving so slowly would do much to tone muscle, my Jane Fonda-inspired objective for all activity. I chose only to admire this martial art as it was practised by others, and kept my distance.

But tai chi stayed with me – a seed planted. And amazingly, decades later, the necessary conditions for flowering have emerged. More time – thanks to retirement – coupled with a recommendation from my doctor have brought me full circle, only this time I am not on the park bench watching, but inside the formation, literally stumbling toward growth.

I had some false starts at the outset. The first group I joined was led by a caring instructor, but its late afternoon timing and its setting – a windowless church basement – left me uninspired. After learning the first eight steps, I took a break and never returned. The second try, six months later, was more successful. I found a morning class in a much brighter space – and the tiny seedling began to push through the soil.

Naively, I had thought that my goal would be to master the choreography of the 108 movements that form the basis of tai chi. Technically right, but wrong on so



ILLUSTRATION BY ALEX DEADMAN-WYLIE

many counts. Rather, I quickly learned, what required mastering were my own personality traits.

The class was full of lovely people who glided effortlessly, seemingly never confused about where to move next or what the names of the moves were. They assured me that they had been beginners once too, and that I would be able to remember all the moves within three or four years. Three to four years! Graduate degrees took less time.

But I could see they were right. After six months, I still found it difficult to complete even the opening 13 moves on my own. I could only watch and copy, watch and copy – waiting for the day that my own body would memorize the internal rhythms of the set.

The patience needed for such slow progress was so antithetical to the way I normally approached physical activity that I found it almost unbearable. Previously, any sport that I couldn't do easily, I just rejected. I never did learn how to throw a softball or catch it, or how to do the front crawl. I stuck to activities that needed no honing.

I also needed to lose the excuses, my

favourite strategy for avoidance. Declaring natural clumsiness or bad hips or that I still can't tell left from right instinctively (all true, by the way) just wouldn't fly. Commit and improve: That was the only mantra available.

Oh, and one more thing: I needed to listen – another skill where I lacked proficiency. This realization came to me powerfully in my first master class. I had travelled to a tai chi centre for a two-hour session with a well-known instructor. I was excited and nervous. There were people from all over Canada, and I was a newbie compared to almost everyone there. We began with foundation exercises, and almost immediately, the teacher singled me out for instruction.

To be singled out is an honour, but I was mortified. As is required, all the others in the class stopped and turned to watch me (so that they could learn, too) while the instructor corrected my positioning. "Don't lean back," he said, and I repeated the movement. "Still leaning back," he observed laconically, and on it went – probably for only a few minutes, but it seemed an eternity.

I couldn't say, "Yeah, I get it." I had to

show that I did. In those seconds, I concentrated as I had never done before, listening intently to what the instructor was saying, watching his movement and then willing my body to move in imitation. I was simultaneously unlearning and learning, crowding out any self-consciousness to focus. As I corrected, my emotion shifted from humiliation to exhilaration. I realized that I was learning not just a new step but a new way of being in the world – truly listening, open to correction, deeply vulnerable.

I don't know that I will ever master the 108 moves. What I do know is that I have found an activity in my seventh decade where change and growth are not just possible but expected, even when my stubborn personality tendencies re-emerge at every turn.

Gradually, I have become that lily unfolding, awoken not by sunlight and warmth but by this gentle martial art.

Heather Avery lives in Peterborough, Ont.

First Person is a daily personal piece submitted by readers. Have a story to tell? See our guidelines at tgam.ca/essayguide.

Fans in Key West celebrate Ernest Hemingway's legacy

DAVID FISCHER KEY WEST, FLA.

Ernest Hemingway spent the 1930s in Key West, Fla., and more than six decades after his death, fans, scholars and relatives continue to congregate on the island city to celebrate the author's award-winning novels and adventure-filled life.

Hemingway Days started in 1981 with a short-story competition and a look-alike contest. This year's celebration concluded Sunday on the 125th anniversary of Hemingway's birth on July 21, 1899.

As a novelist, short-story writer and journalist, Hemingway's spot in the pantheon of American literature is undeniable, and his legacy permeates the culture and character of Key West.

Hemingway's great-grandson, Stephen Hemingway Adams, was born nearly three decades after Hemingway died. Adams said working with his grandfather, Patrick Hemingway, who was Ernest Hemingway's second son, helped him gain a deeper understanding of his famous ancestor.

"I got to work with my granddad, and we put out a book called *Dear Papa*, which was all of the letters between Ernest and my grandfather," Adams said.

The difference between the public perception and the documented reality of Hemingway can be fuzzy. He loved big-game fishing in the Caribbean and hunting in Africa. He loved bullfighting, baseball, boxing and bar-hopping. But he also was a serious artist who won Pulitzer and Nobel prizes. He put so much of his life experiences into his writing that it can be tricky to separate the man from the myth.

Adams said he's fine with some people loving the adventurer more than the writer.

"I think it's a split, and I think that's what's fun," Adams said of the throngs of look-alikes who visit Key West every year.

The Key West that Hemingway first visited in 1928 was a rustic fishing village, not a bustling tourist destination. Hemingway and his second wife, Pauline, had only planned a brief stop to pick up a car during their move from Paris to Arkansas, where Pauline's family lived. But the car wasn't ready, and they had to wait



Curator Cori Convertito shows off Ernest Hemingway's First World War ambulance-driver uniform and other belongings at the Key West Museum of Art & History at the Custom House in Key West, Fla., last week. DAVID FISCHER/ASSOCIATED PRESS

several weeks.

Hemingway quickly made friends with local business owners and fishermen. The couple made frequent visits to the island and eventually bought a French Colonial home on a 1.5-acre (0.61-hectare) lot in 1931.

After spending most of his 20s in Paris, Hemingway embraced the vastly different island lifestyle, according to Cori Convertito, a curator at Key West Museum of Art & History at the Custom House.

"He doesn't come here to act like a recluse and just write," Convertito said. "He's out at the bars all the time. He's out fishing with people. He's interacting in boxing matches."

Convertito pointed out that Hemingway was in his 30s for most of the time he lived in Key West, not the white-bearded "Papa Hemingway" most look-alike contestants emulate. *A Farewell to Arms* was finished shortly after he began visiting Key West and that book's reception, along with his coverage of the Spanish

Civil War in the late 1930s, increased his fame.

Much of Hemingway's time in Key West was devoted to big-game fishing with friends. Convertito said Hemingway began to pioneer new techniques after getting his own boat, the *Pilar*, in 1934.

"He was desperate to land a fully intact marlin," Convertito said.

The slow process of reeling in a trophy fish left them vulnerable to sharks, similar to the giant marlin caught in Hemingway's 1952 novel, *The Old Man and the Sea*.

Hemingway focused on catching fish and removing them from the water quickly. He was an early member of the International Game Fish Association and named a vice-president in 1940.

He also became an advocate for the Florida Keys and the people who lived there. *To Have and Have Not*, which was published in 1937, is set in a Key West ravaged by the Great Depression.

Hemingway was a vocal critic of how the federal government

responded to the 1935 Labour Day hurricane. The official death toll was 423, but more than 250 of the fatalities were First World War veterans hired through a federal jobs program to build the Overseas Highway, which connects the Florida Keys to mainland Florida.

Hemingway drove an ambulance during the First World War and felt a particular kinship with the veterans. Corey Malcom, a historian with the Florida Keys History Center, said Hemingway

joined the recovery efforts and used his own boat to pull bodies out of the ocean.

Michael Morawski, chief executive of the Hemingway Home & Museum, credits his great-aunt, Bernice Dixon, as one of the first people to help preserve Hemingway's legacy in Key West. The local jewellery store owner bought the house for \$80,000 in 1961, shortly after Hemingway's death.

ASSOCIATED PRESS

TODAY'S SUDOKU SOLUTION

4	3	6	7	9	1	2	5	8
7	2	5	3	6	8	4	9	1
8	1	9	2	5	4	3	6	7
1	7	2	5	4	9	6	8	3
6	5	4	1	8	3	7	2	9
3	9	8	6	2	7	5	1	4
2	4	7	8	1	6	9	3	5
5	8	3	9	7	2	1	4	6
9	6	1	4	3	5	8	7	2

TODAY'S KENKEN SOLUTION

4-	72x			6+	
2	6	4	3	5	1
6x	2	3	5	1	4
2-	3	5	1	6	4
1-	5-	4	4	2	3
8+	3+		180x		
4	3	2	1	6	5
1	4	5	2	3	6

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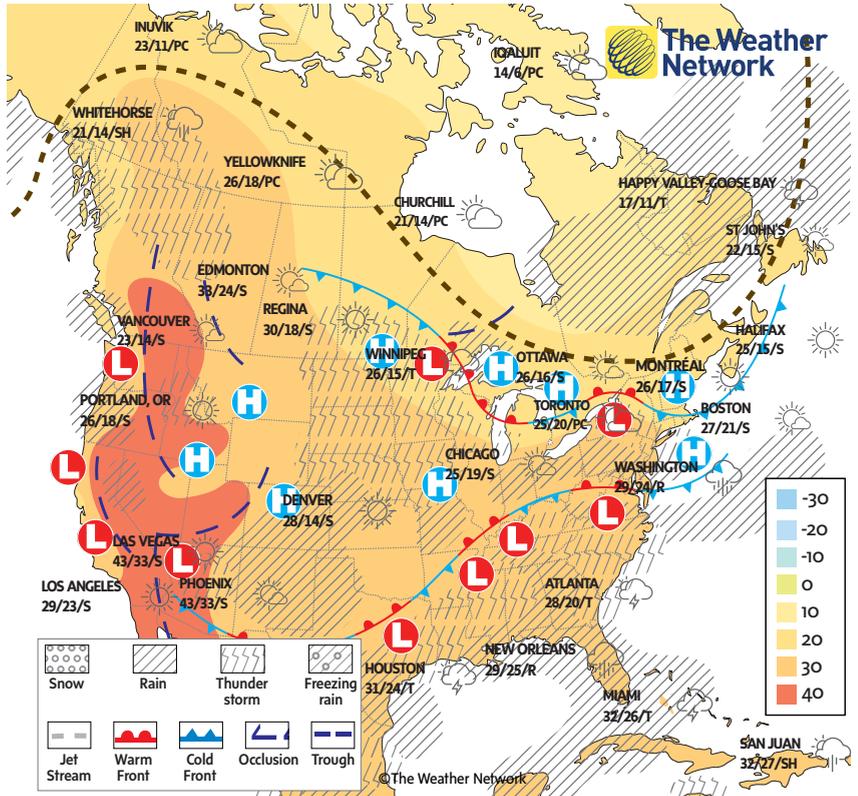
The Local Journalism Initiative (LJI) supports the creation of original civic journalism that covers the diverse needs of underserved communities across Canada.

WORLD FORECAST

Table with columns: CITY, TODAY, TOMORROW, WEDNESDAY. Lists major cities like Amsterdam, Athens, Bangkok, Beijing, Berlin, Brussels, Copenhagen, Frankfurt, Hong Kong, Jerusalem, Las Vegas, London, Los Angeles, Madrid, Miami, Moscow, New Delhi, New York, Nice, Orlando, Paris, Phoenix, Rome, San Francisco, Seoul, Singapore, Sydney, Tokyo, Washington.

NATIONAL FORECAST

Table with columns: CITY, TODAY, TOMORROW, WEDNESDAY. Lists Canadian cities like Banff, Barrie, Brandon, Calgary, Charlottetown, Chicoutimi, Churchill, Corner Brook, Cornwall, Edmonton, Halifax, Hamilton, Huntsville, Iqaluit, Jasper, Kelowna, Kingston, London, Montreal, Niagara Falls, North Bay, Ottawa, Prince George, Peterborough, Quebec, Regina, Saskatoon, Saul Ste Marie, Saint John, Sept-Isles, St. John's, Sudbury, Thunder Bay, Thompson, Toronto, Val-d'Or, Vancouver, Victoria, Whistler, Whitehorse, Winnipeg, Yellowknife.



LEGEND
Daytime high, overnight low, and conditions

Legend table with weather symbols and conditions: C CLOUDY, FG FOG, FR FREEZING RAIN, HZ HAZE, NA NOT AVAILABLE, PC PARTLY CLOUDY, R RAIN, RS RAIN/SNOW, S SUN, SN SNOW, SF SNOW FLURRIES, SH SHOWERS, T THUNDERSTORMS, W WINDY.

BRIDGE
BY STEVE BECKER
MONDAY, JULY 22, 2024

South dealer.
Both sides vulnerable.
The bidding:

Bridge bidding table with columns: South, West, North, East. Shows card holdings and opening lead: Opening Lead - jack of spades.

NORTH

♠ K 6 4
♦ A K J 8
♥ K Q 3
♣ A 10 7

EAST

♠ 9 8 7 5
♥ Q 9 6 5 3
♦ —
♣ J 8 5 3

SOUTH

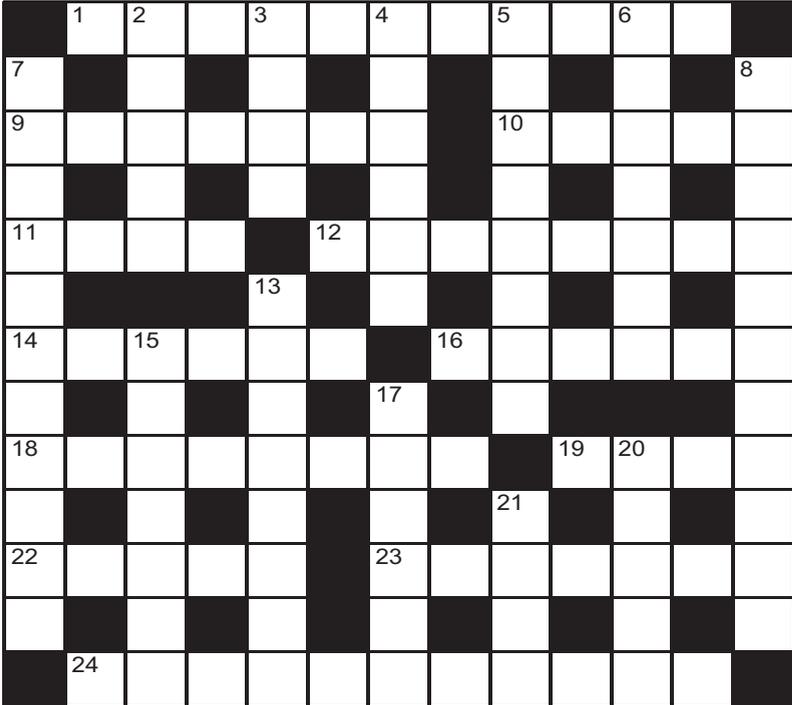
♠ A Q 3
♥ 4
♦ J 9 6 5 4 2
♣ K Q 6

This deal appears in Terence Reese's book "Reese on Play." South makes six diamonds even though West's A-10-8-7 appear to constitute two impregnable trump tricks. Even when you study all four hands, the slam seems impossible to make.

But a little thought reveals that the contract can still be made if West has precisely a 3-3-4-3 distribution. The prospects are not good, but at least the outlook is not hopeless.

of diamonds, South has the J-9-6 of diamonds, and West has the A-10-8. Declarer leads the king of hearts from dummy and ruffs with the jack, rendering West helpless.

CHALLENGE CROSSWORD



CRYPTIC CLUES

- ACROSS: 1 The lamb's tender (11), 9 Wept and ran from a Belgian port (7), 10 Account gets credit with a bit extra capital (5), 11 Pain in stomach excruciating (4), 12 Producing fruit makes small companies crazy (8), 14 Reply some Americans were hoping for (6), 16 Bail is brought round to the French subject (6), 18 Billets for four divisions (8), 19 Home from one's travels (4), 22 French lethargy (5), 23 Nothing to share but words (7), 24 Hardly dark thoughts (6,5)

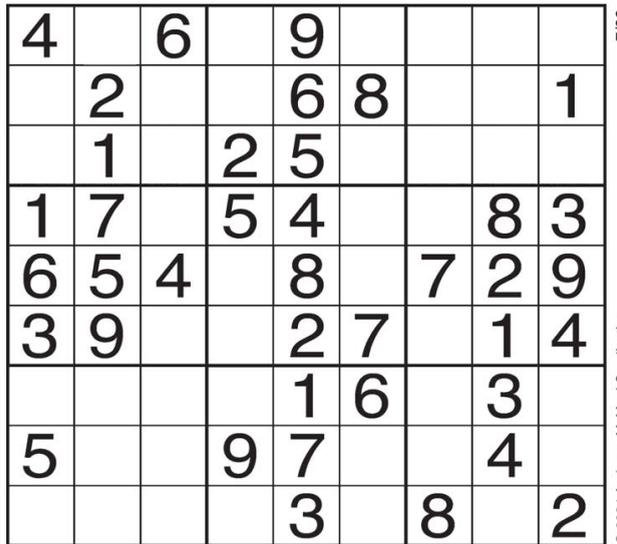
QUICK CLUES

- ACROSS: 1 Dismissive treatment (5,6), 9 A radioactive metal (7), 10 A tropical fruit (5), 11 Small whirlpool (4), 12 First-rate (3-5), 14 Waver (6), 16 Swordsman (6), 18 Disadvantage (8), 19 Vivacity (4), 22 Intended (5), 23 Predicament (7), 24 Infinite (5-6)

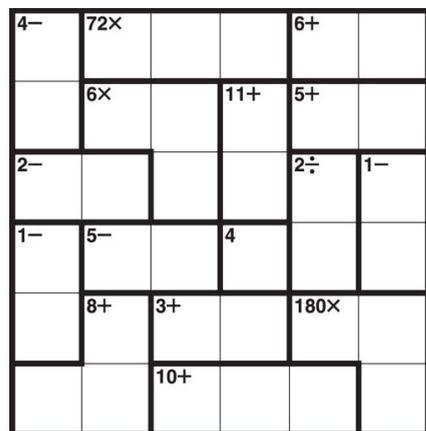
Solutions to today's Sudoku and Kenken can be found in the Life & Arts content area of the A section. Crossword solutions will be with tomorrow's puzzles.

SUDOKU

DIFFICULTY RATING: ★☆☆☆☆



INSTRUCTIONS Fill in the grid so that each row of nine squares, each column of nine and each section of nine (three squares by three) contains the numbers 1 through 9 in any order. There is only one solution to each puzzle.



INSTRUCTIONS 1. Each row and each column must contain the numbers 1 through 6 without repeating. 2. The numbers within the heavily outlined boxes, called cages, must combine using the given operation (in any order) to produce the target numbers in the top-left corners. Freebies: Fill in 3. single-box cages with the numbers in the top-left corner.

FRIDAY'S CRYPTIC

ACROSS: 1 Awful, 4 Warpath, 8 Par, 9 Goat's milk, 10 Crystal, 11 Ranks, 13 Scheme, 15 Gemini, 18 Chair, 19 Worship, 21 Brilliant, 23 Our, 24 Enlists, 25 Sorts.

FRIDAY'S QUICK ACROSS: 1 Stiff, 4 Whisper, 8 Err, 9 As regards, 10 Leveret, 11 Apply, 13 Hard by, 15 People, 18 Press, 19 Algeria, 21 To speak of, 23 Vet, 24 Pretext, 25 Early.

Ottawa looking at more asylum supports

Federal government says it hopes to have a plan within months to help provinces grappling with rising numbers

MIKE HAGER
XIAO XU VANCOUVER

A spokesperson for Immigration Minister Marc Miller says his office hopes to have a plan within months to offer more support for provinces – not just Ontario and Quebec – that are grappling with rising numbers of people seeking asylum.

Aissa Diop, Mr. Miller's director of communications, said the minister acknowledges the complaints made by premiers at their meeting last week in Halifax.

"We will keep having those conversations about how can we work collaboratively to make sure that asylum seekers feel supported, but provinces also feel supported," she said.

Last week, B.C. Premier David Eby and Alberta Premier Danielle Smith complained that they

hadn't received any of the extra money Ottawa had given to Ontario and Quebec over the past year to aid in the resettlement of asylum seekers.

Federal data shows a record number of 143,575 people seeking asylum came to Canada last year, with the vast majority – 90 per cent – settling nearly equally in Quebec and Ontario.

While British Columbia, Alberta and Manitoba have had relatively fewer claims, this class of newcomer has increased by roughly double or even more in all three provinces during the first five months of the year compared to the same period last year.

Ms. Diop said Mr. Miller noted the premier's anger over the funding gap and is committed to working with the provinces and territories "in the coming months" to better support them.

"When provinces receive asylum seekers, they are also frontliners in helping them settle down, so we acknowledge that," Ms. Diop told The Globe and Mail.

Quebec Premier François Legault said it was unfair that most provinces receive nothing while Quebec was given \$750-million from Ottawa this year to help but-

stress its stressed social infrastructure.

"It would help if the federal government would give them at the same time some money to transfer asylum seekers to other territories or provinces," he said.

Housing asylum seekers is a provincial responsibility, but the federal government has been paying for these newcomers to stay in hotels in Ontario and Quebec since the beginning of the pandemic because shelters in those provinces are full.

Ms. Diop stressed that the federal government cannot control when and where people show up to claim asylum in Canada, and once they do, Ottawa needs their consent to move them to another province and the agreement of that province.

At the close of the three-day premiers' summit, only the leaders of Manitoba and Newfoundland and Labrador publicly offered to welcome asylum seekers who first land in Quebec and Ontario – as long as Ottawa pitches in with funding to transfer them.

Mr. Eby and Ms. Smith declined to show such support.

Both said their housing markets and social services agencies

are already bursting at the seams after recruiting and welcoming a record number of other immigrants in recent years.

Over the first five months of this year compared to the same span in 2023, B.C.'s number of asylum seekers nearly doubled to 4,390 and Alberta's inflow more than tripled to 3,740 claimants, according to federal data.

"Our most recent total for last year was 180,000 new British Columbians," Mr. Eby said last week, conflating overall immigration with the small number of asylum seekers when reporters asked about the issue.

"And that's great, and that's exciting, and it's necessary, and it's completely overwhelming."

Mr. Eby's office said although B.C. takes the third-most asylum seekers, neither the province nor any of its municipalities have received any federal funding, including any money from the \$1.1-billion Interim Housing Assistance Program for cities and provinces to stop the newcomers from becoming homeless.

Ms. Diop, Mr. Miller's spokesperson, said B.C. has not applied to this fund since 2019.

Ontario took in 40,240 asylum

seekers between January and May, more than double the year prior. Quebec took in 28,165, compared to 26,220 last year.

Canada's asylum claims dropped sharply after the end of March, 2023, when Ottawa struck a deal with the United States to turn away people trying to walk over an unofficial border crossing at Quebec's Roxham Road, but they soon climbed back up, fuelled largely by more people flying into Montreal and Toronto and then claiming this status.

Sharry Aiken, an immigration scholar and law professor at Queen's University in Kingston, said asylum seekers should not be scapegoated for further stressing any province's housing market or filling its hospitals.

She said the overall immigration of permanent and temporary residents alike has grown significantly over the past three years.

"Perhaps there's a degree of a lack of co-ordination in the various policy envelopes in government, and it's landed us where we are, which is a huge strain on public infrastructure, whether it's education, health or housing," Dr. Aiken said.

Israel shoots down missile fired from Yemen after deadly strikes on Houthi rebels

JOSEF FEDERMAN
MICHAEL WAKIN

The Israeli military said it intercepted a missile fired from Yemen early Sunday, hours after Israeli warplanes struck several Houthi targets in the Arabian Peninsula country.

The Israeli air strikes – in response to a deadly Houthi drone strike on Tel Aviv – were the first time Israel is known to have responded to repeated Houthi attacks throughout its nine-month war against Hamas. The burst of violence between the distant enemies has threatened to open a new front as Israel battles a series of Iranian proxies across the region.

The Israeli army late Saturday confirmed the air strikes in the western Yemeni port city of Hodeidah, a Houthi stronghold and crucial entry point for aid and other supplies. It said the strikes, carried out by dozens of aircraft, including U.S.-made F-15 and F-35 warplanes, were a response to hundreds of Houthi attacks.

The Health Ministry in Yemen said the Israeli strikes killed six people and wounded 83 others, many with severe burns from a major fire. Another three people were missing, the ministry said in a statement shared by the Houthi-run al-Masirah TV.

Houthi spokesman Mohammed Abdulsalam posted on X that the "blatant Israeli aggression" targeted fuel storage facilities and the province's power station.

"The Israeli enemy picked those targets specifically as part of their targeting of the Yemeni economy," said Abdul-Malek al-Houthi, leader of the rebels.

The Israeli military said that the surface-to-surface missile fired Sunday was intercepted before reaching Israeli territory.

Israel, along with the U.S., the U.K. and other Western allies with forces in the region, have intercepted almost all of the Houthi missiles and drones. But early Friday, a Houthi drone penetrated Israel's air defences and crashed into Tel Aviv, Israel's commercial and cultural capital, killing one person.

An Israeli air force official said Sunday that human error accidentally classified the drone as a non-threat as Israel was simultaneously tracking other drones launched from Yemen and approaching Israel from the east.

The Israeli military said Saturday's strike on Hodeidah, about 1,700 kilometres from Israel, was among the most complicated and longest-distance operations by its air force. It said it hit the port because the area is used to deliver Iranian arms to Yemen. Israel's Defence Minister, Yoav Gallant, vowed to carry out similar strikes "in any place where it may be required."

The Houthis are among several Iranian-backed groups to have attacked Israel in solidarity with Hamas since the Oct. 7 attack by the Palestinian militant group triggered the continuing Israeli offensive in Gaza.

In addition to fighting Hamas, the Israeli military has been engaged in daily clashes with the Hezbollah militant group in Lebanon. These clashes have raised concerns that the fighting could spill over into a full-blown war with Lebanon and beyond.

Yemen has been engulfed in civil war since 2014 when the Houthis seized much of the north and forced the internationally recognized government to flee from Sanaa.

A Saudi-led coalition intervened in support of government forces, and in time, the conflict turned into a proxy war between Saudi Arabia and Iran. The war has killed more than 150,000 people, including fighters and civilians, and created one of the world's worst humanitarian disasters.

The Houthi said Israel's attacks will only make Yemen's people and armed forces more determined to support Gaza. "There will be impactful strikes," Mohamed Ali al-Houthi of the Supreme Political Council in Yemen wrote on X.

"All of this won't stop the Yemeni people or the Yemeni leadership, military and missile forces in targeting the Israeli entities," said Moatasem Abdel Salah, a Sanaa resident.

Since January, U.S. and U.K. forces have been striking targets in Yemen, in response to the Houthis' attacks on commercial shipping that the rebels have described as retaliation for Israel's actions in the war in Gaza. However, many of the ships targeted weren't linked to Israel.

Analysts and Western intelligence services have long accused Iran of arming the Houthis, a claim Tehran denies. The joint force air strikes so far have done little to deter them.

The Houthis have long-range ballistic missiles, smaller cruise missiles and "suicide drones," all capable of reaching southern Israel, according to weapons experts. The Houthis are open about their arsenal, regularly parading new missiles through the streets of Sanaa.



Police stand behind a barricade after violent clashes in Dhaka, Bangladesh, on Sunday. Protests erupted in the country related to a lower court ruling about the allocation of civil service jobs. The country's Supreme Court dismissed that order on Sunday. MAHMUD HOSSAIN OPU/ASSOCIATED PRESS

Bangladesh top court scraps most job quotas that triggered deadly protests

SAM JAHAN
SUDIPTO GANGULY

Bangladesh's Supreme Court on Sunday scrapped most quotas on government jobs that had sparked nationwide protests that spiralled into clashes that killed at least 139 people, but some organizers said the protests would continue.

Dismissing a lower court order, the Supreme Court's Appellate Division directed that 93 per cent of government jobs should be open to candidates on merit, Attorney-General A.M. Amin Uddin told Reuters.

Prime Minister Sheikh Hasina's government had scrapped the quota system in 2018, under which 56 per cent of jobs were reserved for groups such as freedom fighters' families, women and people from underdeveloped districts.

But the lower court reinstated it last month, sparking the protests and an ensuing clampdown that included an internet shutdown and a curfew with the army on the streets.

The recent clashes followed similar violent protests ahead of January's national elections by Ms. Hasina's opponents in response to what they called her authoritarian rule, and by garment workers demanding better pay amid high inflation.

"Students have clearly said they are in no way part of the violence and arson that have taken place in Bangladesh since Monday," Amin Uddin said.

"I am hoping normalcy will return after today's ruling and people with ulterior motives will stop instigating people," he added.

Internet and text message services in Bangladesh have been suspended since Thursday, as security forces cracked down on protesters who defied a ban on public gatherings.

At least four protest co-ordinators told BBC Bangla that they planned to continue their action until they secured the release of

some detained student leaders and the restoration of internet and other cellular services.

"The judgment of the Supreme Court seems unclear to us. There is no clear-cut solution for all types of quotas," said Abdul Quader, one of the co-ordinators.

Soldiers have been patrolling the largely deserted streets of the capital Dhaka since the government ordered a curfew late on Friday. A tank was stationed outside the Supreme Court gates at the time of the hearing.

The recent clashes followed similar violent protests ahead of January's national elections by Prime Minister Sheikh Hasina's opponents in response to what they called her authoritarian rule.

Local media had reported scattered clashes earlier in the day between protesters and security forces. At least 139 people have been killed so far, according to data from hospitals.

The government on Saturday extended the curfew indefinitely, according to local media. Restrictions were eased for two hours on Sunday to allow people to shop for supplies.

Tanvir Hasan, a grocer in Dhaka, said, "As curfew eased, people swarmed in like bees. We just had a couple of very busy hours."

The clashes have injured thousands across the country in recent days, as police used tear gas, rubber bullets and sound grenades to disperse protesters throwing bricks and setting fire to vehicles.

Experts attribute the unrest to stagnant job growth in the private sector and high youth unemployment, making public sector jobs with regular wage hikes very attractive among the group who

make up nearly a fifth of the population.

Bangladesh also faces economic difficulties and secured a US\$4.7-billion bailout from the International Monetary Fund in January last year after struggling to pay for energy imports, which cut into its dollar reserves and fanned inflation.

Ms. Hasina, 76, who won power for a fourth straight term in January, has been credited with turning around Bangladesh's economy and its garment industry.

But critics also accuse her of authoritarianism, human rights violations, crackdowns on free speech and suppression of dissent, charges her party denies.

The Supreme Court directed the government to cut the job quotas for families of independence fighters to 5 per cent from 30 per cent, the attorney-general said.

The remaining 2 per cent of jobs still subject to quotas are for people from so-called backward groups and the disabled, he added.

There was no immediate reaction from groups affected by reduced quotas following Sunday's verdict.

The court asked protesting students to return to classes and also asked the government to issue orders on the quotas.

Many opposition leaders, activists and student protesters have been arrested in the current crackdown, said Tarique Rahman, the exiled acting chairman of the main opposition Bangladesh Nationalist Party.

Police arrested Nahid Islam, a leading student co-ordinator, on Saturday, the protesters said.

Universities and colleges have been closed since Wednesday.

India said on Sunday that more than 4,500 Indian students have returned home over the past few days.

It also said 500 Nepalese students and 38 from Bhutan had arrived in the country.

THE CLIMATE EXCHANGE



Does climate change cause wildfires?
Is climate change part of a natural cycle?
Is there anything we can do as individuals?

You have questions. We'll help you find the answers.

That's why we've launched **The Climate Exchange**, a digital hub where The Globe answers your most pressing questions on climate change in Canada and beyond.

Scan the QR code or head to **tgam.ca/theclimateexchange** to be part of the conversation.



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REPORT ON BUSINESS 

OTTAWA/QUEBEC EDITION ■ MONDAY, JULY 22, 2024 ■ GLOBEANDMAIL.COM

With economy slowing, BoC expected to cut rates again

MARK RENDELL

The Bank of Canada is expected to deliver a second dose of interest-rate relief this week, as inflation moderates and economic growth remains sluggish.

The central bank began a long-awaited easing cycle last month, lowering its policy rate to 4.75 per cent from 5 per cent – the first cut in four years. There's a broad consensus among analysts and traders that Governor Tiff Macklem and his team will follow up with another quarter-point cut on Wednesday.

The highest interest rates in two decades have done their job, curbing consumer spending, cooling the overheated housing market and rebalancing supply and demand in the economy. That's helped reanchor consumer prices: Inflation has been below 3 per cent since the start of the year, down from a peak of 8.1 per cent two years ago.

With inflation closing in on the central bank's 2-per-cent target and the Canadian economy stuck in the doldrums, current interest-rate levels look too restrictive. The question is how fast the Bank of Canada will move to get borrowing costs back to a more neutral level.

"If you start to lower too fast and things just pick up and you get inflation again, you've wrecked your credibility a little bit," said Jeremy Kronick, director of the Centre on Financial and Monetary Policy at the C.D. Howe Institute in an interview.

"But if you look at the trend, it's pretty good. Inflation has gone down ... and the economy is definitely softening."

Mr. Macklem said last month that it's "reasonable" to expect further rate cuts if price pressures keep easing. Since those remarks, May inflation data came in surprisingly hot. But the June numbers, published last week, showed inflation back on a downward path, with headline inflation falling to 2.7 per cent.

"Disinflation continues to be the theme, and spread across categories in the Consumer Price Index from furniture prices to grocery prices," said Tu Nguyen, an economist with RSM Canada, in an interview.

"In fact, the only stubborn part of inflation that's left is shelter."

■ BoC, B6



LEAH MILLIS/REUTERS

U.S. ELECTION

Biden's exit from race brings uncertainty to stock and bond markets ahead of November's U.S. presidential election ■ B3

CYBERSECURITY

Airlines cancel flights as companies struggle to recover from tech outage ■ B2

COMPANIES

BOEING	B8
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NIPPON STEEL	B8

[SMALL BUSINESS]



FERTILE GROUNDS

B.C.-based Ovry makes low-waste, affordable pregnancy, ovulation and male fertility tests that are sold in pharmacies across the country ■ B3

Jackie Rhind founded Ovry after becoming frustrated with a lack of options for pregnancy tests. She surveyed friends and family to help develop her products. CHRISTOPHER KATSAROV/THE GLOBE AND MAIL

Rift between Dye & Durham founding brothers escalates to pivotal court case for software company

SEAN SILCOFF
TECHNOLOGY REPORTER

A growing rift that pits the two brothers behind **Dye & Durham Ltd.** against each other has escalated into a nasty court battle as the legal software company attempts to fend off a revolt by dissident investors.

How Ontario Superior Court Justice Peter Osborne rules on a dispute between ex-chairman and chief strategy officer Tyler Proud and Toronto-based D&D, led by his brother, Matthew Proud, could open the door to changes at the board, giving dissidents control of the acquisition-fuelled, heavily indebted company.

Court filings reveal raw, at times personal tensions over D&D's leadership, strategy and performance, building on rival news releases from the two camps this month.

Exhibits filed by Tyler Proud's private holding company OneMove Capital Ltd. include an insulting, obscenity-laced text sent to him by then-D&D chief legal officer Charlie MacCready in April. D&D's litigation counsel Joseph Groia said in a letter to OneMove's counsel the texts came from "Mr. [MacCready] in his capacity as a shareholder expressing his significant concerns" and were "not made in any corporate capacity." Mr. MacCready is no longer a D&D executive.

D&D claims Tyler Proud, who co-funded and built the entity with his brother, ceased to be a director once it went public in July, 2020, because he was "a combative and disruptive force" on the board, affecting its ability to function and fulfill its mandate. Its application alleges Tyler Proud has since sought "to improperly control D&D" and accuses him of working

in a co-ordinated fashion with other dissidents to overhaul the board.

Tyler Proud stated in a sworn affidavit he pushed D&D to no avail for more than a year to improve its performance, fix its strategy, slow its pace of acquisitions and reduce debt. He said he has also pushed for the board to improve its "weak oversight over management" although he didn't name his brother.

Each side had accused the other of using intimidation tactics. None of the claims have been proven in court.

"Look, it's a tough one," chief executive Matthew Proud said in an interview. "At the end of the day he's my brother. I really want to resolve this and I think he wants the same thing." He declined to comment on specific allegations in D&D's legal action.

■ REVOLT, B6

TD Bank hires another financial crimes expert as U.S. probes continue

RITA TRICHUR

Toronto-Dominion Bank has hired another top-tier financial crimes expert as the lender moves to strengthen its risk controls and resolve lengthy money-laundering investigations in the United States.

Canada's second-largest bank has recruited Stuart Davis to serve as an adviser to chief risk officer Ajai Bambawale.

Mr. Davis, who left his previous job at the Bank of Nova Scotia in May, is an American who has more than three decades of experience in anti-money laundering, sanctions compliance and regulatory risk management in Canada and the United States. His expertise includes remediating compliance programs and rectifying regulatory issues for financial institutions.

"Stuart will be joining TD on a short-term contract as an adviser to Ajai Bambawale and the risk leadership team on a range of strategic initiatives," bank spokeswoman Elizabeth Goldenshtein wrote in an e-mail in response to a query from The Globe and Mail.

Mr. Davis declined to provide further details about his new role when contacted on Friday afternoon.

His appointment comes at a critical time for TD. The bank has spent the last year increasing its bench strength in anti-money-laundering compliance while also

remediating weaknesses in its risk controls amid probes by three regulators and law enforcement in the United States. Those investigations are tied to a US\$653-million money-laundering and drug-trafficking case and could result in financial penalties and other potential consequences that could constrain TD's growth south of the border.

Mr. Davis, who is also one of North America's foremost experts on combating human trafficking, was last employed as executive vice-president of internal data protection at Scotiabank, according to his LinkedIn profile. Prior to that role, he served as executive vice-president of financial-crimes risk management and group chief anti-money-laundering officer at Scotiabank.

He has also held various anti-money-laundering leadership roles at Bank of Montreal, USAA Financial Services, First Data/Western Union Financial Services and Capital One.

Mr. Davis is the latest in a string of seasoned financial crime, regulatory and risk experts hired by TD.

Last week, The Globe reported that TD hired Nathalie Martineau as vice-president of anti-money-laundering, governance and control for Canada, Europe and Asia-Pacific. Ms. Martineau, who will join TD on Aug. 13, has both regulatory and banking experience.

■ TD, B6

 SPORTS

■ B9-B14

GOLF Xander Schauffele shoots an inspired final-round 65 to win the British Open ■ B9

BASEBALL George Springer has two home runs, a double and three RBIs in Jays' win ■ B9

Tech outage leads to mass flight disruptions

Businesses across the globe grapple with computer problems triggered by CrowdStrike software update

NEW YORK

More than 1,200 flights were cancelled within, into or out of the United States on Sunday, led by cancellations for top carriers Delta Air Lines Inc. and United Airlines Inc., according to data tracker FlightAware.com, in the wake of Friday's global cyber outage.

Airlines are struggling to recover from the tech outage that forced multiple carriers to ground flights on Friday.

Delta on Sunday said it had no further comment. It said Saturday that most of its technology systems have been restored, but that it would continue to see cancellations and delays over the weekend. It also said it had extended a travel waiver through Sunday for customers.

CNBC reported Sunday that Delta was offering its crews extra pay to staff flights as it recovers from the outage. United Airlines was not immediately available for comment.

A software update by global cybersecurity company CrowdStrike Holdings Inc., one of the largest operators in the industry, triggered widespread systems problems not just for airlines but in other services as well, such as



Travellers rest in a terminal at Detroit Metropolitan Wayne County Airport on Sunday. Airlines are struggling to recover from the tech outage that forced multiple carriers to ground flights on Friday. JOE RAEDLE/GETTY IMAGES

health care and banking, around the world on Friday.

On Saturday, Microsoft Corp. estimated the update deployed by CrowdStrike affected 8.5 million Windows devices worldwide. The breadth of the outages highlighted the fragility of a digitized world dependent on a few providers for key computing services.

Canada's airports, hospitals and police services were still returning to normal operations over the weekend.

Travellers with Porter Airlines

saw many of their flights cancelled on Friday and the vast majority of arrivals and departures between Canada and the U.S. at airports in Toronto, Vancouver, Calgary and Montreal were postponed or called off.

On Saturday, Montreal's Trudeau airport announced normal operations had resumed and the majority of flight departures and arrivals at airports in Toronto, Vancouver and Calgary were landing and taking to the skies in spite of delays.

Staff at British Columbia's hos-

pitals and health facilities had to pivot to paper to manage everything from lab work to meal orders during the outage, but on Saturday providers including Ontario's University Health Network and Sunnybrook Hospital, as well as Newfoundland and Labrador's health care provider, all announced that regular operations had been restored. In Edmonton, police said 911 lines had been restored after a major disruption to emergency communications.

The effort to restore IT systems

appeared to divide those affected into haves and have-nots. Major customers of Microsoft and CrowdStrike are getting IT support to resolve the issues, but many smaller businesses whose Windows PCs may have received the problematic update are still struggling.

For many small businesses that are affected, that could mean working around the clock to make sure their systems are up and running, said Wedbush tech analyst Dan Ives.

"Small businesses rely on third parties for this not to happen, and instead, it became a 'code red' situation," Mr. Ives said.

"The ripple effects from this could be felt for days and weeks ahead."

The issue is affecting small businesses differently.

Chris Seabrook, who owns a locksmith services business in Melbourne, Australia, called Asguard Locksmiths, told the Associated Press in a Friday e-mail that the IT outage had thrown a "significant wrench" in his daily operations. He hadn't been able to send and receive e-mails, access critical files, manage his schedule or create invoices.

"My Microsoft PC is essential for many important functions in my business," he wrote. "As a one-man business, every minute counts and this disruption has forced me to adapt quickly to ensure my services remain as uninterrupted as possible."

REUTERS with reports from Associated Press and The Canadian Press

Climate-related extreme weather presents growing risk for fossil-fuel companies

AMANDA STEPHENSON CALGARY

Suncor Energy Inc. filed a disclosure document last year laying out what would happen if extreme weather were to force a 10-day shutdown of its massive Base Plant oil sands mine in Northern Alberta.

The document – which Suncor filed with CDP, a global non-profit that maintains a database on corporate environmental action and climate risk – details the financial risk posed to the company by such a scenario.

While the likelihood of extreme weather events remains "unknown," Suncor said in the document that a 10-day Base Plant shutdown could cost the company \$56-million a day (more than half a billion dollars in total) in the form of lost revenue because of production losses.

When analysts talk about the oil and gas sector's exposure to climate change-related risk, they often come at it from a policy or demand forecast perspective. They look at the risk that climate change will prompt governments to impose more regulation on the fossil-fuel sector, or that the energy transition will lead to a decline in demand for oil and gas.

But the oil and gas sector, like all industries, is also exposed to climate risk in a physical sense. That risk has been hammered home this month, as out-of-control wildfires in Northern Alberta forced several Canadian oil sands companies to evacuate non-essential workers from their sites. Suncor itself, Canada's second-largest oil sands producer by volume, has temporarily curtailed production at its Firebag complex because of the fire danger.

Also this month, Hurricane Beryl forced the temporary shutdown of offshore oil platforms along the U.S. Gulf Coast, one of North America's most important regions for energy resources and infrastructure.

"Oil and gas infrastructure, like everything else, has been increasingly exposed to severe weather events fuelled increasingly by climate change," said Craig Stewart, vice-president of climate change for Insurance Bureau of Canada.

"We've seen it all the way back to Hurricane Katrina, which disrupted activity in the Gulf of Mexico back in 2005. We saw it in the Fort McMurray fire in 2016, where oil and gas sector or oil sands activity was disrupted for a month ... and we've seen it elsewhere in the world as well."

More than 40 per cent of the world's commercially recoverable oil and gas reserves are highly exposed to the effects of climate change, according to a 2021 report by risk intelligence company Verisk Maplecroft. The report pointed to that year's deep freeze in Texas that knocked U.S. oil and gas out-



Suncor Energy, whose oil sands operations near Fort McMurray, Alta., are pictured, has temporarily curtailed production at a complex in Northern Alberta because of the danger posed by wildfires. VICTOR R. CAIVANO/AP

put to a three-year low, as well as the effects of Hurricane Ida, which caused a record 55 spills in the Gulf of Mexico and created historic disruptions to the supply of both crude oil and refined products.

Refineries, drilling rigs, export terminals and pipelines are also vulnerable to flooding, tornadoes and even drought, which has the potential to limit the amount of water the industry can draw on for processes such as hydraulic fracturing. And all of these weather events are becoming more common, Verisk Maplecroft said.

"These types of events are going to become more frequent and more extreme, creating even greater shocks within the industry," the report stated.

There's big money in oil and gas, which means there are millions of dollars at play every time a tropical storm rears its head or a refinery trips off during a heat wave. If weather knocks out a significant amount of a jurisdiction's oil output, it can cause temporary commodity price spikes that trickle all the way down to the consumer.

For example, nearly half of the total petroleum refinery capacity in the U.S. and 51 per cent of that country's total natural gas processing plant capacity is located along the Gulf Coast.

Earlier this year, the U.S. Energy Information Administration warned of the potential for a "particularly intense" hurricane season in 2024, suggesting there is a heightened risk of weather-related production outages.

In Canada, the largest oil-producing region is the oil sands, located in the boreal forest of Northern Alberta – an area highly prone to wildfires. Thousands of oil sands workers were evacuated in the 2016 wildfire that destroyed part of the community of Fort McMurray, forcing companies to reduce their oil output by a million barrels a day.

The resulting economic impact was so severe that Canadian GDP contracted 0.4 per cent in the second quarter of 2016. Economists

said GDP would have grown 0.1 per cent that quarter, excluding the impact of wildfires on Canadian oil production.

Environmentalists say it's ironic that the fossil-fuel sector is being affected by climate change-related disasters, even as it makes plans to continue to grow oil and gas output in the future.

"They're just throwing fuel on the fire," said Keith Stewart, senior energy strategist for Greenpeace Canada. "These companies have business plans that are going to make extreme weather even more extreme."

But Thomas Liles, vice-president of upstream research for Rystad Energy, said while the risk remains, the energy industry is better prepared for weather-related disasters than it was a decade ago. Companies have spent years developing detailed emergency response plans to protect their workers and their assets.

"I think the industry at large is pretty used to judging risks and dealing with those accordingly," he said, adding that even if extreme weather intensifies in the years to come, it's unlikely to dissuade companies from investing in lucrative areas such as the oil sands or the Gulf of Mexico.

What fossil-fuel companies are increasingly doing, the IBC's Mr. Stewart said, is seeking insurance coverage to protect them against not just physical loss and damage, but against the effects of business interruption in the event of extreme weather. So far, they have had "varying" success, he said.

"Reinsurers have reduced their exposure to the commercial market in Canada over the last five years due to the growing threat of climate-driven disaster," Mr. Stewart said, adding that getting insurance in wildfire-prone areas such as the boreal forest is becoming increasingly difficult for businesses. "Any operations, whether oil or gas or something else, that are located in those areas are going to have difficulty."

THE CANADIAN PRESS

Barcelona to raise tax for cruise ship visitors after anti-tourism protests

Barcelona will raise the tourist tax for cruise passengers visiting the city for less than 12 hours, its mayor said in an interview published on Sunday.

Jaume Collboni said the current tourist tax for stopover cruise passengers was €7 (\$10.45) a day. He did not say by how much the tax would be increased.

"We are going to propose ... substantially increasing the tax for stopover cruise passengers," he told El Pais newspaper.

"In the case of stopover cruise passengers [less than 12 hours] there is intensive use of public space without any benefit for the city and a feeling of occupation and saturation. We want to have tourism that is respectful of the destination."

He said tourists, not local taxpayers, should pay for local projects such as air conditioning at schools.

The Catalan regional government will have to agree on the proposal, Mr. Collboni said.

In recent weeks, anti-tourism activists have staged protests in popular holiday destinations across Spain, such as Palma de Mallorca, Malaga and the Canary Islands, saying visitors drive up housing costs and lead to residents being unable to afford to live in city centres.

Mr. Collboni announced last month that the city will bar apartment rentals to tourists by 2028, an unexpectedly drastic move as it seeks to rein in soaring housing costs and make the city livable for residents.

Meanwhile in Italy, Venice city officials said Friday that the day-tripper tax netted €2.4-million (\$3.6-million) during a test phase this summer, and that decisions on how to proceed would be made in the fall after a full analysis of the data.

According to the city, the €5 tax was paid 485,062 times over the 29 test days, mostly weekends and holidays, from April 25 to July 14. The final numbers included paper access tickets sold to bus tours, cruise ships and some tour operators, accounting for about 1,000 entrances on each of the test days.

Italians accounted for 60 per cent of visitors to the ticket website during the period, followed by U.S., German and French visitors, with each group ranging from 6.5 per cent to 4 per cent of the totals.

City officials have indicated that the system, where day trippers pay an entrance fee, would be extended next year, and doubled to €10, at least on some days, but did not make any immediate announcements.

Mayor Luigi Brugnaro said the city would consider adjusting the fee based on if the tax is paid in advance, or at the last minute. He defended the tourist tax from critics, who called it a failure for allegedly not deterring arrivals, as envisioned.

"We listened to citizens, to associations, to thousands of people, but in the end, there were no alternative solutions to ours," he said. "We thought to take this road of the controls, which were light enough, not invasive."

Visitors not staying in lodging in the city were required to download a QR code showing they had paid the tax; officials said the average length of the transaction was two minutes. Hotel guests, who pay a lodging tax, were exempt, as were people living in the Veneto region, visitors under 14, and those visiting relatives, among others.

Venice has long been grappling with overtourism, with estimates of 25 million to 30 million annual arrivals of both day-trippers and overnight guests, roughly confirmed by cellphone data tracked from a Smart Control Room since 2020, according to city officials.

The day-tripper tax, delayed by the pandemic, was heralded by UNESCO member states when they decided against a recommendation to place the city on its list of world heritage sites in danger. The city had escaped inclusion on the list two years earlier when it imposed a cruise ship ban down the Giudecca canal and through St. Mark's Basin.

The city's top tourist official, Simone Venturini, said the entrance fee marked "a cultural revolution."

"For the first time in the world, a city has an instrument that allows to finally have clear data, and not just approximate estimates, not longer interpretations of data, but exact data" of people entering and leaving the city, he said.

REUTERS with reports from the Associated Press

Biden's move set to increase uncertainty in markets

NEW YORK

U.S. President Joe Biden's decision to end his re-election campaign adds a new element of uncertainty to stock and bond markets leading up to the November election.

Mr. Biden on Sunday announced his plan to step aside, leaving the presidential race in uncharted territory. He endorsed Vice-President Kamala Harris as the Democratic Party nominee, but his move opens the door to a contest among party members to seek the nomination and take on former president Donald Trump.

"I think you'll see a little more volatility just because it's added uncertainty. Trump is still a very strong favourite to win, but Biden was so awful any replacement has a slightly higher chance to beat him," said James Koutoulas, chief executive officer at hedge fund Typhon Capital Management.

Stocks have hit new highs in recent weeks as investors bid up small-cap stocks, though indexes retreated somewhat in recent sessions amid a pullback in certain technology names. The U.S. economy has been strong, and as inflation has abated investors have increasingly priced in expectations of an interest-rate cut by the U.S. Federal Reserve, likely this fall.

With Mr. Biden dropping out, all eyes will be on who might emerge as the Democratic nominee, if not Ms. Harris, and what their policies might mean for the economy, trade, taxes and markets.

"We may see a bit of reversal in what has worked in the market over the last two weeks, with smaller-capitalization stocks running, but by no means would I expect the market to give all those gains up," said David Wagner, portfolio manager at Aptus Capital Advisors LLC in Fairhope, Ala.

"The bigger event for the market will be who will be on the ticket for Democrats because their policies and regulation ideas would be more impactful," he said. "Biden endorsed Harris, but I think there'll be a lot of cooks in the kitchen over the next two weeks vying for the position - I believe it's wide open."

Ellis Phifer, market strategist at Raymond James, predicted the bond markets will end up on the negative side on Monday.

For Canada, the U.S. political race also adds uncertainty, and risk. Many see Mr. Trump and Republican running mate J.D. Vance as the favourites, and more likely to create headwinds for the Canadian economy.

Mr. Trump promises to make trade more expensive for countries exporting goods into the United States, in a bid to boost domestic production. And he may move to cut corporate taxes, which could make Canada relatively unattractive for businesses considering investing in new operations.

For now, investors are braced for more volatility in markets.

"I would imagine we will see a knee-jerk risk-off move, purely as a result of that increased uncertainty. By and large, we're still four months out from the election. So perhaps one of the biggest take-aways is people are going to start thinking about the election ... a lot earlier than we've seen in prior political cycles," said Michael Brown, senior market analyst with Pepperstone in London.

For some investors, the question is whether anyone can stop Mr. Trump, who would be the more destabilizing force for the economy, and even the world.

"Looks like Kamala Harris is going to be the Democratic nominee, a former prosecutor against somebody who has 34 felony convictions. It's fantastic," said Bill Strazzullo, chief markets strategist with Bell Curve Trading in Boston.

"It's great for the country because to me all the things we're going through market-wise - potential slowdown of the economy, persistent inflation, the questions about what the Fed's going to do - all that stuff is trivial in comparison to what the damage would be of a second Trump administration - whether it's his crazy economic policies across the board, tariffs, his just basically abandoning of Ukraine and how destabilizing that would be in Europe.

"He has no interest in defending Taiwan. I mean, the economy, the markets and the world would be thrown into just utter chaos with him."

REUTERS



Ovry, based in Revelstoke, B.C., manufactures and sells pregnancy tests, ovulation tests and a male fertility test. The products are made in Surrey, B.C., and are available at more than 3,000 retail locations across Canada. CHRISTOPHER KATSAROV/THE GLOBE AND MAIL

B.C.-based company Ovry takes innovative approach to pregnancy tests

Co-founder says her own experience inspired products that are more affordable, discreet and create less waste

PIPPA NORMAN

Jackie Rhind remembers the experience of buying pregnancy tests as a teenager, awkwardly trying to conceal the bulky package she was toting and worrying she might run into someone she knew.

In university, Ms. Rhind, who has a blood clotting disorder that prevents her from taking most forms of hormonal birth control, said she discovered she could buy similar tests at the dollar store for less without having to compromise on accuracy. However, she was still frustrated by the cumbersome, excessive packaging and an average of only two tests a pack.

Convinced there had to be a better option, Ms. Rhind started surveying her friends and family, researching the industry and figuring out how to strip down the traditional test. Several years later, this led her to found Ovry, a reproductive health company that specializes in making tests that are more affordable, more discreet and produce less waste than competing brands.

"Ovry was really born out of my personal need, as well as a deep sense of frustration with the products that you could access on the market," Ms. Rhind said.

When Ovry launched in 2020, it made \$300,000 in annual sales. Since then, it has doubled its sales every year and grown from two to five employees. Run by Ms. Rhind from her home in Revelstoke, B.C., Ovry's products are manufactured in Surrey, B.C., and sold at more than 3,000 retailers across Canada, including Wal-

mart, Rexall, Metro, London Drugs, Jean Coutu and Shoppers Drug Mart.

The company's pregnancy tests, which resemble a litmus test from high-school science class, are one of three products it sells, alongside an ovulation test and male fertility test. Unlike a mid-stream pregnancy test, users of Ovry's version collect a small amount of urine in a plastic cup that comes in each box and then dip the test into the urine for five to 10 seconds to see a result.

The tests can be bought in packs of four to 18 and, if bought online, will ship in unbranded shipping envelopes. They can detect pregnancy just as early as traditional tests, which is six days before a missed period, Ms. Rhind said.

The look and feel of pregnancy tests haven't changed in decades and innovation is lacking in the industry, said Diana Wark, parent program co-ordinator at the Centre for Sexuality in Calgary, adding that being able to buy more than a couple of tests a package is a much-needed, practical approach.

Pregnancy tests are often marketed around a joyful surprise or flashy reveal, "instead of normalizing that women need pregnancy tests often throughout their lifespan," Ms. Wark said.

"I think more often than not, women are using pregnancy tests not because they're excited and happy about a potential pregnancy, but because they're worried or scared about a potential pregnancy that they haven't planned."

Compared with other brands, Ovry's test is made with 90 per cent less plastic, doesn't include any digital features that generate electronic waste - and is discreet, Ms. Rhind said.

"We spent a lot of time having modern, largely recyclable packaging that doesn't have babies on the boxes, which can be triggering for so many people."

Ms. Rhind's products are about half of

the price of some of her competitors. On Shoppers Drug Mart's website, a pack of two Clearblue or First Response tests costs \$23.99 and one Life Brand test costs \$12.49, while Ovry's four-pack retails for \$22.99. On Ovry's website, it's even slightly cheaper: Four tests cost \$20, 10 cost \$33 and 18 cost \$42.

Ms. Rhind said she doesn't have the marketing budget to compete with leading brands and it has been difficult to land her pregnancy test on the shelf.

While some retailers, such as Jean Coutu and Walmart, carry different-sized packs of Ovry's pregnancy tests, Ms. Rhind said that's not the case everywhere. With Shoppers Drug Mart, for example, Ovry only recently struck a deal to have its pregnancy test four-pack carried on a trial run in 300 of the chain's 1,200 stores. Ms. Rhind has yet to find out if the trial run will be expanded.

Meanwhile, her male fertility test, which faces little to no market competition, is for sale in all 1,200 Shoppers Drug Mart stores.

Dr. David Olson, a professor of obstetrics and gynecology at the University of Alberta, said these difficulties extend into the wider pregnancy product industry. His own efforts to develop and commercialize a product that can predict when the delivery of a baby will occur have shown him how a lack of competition and investment in the industry makes new ideas hard to sell.

Despite the challenges, Ms. Rhind said she's focused on expanding in-store sales and dreams of eventually making Ovry a first-of-its-kind reproductive health co-operative, in which customers could choose to become part owners of the business.

"Our mission was to take this kind of outdated category and make these important products more accessible to Canadians," she said.

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TENDERS

INVITATION FOR EXPRESSIONS OF INTEREST

Good Natured Products Inc. and its subsidiaries (together, "GDNP" or the "Petitioners")

On June 28, 2024, Good Natured Products Inc., and its subsidiaries sought and were granted an initial order (the "Initial Order") under the *Companies' Creditors Arrangement Act*, RSC 1985, c. C-36, as amended (the "CCAA") from the Supreme Court of British Columbia (the "Court"). Pursuant to the Initial Order, Alvarez & Marsal Canada Inc. was appointed as monitor of GDNP.

Pursuant to an Order granted on July 11, 2024, by the Court, a sale and investment solicitation process ("SISP") was approved and Capital West Partners was appointed as sales agent in the SISP.

Pursuant to the SISP, Capital West Partners, in its capacity as sales agent, is soliciting interest in one or more or any combination of:

- i) a restructuring, recapitalization or other form of reorganization of the business and affairs of one or more of the Petitioners as a going concern; or
- ii) a sale of all, substantially all or one or more components of the Petitioners' assets and/or business operations as a going concern or otherwise.

Interested parties may contact Capital West Partners by email at michael@capwest.com to receive a summary of the opportunity and a form of non-disclosure agreement.



DIVIDENDS

Dividend

Notice is hereby given that the following dividend has been declared. All amounts shown are in Canadian dollars unless otherwise specified.

Issuer	Issue	Record Date	Payable Date	Rate
Northland Power Inc.	Common	July 31, 2024	August 15, 2024	\$0.10



LEGALS

Court File No. CV-24-00723586-00CL

ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF THE BODY SHOP CANADA LIMITED

TAKE NOTICE THAT on July 5, 2024, The Body Shop Canada Limited (the "Applicant") continued its proceeding to file a Notice of Intention to Make a Proposal under the *Bankruptcy and Insolvency Act*, under the *Companies' Creditors Arrangement Act* pursuant to an order (the "Initial Order") of the Ontario Superior Court of Justice (Commercial List) in Toronto, Ontario.

The Initial Order, among other things, appointed Alvarez & Marsal Canada Inc. as Monitor of the business and financial affairs of the Applicant. Notice is hereby given that a copy of the Initial Order has been posted on the Monitor's website at: <https://www.alvarezandmarsal.com/TheBodyShop>.

The Monitor will post additional relevant information and documentation related to this proceeding on the Monitor's website as they become available. For further information, contact the Monitor directly at:

Alvarez & Marsal Canada Inc.
Royal Bank Plaza, South Tower
200 Bay Street, Suite 2900, P.O. Box 22
Toronto ON M5J 2J1

Attention: The Body Shop Canada Limited Monitor
Monitor Hotline: 1-833-591-1287
Email: TheBodyShop@alvarezandmarsal.com

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OPINION & ANALYSIS

Grocery code system is disappointingly DIY

Instead of solving power imbalances, we gave the sector homework and let them figure it out themselves

VASS BEDNAR
DENISE HEARN

OPINION

Vass Bednar is a contributing columnist for The Globe and Mail and the host of its Lately podcast.

Denise Hearn is an author and researcher who focuses on how economic power shapes the world. They are the authors of the forthcoming book *The Big Fix: How Companies Capture Markets and Harm Canadians*.



Stakeholders are celebrating the finalization of the Grocery Code of Conduct – the development of the code, three years in the making, was led by industry players. NATHAN DENETTE/THE CANADIAN PRESS

Canada has what seems like a rare win in the competition space. Stakeholders are celebrating the finalization of the Grocery Code of Conduct – a milestone more than three years in the making that was threatened this year when Loblaw and Walmart indicated they wouldn't be signing.

Now, the grocery industry has slightly better processes to resolve disputes among suppliers and retailers regarding issues that include random fees, sudden cost increases, lack of clarity on contracts and late payments. The code includes important elements such as no unilateral contract modification, no refusals to deal and a board with representatives from across the supply chain.

But the design of this new system is disappointingly DIY. It trusts that the industry would police itself, and being merely a

code of conduct, whole swaths of it are difficult to enforce. Instead of pursuing harmonized or federal legislation with teeth, we stayed in our comfort zone and took our sweet time while consumers stretched their food budgets. We are a country that's become too accustomed to settling for scraps.

The code has been industry-led, ostensibly allowing the sector to co-design a pact to play more fairly. And while the parties that dedicated their time and effort to this cause deserve kudos for their perseverance, these efforts may prove wanting. What the code of conduct misses, fundamentally, is the inherent power imbalances between a set of highly concentrated grocery retailers and their counterparties.

While the code "strongly endorses" written contracts, Amazon and Walmart have, for years, been using artificial intelligence to negotiate contract terms with their suppliers to gain price concessions. They use a software called Pactum AI Inc, and Walmart claims that since introducing the program in early 2021 (during the COVID-19 pandemic), it saves about 3 per cent on contracts handled through the software. The largest companies today have a range of superior technology and data that they can weaponize in negotiations to get concessions, not only on prices, but also on payment terms and contract details.

Fear of retaliation from a supplier's biggest customer is difficult to overcome with voluntary

governance. For example, Britain introduced a voluntary code in 2010, and a 2013 review stated there was "a widespread belief among the supermarkets' suppliers that the code was not working effectively, and that it had not brought about any change in the behaviour of the supermarkets. The key reason they gave for this was fear of the consequences of complaining."

What Canada should do instead is look toward other jurisdictions that are using public policy to actually curb corporate power. In the United States, the Packers and Stockyards Act requires transparency and fairness in the dealings of meat, livestock and poultry retailers with their suppliers, which can extend to grocery store practices, and some

states have considered limiting slotting fees (these are a cost that manufacturers pay to place their products on retail shelves). The European Union has guidelines that discourage excessive slotting fees, and a directive (2019/633) on unfair trading practices in the agricultural and food supply chains.

Legislators should consider a Canadian version of the U.S. Robinson-Patman Act to combat anti-competitive price discrimination. The U.S. act, initially enacted in 1936, prevents unfair pricing and promotional practices that harm competition. Without similar legislation, larger companies can engage in predatory pricing, offering lower prices to big buyers while charging more to smaller ones, which creates barriers for small businesses. A Robinson-Patman-like law would help prevent monopolistic behaviour, promote market efficiency and foster a competitive marketplace where businesses compete on merit and quality, not just size.

We're all hungry for a big fix – that one simple trick that will rebalance power in the economy. Instead of solving for structural power imbalances between purchasers and suppliers, we gave the sector homework and let them figure it out themselves. Tasking sectors with self-regulation risks allowing the largest private players to set market terms, once again, in their favour while promising to play nice. It's not enough to hope for fair and ethical dealings with a handshake.

Ultimately, this new code highlights the necessity of a concrete policy framework. The government should establish that and make that framework the law. In doing so, these principles can even carry over from grocery to other sectors such as manufacturing and technology.

Businesses are striking a Faustian bargain as they rely more on Big Tech

ANDREAS SCHOTTER

OPINION

Professor of general management and international business at Western University's Ivey Business School

In the race to embrace digital innovation, Canadian businesses risk sacrificing their strategic autonomy to the influence of major tech platforms. Indeed, my latest research suggests a troubling paradox at the heart of our digital economy: The very platforms that promise growth and efficiency may be stifling the long-term competitiveness of the firms that depend on them.

As Canadian entrepreneurs increasingly rely on platforms such as Apple's App Store or Amazon Marketplace, they gain access to vast customer bases and cutting-edge technologies. However, this digital opportunity comes with significant constraints. I would describe these constraints as a "Faustian bargain," where businesses trade long-term control over their strategic direction for the potential of rapid scaling in the short term.

This isn't merely an academic concern. The European Union's recent antitrust investigation into Apple's App Store practices highlights the real-world consequences of platform dominance. Innovation and fair competition are at risk when a tech giant can dictate terms to its ecosystem of developers and merchants.

While big platforms strive to be innovators for consumers, they also act as puppet masters, pulling the strings of countless smaller companies. Through surveying global tech platforms and platform-dependent digital firms and an analysis of regulatory filings, my research shows three specific tactics that allow platform powerhouses to create a web of dependence that stifles true innovation and entrepreneurship.

First, they employ weak backward compatibility and mandatory updates. Take Apple's iOS – updates are forced upon users and vendors alike, often rendering older apps useless. This "upgrade or die" mentality puts immense pressure on digital firms doing business on the platform.

Most of the 214 companies surveyed said that weekly updates are common. Some of the most dependent firms must employ anywhere from a few dozen to a couple of hundred programmers who focus on Apple App Store and Google Play Store compatibility. Aside from that large operating expense, the unpredictability of the form, and sometimes timing, of the major updates leaves also no room for independent innovation.

Second, powerful platforms enforce ecosystem exclusivity. Apple's "walled garden" approach is a prime example. By restricting cross-platform compatibility, they force companies to develop exclusively for their ecosystem or face prohibitive costs. Epic Games learned this lesson the hard way when they dared to challenge Apple's payment system

monopoly. When Epic attempted to bypass Apple's payment system to avoid the 30 per cent commission, Apple promptly removed *Fortnite* from the App Store.

Finally, Big Tech maintains an iron grip on scalability exploitation. While digital platforms offer unprecedented growth potential, companies like Google control the very APIs (the digital protocols) that enable this scalability. After companies have spent time and money to establish themselves on tech platforms, they are essentially stuck with them because the cost to move away and re-establish themselves is too much. The platforms can now change the game's rules at any moment, forcing digital firms to dance to their tune or risk obsolescence.

This multifaceted dependence can profoundly shape a firm's choices, creating a strategic straitjacket. Our research found that companies often shift from proactive innovation to reactive adaptation. Resources that could fuel groundbreaking innovations are instead squandered on keeping up with arbitrary platform changes. The digital economy promised democratization and opportunity, but instead we're witnessing the rise of new, more insidious monopolies.

The implications extend beyond our borders. As these platforms expand globally, they're reshaping markets and regulatory landscapes. In countries with less developed institutions, they often become de facto rule-setters.

While this can bring short-term benefits in terms of economic development, it raises troubling questions about digital sovereignty and the long-term consequences for national economic autonomy.

Addressing these challenges requires a multifaceted approach from Canadian policy makers, starting with modernizing antitrust frameworks. We must look beyond traditional metrics to consider data control, network effects, and platforms' indirect influences on innovation. Promoting interoperability and data portability can reduce lock-in effects and foster a more competitive ecosystem, potentially through legislation similar to the EU's Digital Markets Act.

Enhancing digital literacy and skills training for businesses and entrepreneurs will enable them to navigate platform ecosystems more effectively. Targeted support programs can help small firms and startups diversify their digital presence and reduce over-reliance on single platforms.

Finally, implementing regulations that require major platforms to provide greater transparency about their algorithms, terms of service changes, and data usage will help businesses make more informed decisions and better anticipate potential risks in their platform partnerships.

The conveniences and opportunities offered by digital platforms are undeniable. However, as we embrace them, we must carefully consider the long-term implications for our digital sovereignty and economic competitiveness.

JANIS SARRA

OPINION

Professor of law emerita at Peter A. Allard School of Law at the University of British Columbia

We have been hearing much criticism of two amendments to the Competition Act on deceptive marketing practices regarding climate-related claims that received royal assent on June 20. Reactions include oil sands companies removing their environmental performance claims from their websites and the Alberta government threatening to "use every legal option" to push back against the legislation.

These moves mask the reality that companies have been getting away with bold unsubstantiated climate-related claims and now they need to withdraw them or temper them to be realistic.

The purpose of the Competition Act is to encourage competition in Canada to promote the efficiency and adaptability of the Canadian economy. And part of healthy competition is that companies accurately represent their products and services to consumers. The two new provisions augment existing protection of consumers from deceptive market practices.

Under the first provision, the Competition Bureau, as the independent law enforcement agency, can review a company's conduct to investigate its public-facing claims. The bureau can investigate a company if it represents to the public (directly or indirectly) a product's benefits as protecting the environment or mitigating the environmental, social and ecological causes or effects of climate change.

Critics have cried foul over this provision, saying it overly polices their marketing claims. But companies have an easy defence built into the statute – that they have adequately tested their claims.

Is that so hard? If companies find that burdensome, what does it say about them – that they had previously made claims without any verification, and want to continue doing so? The second new provision limits how a company can make a representation to the public with respect to the benefits of a business activity for protect-

ing or restoring the environment or mitigating the environmental and ecological causes or effects of climate change. A company cannot do so for a claim that is not based on adequate and proper substantiation in accordance with internationally recognized methodology. Here, again, an easy defence exists. The defence is new, but creates a lot of protection as a company need only demonstrate that it relied on any internationally recognized methodology in making a claim.

Companies are using the amendments as an excuse to back away from existing unsubstantiated claims and reset their claims to be accurate, which is a good thing. While companies are spending a small fortune on new disclaimer clauses, qualifying climate-related claims is good business practice. Disclaimers, such as that the claims are based on best available science, make sense as climate science is continuing to evolve. What is key here is that consumers need protection from the plethora of claims regarding environmental performance so they are able to make informed decisions in their purchases.

What also seems lost in the frenzied concern that companies will stop making claims that they will reach net-zero carbon emissions is that all publicly traded companies already need to report material climate-related and other environmental risks and how they are managing them.

The Competition Act amendments give protections to consumers that investors already have under securities law and also creates a baseline of accountability in respect of the environmental claims made by both private and public companies.

The Competition Bureau, as it always does, will issue guidance to companies on the new provisions and is consulting with Canadians as it develops this guidance. It is in all our interests to have companies base their environmental claims on real data and accepted methodologies, including international sustainability accounting standards.

The amendments will help advance Canada's goal of financial sustainability, and by requiring claims to be accurate, will ensure that the markets for green and net-zero products operate to incentivize production that actually generates these effects.

Sewing patterns offer a new design for sustainability

Clothing brands sell digital blueprints that customers can use to assemble garments themselves at home

NICOLE THOMPSON



When Michelle Larsen started her fashion brand, she planned on making each item herself, with an eye to transparency, sustainability and fair labour practices.

She held fast to those principles as her brand evolved over the years but she recently flipped her original vision on its head: Many people are now making one of her designs.

Ms. Larsen's line, Fortiv, is one of a handful of small fashion brands that have started selling PDF sewing patterns – blueprints for cutting and marking fabric and instructions on how to sew those pieces into a garment – in addition to, or instead of, ready-to-wear clothes.

“I had this connection a couple of years ago that it really aligned with my values to make sewing patterns because it was giving other people the possibility to make things,” she said from Vancouver. “There’s a layer of accessibility there that I really value.”

Ms. Larsen and her peers see the sewing pattern model as a continuation of their “slow fashion” mission – in contrast to fast-fashion companies such as Zara and Shein – to reduce their industry’s negative impact on people and the planet.

But slow fashion is often pricey, because in addition to reducing the number of designs released per season and garments made per design, a pillar of the model is paying a fair wage to everyone involved in the process.

“There are many people, including myself, honestly, that can’t afford higher-priced items,” Ms. Larsen said. “It feels really nice to be able to say to someone, ‘Hey,

While home sewists may make mistakes that lead to inadvertent waste or make more garments than they need, the scale of that waste would pale in comparison with that of fast-fashion brands.

LILY SMITH/
ASSOCIATED PRESS

“It feels really nice to be able to say to someone, ‘Hey, if you can’t afford this \$240 tulip top that I make, you can sew it.’”

MICHELLE LARSEN
FASHION DESIGNER,
FOUNDER OF FORTIV

if you can’t afford this \$240 tulip top that I make, you can sew it.”

Ms. Larsen has so far released only that pattern: a corset-style sleeveless shirt with lace-up sides and wide scallops at the hem.

A second pattern, an elastic-waist skirt with gathered side panels, is entering testing and should be available to customers soon.

The tulip top PDF is priced at \$22 before tax, and it requires only a metre or so of fabric, which Ms. Larsen noted is easy to find at a thrift store for just a few dollars.

The pattern pieces are narrow, so they fit easily into offcuts for those who already sew. That’s part of why she designed the shirt that way.

“I’m constantly aware of my own usage of resources as I go about my business,” she said.

But beyond reducing waste, the move also makes good business sense.

Though the number of people who know how to sew is lower than the number who need to wear clothes (a designation that encompasses nearly everybody), Ms. Larsen doesn’t see the move as shrinking her customer base, since she will continue to sell

made-to-order pieces.

“It’s coming full circle in a way,” said Leah Barrett, a fashion professor at Toronto’s George Brown College. “I am old enough to remember a time when clothing was made at home.”

Much of the fashion industry’s environmental impact comes from overproduction, said Prof. Barrett, who specializes in sustainability in apparel manufacturing.

It’s possible home sewists – a preferred term for many, given sewer’s unfortunate homonym – may make mistakes that lead to inadvertent waste, or make more garments than they need. But the scale of that waste would pale in comparison with that of fast-fashion brands, which have to guess how much to produce to satisfy customers.

“There’s a lot of that prediction of demand that goes wrong and leaves designers with serious inventory issues,” Prof. Barrett said. “There’s no way around it.”

Except, perhaps, selling patterns.

Though there’s still prediction involved – will customers like a garment enough to buy the pat-

tern and take the time to sew it? – there isn’t much waste if designers guess wrong.

Prof. Barrett pointed to another Canadian clothing company that’s expanded into the sewing market: Weyburn, Sask.-based Cedar & Vine, which is selling 100-per-cent linen fabric that sewists can use to make the patterns it recently released.

“A style can fail if it’s not in the right fabric,” she said, so offering fabric – or, at the very least, fabric suggestions – will “minimize failure,” and therefore waste.

Pivoting to pattern-making seemed like a good solution to designer Brooke Cannon, who has long felt torn. She wants to create, but the world is already overflowing with stuff.

“It’s like a negotiation with myself,” she said. “I would tell myself, ‘It’s just a small amount and I would rather people invest in my brand and my artwork rather than a fast-fashion brand.’ But at the end of the day, it’s still participating in it.”

She and business partner Katie Beaton decided to shutter their respective online shops – accessories line Never Ending Weekend for Ms. Cannon and cult favourite slow-fashion line Beaton Linen in Ms. Beaton’s case – and start something new together.

The result is the B.C.-based Beaton Weekend, which will soon release patterns of some of Ms. Beaton’s best-loved designs.

Ms. Cannon has spent the past several months sketching the designs and writing and illustrating the sewing instructions.

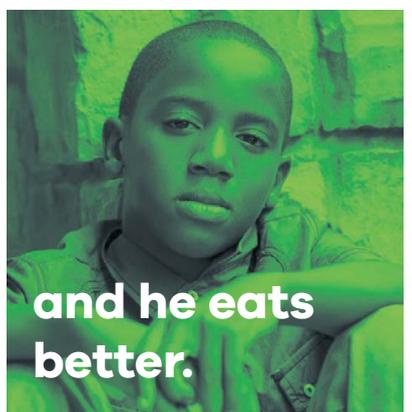
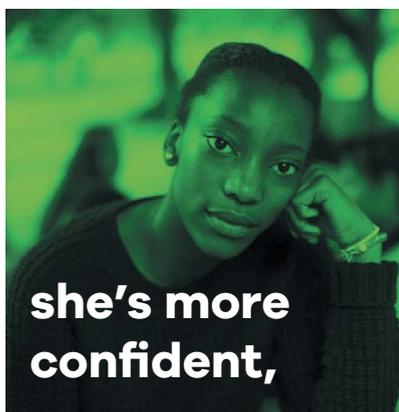
“I’m basically spending all my time doing very nerdy and not very dopamine-driven work,” she said.

Ultimately, she hopes it will be worth it.

“The thing about creating patterns is that once they’re made and they’re out in the world, it’s passive income. It’s done. You’ve created something, and it’s digital,” she said. “It just kind of takes care of itself.”

THE CANADIAN PRESS

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BoC: Interest-rate swap markets put odds of quarter-point cut this week at about 90%

■ FROM B1

“But that is not going to get fixed by keeping rates high, because we know that a big part of shelter inflation is actually mortgage interest payments, which are rising because of the higher interest rates,” Ms. Nguyen said.

There was a sour note in the June inflation data. The bank's two preferred measures of core inflation, which strip out the most volatile price movements, moved higher on a three-month basis.

Financial markets shrugged this off. Interest-rate swap markets, which capture expectations about monetary policy, put the odds of a quarter-point cut on Wednesday at around 90 per cent, according to Refinitiv data. Twenty-two out of 30 economists polled by Reuters said they expect a cut this week.

Ultimately, the central bank isn't just looking at where inflation is today. It's trying to figure out where it will be in six to eight quarters, and most signposts point to further easing of price pressures.

The unemployment rate in Canada has risen to 6.4 per cent from a record-low 4.8 per cent two years ago. Businesses aren't laying off workers in large numbers, but job creation has failed to keep pace with rapid population growth.



Bank of Canada Governor Tiff Macklem, pictured in June at a news conference, said last month that it's 'reasonable' to expect further rate cuts if price pressures keep easing. JUSTIN TANG/THE CANADIAN PRESS

A looser labour market implies slower wage growth, which can influence how companies set prices.

Meanwhile, the pullback in consumer spending on discretionary goods and services means that businesses can't be as aggressive in raising prices. A Bank of Canada survey, published

last week, found that most businesses expect sales to be weak over the next year and that few are planning large wage or price increases.

The central bank will publish a new forecast for inflation and economic growth on Wednesday in its quarterly monetary policy report.

“The economy is now operating with visible disinflationary economic slack, as evidenced by labour market softness and an extended run of mediocre growth that has trailed the Bank's estimate of the economy's non-inflationary potential,” Avery Shenfeld, chief economist at Canadian Imperial Bank of Com-

merce, wrote in a note to clients. “Current interest rates would be a hurdle towards any improvement, with the Bank likely to again mention mortgage renewals as a drag ahead.”

Another rate cut would be good news for homeowners with variable-rate mortgages, which track changes in the central bank's policy rate.

It might not, however, have a big impact on interest rates for fixed-rate mortgages. These are determined by bond yields. And bond markets have already adjusted in expectation of monetary-policy changes, Robert Hogue, assistant chief economist at Royal Bank of Canada, said in an interview.

“It's going to take a little while longer for interest-rate cuts really to have an impact on the [housing] market via a broader drop in rates, and not just for variable rates.”

Real estate markets in some Canadian cities perked up after the rate cut in June. But there hasn't been a flood of sales or surge in prices, as many would-be buyers remain sidelined by prohibitively high mortgage rates.

“I would not expect the market to take off either after a rate cut [this] week,” Mr. Hogue said. “I think it's going to take a while for confidence to build, and also for cuts to make a difference.”



Stuart Davis, a new adviser to Toronto-Dominion Bank's chief risk officer, is the latest in a string of financial-crime, regulatory and risk experts hired by the bank. SAMMY KOGAN/THE GLOBE AND MAIL

TD: Bank has spent past year increasing bench strength in anti-money-laundering compliance

■ FROM B1

Her career has included roles at the Financial Transactions and Reports Analysis Centre of Canada (FinTRAC), the Office of the Superintendent of Financial Institutions Canada, the International Monetary Fund, BMO and JPMorgan Chase.

TD also hired former U.S. Department of Homeland Security director Brian Davis as its head of intelligence, emerging risk and trends in the U.S.

In his previous role, he worked in the de-

partment's cross-border financial crime centre.

The lender also appointed Erin Morrow its new chief compliance officer. Ms. Morrow, who was hired by TD in January from New York-based Citibank, replaces Monica Kowal in that role.

Prior to leaving TD at the end of June, Ms. Kowal was jointly overseeing part of the bank's remediation efforts. OSFI had ordered the lender to repair deficiencies in its regulatory compliance management, or RCM, program after its own probe.

India's battery-storage sector hopes to play major role in country's energy transition

SIBI ARASU BENGALURU, INDIA

At a Coca-Cola factory on the outskirts of Chennai in southern India a giant battery powers machinery day and night, replacing a diesel-spewing generator. It's one of a handful of sites in India powered by electricity stored in batteries, a key component to fast-tracking India's energy transition.

The country's lithium ion battery-storage industry – which can store electricity generated by wind turbines or solar panels for when the sun isn't shining or the wind isn't blowing – makes up just 0.1 per cent of global battery-storage systems. But battery storage is growing fast, with around a third of India's total battery infrastructure coming online just this year.

“Our orders are growing exponentially,” said Ayush Misra, chief executive of Amperehour Energy, the company that installed the batteries at the Chennai factory.

India currently has around 100 megawatts of storage capacity from batteries, with another 3.3 gigawatts of clean energy storage coming from hydro power. The Indian government estimates that the country will need about 74 gigawatts of energy storage from batteries, hydropower and nuclear energy by 2032, but experts think India actually needs closer to double that amount.

Some customers are still wary of using battery technology for storage, and the storage systems can be seen as more expensive than coal. The supply chain of batteries is also concentrated in China, meaning the sector is vulnerable to geopolitical volatility.

But markets don't think customers will be hesitant about batteries for long, with major Indian businesses announcing significant investments in the industry.

In January, energy giant Reliance Industries said it will build a 5,000-acre factory in Jamnagar, Gujarat. And in March, Goodenough Energy said it will spend US\$53-million by 2027 to set up a 20-million-kilowatt-hour battery factory in the northern region of Jammu and Kashmir.

Alexander Hogeveen Rutter, an independent energy analyst based in Bengaluru, said upping storage capacity should be done alongside ramping up renewables.

“Clean energy combined with adequate storage can be an alternative to coal. Not in the future but right now,” he said. He said it's a “myth” that clean energy is more expensive than coal, as current prices of renewable energy combined with storage are cheaper than new coal.

One of India's unique challenges is that energy needs are growing more rapidly than most countries: The population is increasing and extreme heat fuelled by climate change means more and more people are using energy-guzzling air conditioning. India's electricity demand grew by 7 per cent last year and is expected to grow by at least 6 per cent every year for the next three years, according to the International Energy Agency.

To encourage further growth of the battery sector, the Indian government announced last year a US\$452-million scheme to support an additional four gigawatts of battery storage by 2031. But the government also provides subsidies for coal plants, making that electricity a cheaper bet for some utility companies.

Future government policy could level the playing field. The country is set to announce a new national budget later in July that industry leaders hope will contain incentives for clean energy storage.

ASSOCIATED PRESS

Revolt: D&D denies request to replace board director, says issue relates to 'personal grievance'

■ FROM B1

Tyler Proud did not respond to an interview request.

At issue is an attempt by Tyler Proud to replace his nominee to the board, Edward Prittie, a director since the initial public offering, with hedge fund manager Eric Shahinian, at a coming shareholder meeting. The meeting has been postponed from its original date of Aug. 20 because of the litigation, which is scheduled to be heard later that month. The court has also restricted D&D from taking defensive measures such as issuing stock or entering into transactions that could affect the meeting's outcome.

Under an investor-rights agreement between the brothers' personal investment holding companies and D&D, OneMove is entitled to nominate a director – not Tyler Proud – at shareholder meetings as long as it owns 5 per cent of the stock. OneMove, which has an 8.4-per-cent stake, does not have the unilateral right to remove its nominee from the board.

D&D agreed to put forward Mr. Shahinian's name as a nominee to shareholders. But it refused to include a proposal by OneMove to also vote Mr. Prittie off, calling it invalid and related to “a personal grievance.” OneMove disagreed the move is personal, accused D&D of disenfranchising it and sued this month.

The Aug. 20 meeting was prompted by a challenge from another dissident. In March, D&D revealed New York activist hedge fund Engine Capital LP, which owns 6.6 per cent of the stock, had requisitioned a meeting for investors to vote on removing three other directors – Brian Derksen, current chair Colleen Moorehead and Leslie O'Donoghue – and replace them with three of its own nominees. Ms. O'Donoghue resigned this month.

Engine accused D&D of chronic underperformance and missteps, including overpaying for acquisitions, issuing stock at lower prices than it had previously paid to buy back stock and mismanaging a refinancing. D&D has pushed back, saying Engine doesn't understand its business, and threatened to sue. D&D has received notice from a second activist, Ireland's Blacksheep Fund Management, that it will nominate its chief investment officer, Alexis Fortune, to join its board.

In his affidavit, Tyler Proud, a Bahamas resident, said he had similar concerns about D&D and had lost confidence in Mr. Prittie – a friend who owns a neighbouring cottage – to drive change at the board. He delivered that message to Mr. Prittie several times last fall and winter, including in person while staying as the director's guest in Switzerland for a ski trip in February, repeatedly pressing him to resign. Mr. Prittie refused, and in early March, D&D's litigation lawyer accused OneMove of making threats and engaging in conduct contrary to its investor agreement obligations.

If the court rules in favour of D&D, that would keep Mr. Prittie in place, and five nominees nominated by dissidents would contest three board spots, leaving at least four incumbents in control (assuming D&D appoints a friendly replacement for Ms. O'Donoghue beforehand).

But a ruling in favour of OneMove would be a blow to incumbent directors including Matthew Proud. It would put Mr. Prittie's directorship in play, and if shareholders vote him off, up to four dissident-backed outsiders could join the board, upending the power balance.

D&D has created a lot of drama in its brief life as a public company. Its penchant for buying legal software companies with dominant competitive positions and then sharply hiking prices has outraged many clients and prompted complaints to the Competition Bureau and an attempted class-action lawsuit.

At issue is an attempt by Tyler Proud to replace his nominee to the board, Edward Prittie, a director since the initial public offering, with hedge fund manager Eric Shahinian, at a coming shareholder meeting. The meeting has been postponed from its original date of Aug. 20 because of the litigation.

An attempted multibillion-dollar takeover of an Australian company failed, and Britain's competition regulator forced it to divest another acquisition. In spring 2021, Matt Proud tried to lead a management buyout, abandoning the effort as the board granted him options valued at \$99-million. Shareholders approved that pay package in late 2021 but voted down a resolution to grant options to the company's directors.

More recently, investors have been troubled by D&D's high debt. D&D has taken steps to lighten its financial load by cutting capital and operating costs, launching a strategic review of non-core assets and, in April, completing a debt refinancing that cut annual interest costs by \$20-million. D&D has shed 100 of 1,300 jobs in the past seven weeks. Chief revenue officer Aaron Eichenlaub and chief product officer David Nash are among recent exits.

But its stock has languished. At its peak in 2021, D&D shares traded above \$50 and it had a market capitalization of \$3.5-billion-plus. Its stock closed Thursday at \$13.03, leaving D&D valued at \$880-million. On Friday, D&D released preliminary fourth-quarter data including slightly better-than-expected revenue of \$120-million, up 15 per cent year over year.

GLOBE INVESTOR

How to teach lessons from spending mistakes

When your child buys something they later regret, they will be feeling the emotional pain that comes with it

ANITA BRUINSMAS

OPINION

Toronto-based financial coach and a parent of two teenage boys. You can find her at Clarity Personal Finance.

As parents, we want to protect our kids from making mistakes. But mistakes are an effective way to learn life's most important lessons and financial mistakes are no different.

How do you let your teenager make manageable mistakes? Well, it means letting them decide how to spend their money, even if you don't agree with their choices.

Of course, the degree of mistakes we let our kids make has to be age-appropriate. Little kids can make little mistakes and big kids can make big mistakes. We can guide our kids through the ages and stages of making mistakes, increasing the stakes slowly so that by the time they are teenagers, they will have had lots of practice and be better at making good decisions.

Your child's relationship with money starts at a young age. When they are little and they get money for their birthday, you



From birthday money to earning from jobs, your child's relationship with finance starts at a young age, teaching them about buyer's remorse can help them make better spending choices. FATCAMERA/GETTY IMAGES

have control over it. You can take some of it and tuck it away in savings and tell them how much they have to spend.

At age six this is appropriate: give them \$5 to \$20 to spend on whatever they want. You might not like their choice and you might foresee the tears of regret that are to come, but you need to let it happen.

You can increase the amount of whatever-you-want money as they get older. It might go up to \$30 and then \$40. The more money they spend on something

they regret, the greater the buyer's remorse and the more impactful the lesson. As the parent, it will also get harder to keep your opinions to yourself so you'll need some fortitude.

When your kids get to be teenagers, this approach doesn't work any more – nor should it. They are gaining independence and don't want to be micromanaged. When a 14-year-old gets money as a gift or earns money, they won't be okay with you taking it.

And once your kids start earn-

ing money by working, it won't even make it to within arm's reach of your control. This is when you'll start to see the effectiveness of the lessons they've learned.

But just how big of a mistake should we let our 16-year-old make? A \$100 one? A \$200 one? It's true that the stakes are higher, but they are still not devastating. And, yes, we should let it happen.

A common teenage mistake – one that I've witnessed first hand – is buying a gift for a boyfriend

or girlfriend only to break up shortly after the gift is given. Ouch. But the next time your teenager is thinking of buying an expensive gift, they're more likely to stop and consider whether to spend all that money.

Older teens who are working and are supposed to be saving for college or university are even more independent. They probably have a lot of money in their bank account.

At this stage, your ability to control how they save and spend is pretty much zero. But if you've allowed them to manage their own spending from a young age, you should have nothing to worry about.

They will have learned the hard lessons of buyer's remorse, and have the ability to see the benefits of delayed gratification as they save for the school year ahead.

No matter how old they are, offering some support and advice is always appropriate. When your child buys something they later regret, they will be feeling the emotional pain that comes with it.

Once the initial pain has passed and they are in a better place to talk about it, you can delicately step in and reinforce the lesson. Let them know that everyone has experienced buyer's remorse at one time or another and that even though they made the wrong choice, they can learn from it, let it go, and start rebuilding their savings.

It's a money lesson they won't forget.

Ottawa's disability benefit risks helping provincial coffers more than low-income Canadians: critics

ERICA ALINI

Ottawa's new benefit for people with disabilities risks becoming an indirect financial transfer to many of the country's provinces and territories if more jurisdictions don't take steps to avoid automatic clawbacks of social-assistance payments that will be triggered by the federal income support, experts warn.

The Canada Disability Benefit, or CDB, will provide up to \$2,400 a year – or \$200 a month – to eligible low-income beneficiaries, the federal government announced in its April budget. The amount was far below what many people with disabilities and their advocates had expected from a program the Trudeau government had promised would lift hundreds of thousands of vulnerable Canadians out of poverty.

But recipients of the new income support who live on social assistance will stand to see little or no financial benefit at all without amendments to provincial and territorial regulations that currently would trigger a reduction of their welfare incomes for every dollar they receive from Ottawa, experts say. Without those changes, the federal funds would simply translate into lower spending on social assistance, padding regional government coffers rather than helping those with disabilities.

While the CDB would deliver only a modest financial boost for eligible welfare recipients, clawbacks could save the provinces up to hundreds of millions dollars a year, according to Alexi White, director of systems change at Maytree, an anti-poverty think tank.

"This is not a rounding error for provinces – particularly larger provinces and even for smaller provinces," he said.

So far, only four jurisdictions – Manitoba, Newfoundland and Labrador, Nova Scotia and Nunavut – have publicly committed to avoid reducing social assistance for recipients who will also get the federal benefit. Disability and anti-poverty advocates hope the other provinces and territories will follow suit.

"It would be a pretty sad failure in executive federalism if premiers and senior cabinet ministers wouldn't be able to agree on that for one of the most vulnerable groups in the country financially," said Michael Prince, a professor of social policy at the University of Victoria.

But many provincial and territorial governments have so far kept mum about how they'll handle the new federal payments, even after Ottawa recently released draft regulations for the CDB that provided much-needed insight into its design, Mr. White said.

The issue, he said, is that the federal government is proposing to deliver the financial aid as a benefit rather than as a refundable tax credit, which would have likely avoided the problem.

But, Mr. White added, there's a relatively straightforward fix that provinces and territories could implement, and in short order: amendments to their own regulations that would exempt the CDB from the automatic reductions.

Sheltering the CDB from welfare clawbacks would ensure the new benefit delivers at least some financial relief for many working-age Canadians with disabilities who live in deep poverty.

While Canada's official poverty line varies across jurisdictions, social assistance for people with disabilities falls short of that threshold by an average of around 40 per cent, according to a study by the Parliamentary Budget Office. To close the largest gap, Ottawa would have had to deliver more than \$14,000 a year to eligible beneficiaries through the CDB as of 2024, the PBO calculated.

The announcement in the latest federal budget that Ottawa was contemplating a benefit that would provide just \$2,400 a year left many aghast, including Prof. Prince, who resigned from a federal advisory group on disability over the low figure.

Critics have also lambasted the Trudeau government for tying eligibility for the CDB to the Disability Tax Credit, or DTC, which has notoriously been difficult or impossible to access for many Canadians with disabilities.

Around 1.1 million people with disabilities aged 15 and older lived below the poverty line in the country in 2022, according to data from Statistics Canada. But just 600,000 are expected to be eligible for the CDB, according to federal budget figures. And last month, Ottawa released new estimates showing it expects the program will lift only around 25,000 adults out of poverty – far short of what the government had originally promised.

Only some people who receive social assistance for disabilities have successfully applied for the DTC and will be able to receive the CDB, Mr. White said, adding that it's proven hard to estimate the precise overlap between those welfare programs and the new federal support.

Prof. Prince argues the focus of Ottawa's discussions with the provinces should broaden from the issue of clawbacks to allowing anyone who qualifies for social assistance because of disabilities to also access the CDB.

"That would have sent a way better message to Canadians with disabilities," he said.

WHAT YOU NEED TO KNOW FOR THE WEEK AHEAD

MONDAY

Earnings include: Cleveland-Cliffs Inc., Verizon Communications Inc., Nucor Corp.

TUESDAY

- Euro area consumer confidence
- 8:30 a.m. ET: Canada new housing price index for June
- 10 a.m. ET: U.S. existing home sales for June

Earnings include: Canadian National Railway Co., Alphabet Inc., Tesla Inc., Visa Inc., Coca-Cola Co., Texas Instruments Inc., Danaher Corp., General Electric Co., Philip Morris International Inc., Comcast Corp., United Parcel Service Inc., Lockheed Martin Corp., Sherwin-Williams Co., Moody's Corp., Freeport-McMoRan Inc., Spotify Technology SA, Capital One Financial Corp., General Motors Co., Kimberly-Clark Corp., MSCI Inc., PulteGroup Inc., KB Financial Group Inc., Mattel Inc.

WEDNESDAY

- Japan manufacturing PMI
- Euro area manufacturing PMI. Germany consumer confidence
- 8:30 a.m. ET: U.S. goods trade deficit.
- 8:30 a.m. ET: U.S. wholesale and retail inventories for June.
- 9:45 a.m. ET: S&P Global PMIs
- 10 a.m. ET: U.S. new home sales for June.
- 9:45 a.m. ET: Bank of Canada policy announcement and monetary policy report. Press conference at 10:30 a.m.

Earnings include: A&W Revenue Royalties, Aecon Group Inc., Athabasca Oil Corp., Celestica Inc., Methanex Corp., Rogers Communications Inc., Sunco Energy Inc., Teck Resources Ltd., Tilray Brands Inc., West Fraser Timber Co. Ltd., Whitecap Resources Inc., International Business Machines Corp., AT&T Inc., Boston Scientific Corp., Waste Management Inc., General Dynamics Corp., Chipotle Mexican Grill Inc., CME Group Inc., Ford Motor Co.,

Newmont Corp., Las Vegas Sands Corp., KBR Inc., Thermo Fisher Scientific Inc., Whirlpool Corp.

THURSDAY

- Germany and France business confidence
- 8:30 a.m. ET: Canada payroll survey and job vacancy rate for May
- 9:30 a.m. ET: U.S. initial jobless claims.
- 8:30 a.m. ET: U.S. real GDP for the second quarter. Consensus is for expansion of 1.9 per cent annualized.
- 8:30 a.m. ET: U.S. durable goods orders for June. Consensus is for a rise of 0.4 per cent.

Earnings include: Bombardier Inc., Baytex Energy Corp., Canfor Corp., Cenovus Energy Inc., Eldorado Gold Corp., Loblaw Companies Ltd., MEG Energy Corp., Mullen Group Ltd., AstraZeneca PLC, Union Pacific Corp., Unilever PLC, Honeywell International Inc., British American Tobacco PLC, Northrop Grumman Corp., Norfolk Southern Corp., Valero Energy Corp., Vale SA, Weyerhaeuser Co., Southwest Airlines Co., Lear Corp., American Airlines Group Inc.

FRIDAY

- China industrial profits. Japan CPI
- European Central bank three-year CPI expectations. France and Italy consumer confidence
- Canadian budget balance
- 8:30 a.m. ET: U.S. personal spending and income.
- 8:30 a.m. ET: U.S. core PCE price index for June. Consensus is for a monthly rise of 0.2 per cent, or 2.6 per cent from a year ago. In May it rose 0.1 per cent.
- 10 a.m. ET: U.S. University of Michigan consumer sentiment.

Earnings include: Canfor Pulp Products Inc., George Weston Ltd., Bristol-Myers Squibb Co., Southern Copper Corp., Regalote Palmolive Co., 3M Co., Royal Caribbean Cruises Ltd.

MEETING DATES

DATA SUPPLIED BY ISSUING COMPANIES THROUGH THE SERVICE OF CDS CLEARING AND DEPOSITORY SERVICES INC.

* = CHANGE IN PREVIOUSLY REPORTED INFORMATION % = CANCELLED MEETING; @ = ADJOURNED MEETING; A = ANNUAL; S = SPECIAL; G = GENERAL; X = EXTRA; E = EXTRAORDINARY

RECORD MEETING TYPE		RECORD MEETING TYPE		RECORD MEETING TYPE		RECORD MEETING TYPE		RECORD MEETING TYPE	
DATE	DATE	DATE	DATE	DATE	DATE	DATE	DATE	DATE	DATE
Abaxx Technologies Inc.	Jul 29 Sep 12 AGS	Diamond Estates Wines & Spirit	Aug 07 Sep 26 AGS	Hydreight Technologies Inc.	Aug 06 Sep 27 AG	Miza III Ventures Inc.	Aug 08 Sep 12 AGS	Rapid Dose Therapeutics Corp.	*Jul 17 Aug 26 AG
AbraxSilver Resource Corp.	Aug 01 Sep 18 AS	Doseology Sciences Inc.	Aug 07 Sep 12 AG	Hypercharge Networks Corp.	Aug 13 Sep 17 AGS	Mogotes Metals Inc.	Aug 07 Sep 11 AGS	Sprout AI Inc.	*Jul 16 Aug 30 S
Acasta Pharma Inc.	Aug 06 Sep 30 AGS	Elcora Advanced Materials Corp	%Jun 12 Aug 09 S	IberAmerican Lithium Corp.	*Aug 08 Sep 26 AGS	Olive Resource Capital Inc.	Aug 09 Sep 25 AGS	Taranis Resources Inc.	Aug 12 Sep 26 AGS
Algoma Steel Group Inc.	Aug 06 Sep 24 A	FendX Technologies Inc.	Aug 06 Sep 11 AG	Impact Development Group Inc.	*Jul 15 Aug 20 AGS	Pan Global Resources Inc.	Aug 12 Sep 19 AGS	Tornado Global Hydrovacs Ltd.	%Jul 12 Aug 21 AS
Altima Resources Ltd	Jul 05 Aug 26 AG	Fidelity Minerals Corp.	Aug 02 Sep 12 AGS	Interra Copper Corp.	Aug 09 Sep 20 AG	Parvis Invest Inc.	Aug 09 Sep 24 AG	Trillium Acquisition Corp.	Aug 08 Sep 12 AGS
Arrow Exploration Corp.	Aug 06 Sep 25 AGS	Flow Metals Corp.	Aug 09 Sep 24 AG	Lifeist Wellness Inc.	Jul 19 Sep 05 AGS	Powerband Solutions Inc.	Aug 12 Sep 18 AGS	Trillium Acquisition Corp.	Aug 07 Sep 06 AGS
Awale Resources Limited	Aug 06 Sep 10 AGS	Galore Resources Inc.	Aug 01 Sep 05 AGS	Lions Bay Capital Inc.	Aug 08 Sep 12 AG	Prime Drink Group Corp.	*Jul 26 Aug 30 AGS	Verses AI Inc.	Aug 09 Sep 13 AG
Cross River Ventures Corp.	Aug 14 Sep 18 AG	Go Metals Corp.	Aug 09 Sep 24 AG	Max Power Mining Corp.	*Jul 16 Sep 13 AGS	Prosper Gold Corp.	Aug 06 Sep 12 AG	Vertical Exploration Inc.	Aug 12 Sep 19 AG
CMC Metals Ltd.	Aug 13 Sep 25 AG	Greenway Greenhouse Cannabis	Aug 09 Sep 18 AS	Medexus Pharmaceuticals Inc.	Aug 06 Sep 19 AG	ProStar Holdings Inc.	Aug 12 Sep 17 AG		
Deveron Corp.	Aug 16 Oct 04 AS	Hydaway Ventures Corp.	Aug 07 Sep 12 AG	Metalore Resources Limited	Aug 22 Sep 28 AG	Quebec Nickel Corp.	Aug 08 Sep 12 AG		

AI and climate change make cooling hot

The cooling needs for data centres are extraordinary, giving rise to electrical power utilities

SCOTT BARLOW

OPINION



The artificial intelligence investment frenzy has sent chip maker Nvidia Corp. higher by about 140 per cent so far this year. Electrical power utilities arose as an AI peripheral play resulting from the expected

rapid expansion in AI-supporting data centres. The normally stodgy S&P 500 Utilities Index climbed 17.5 per cent between the end of February and May 21 this year despite bond yields climbing for the bulk of the period.

BofA Securities analyst Andrew Obin believes he's found another promising play on AI, one that also benefits from decarbonization and the U.S. population migration to southern states such as South Carolina, Florida and Texas: refrigeration and air conditioning. BofA expects that the AI infrastructure market, which includes electrical power and heating and cooling, will show a 16-per-cent compound annual growth rate to at

BofA expects that the AI infrastructure market, which includes electrical power and heating and cooling, will show a 16-per-cent compound annual growth rate to at least 2026.

least 2026.

The cooling needs for data centres are extraordinary. In a June research report, Mr. Obin wrote "The next generation of AI chips run so hot that traditional air cooling is insufficient ... An incremental one megawatt of electricity for IT loads would require about 285 tons of cooling, or similar to the requirements of a 115,000 square foot commercial building."

Mr. Obin's top picks to benefit from the AI theme are Vertiv Holdings LLC and Eaton Corp. Vertiv is almost a pure play on data centres, generating 75 per cent of its sales from related products and services. In late 2023, Vertiv acquired CoolTera Ltd., a provider of liquid cooling

solutions for new generation semi-conductors. The company also partnered with Nvidia to enter the U.S. Department of energy's COOLERCHIPS research program. Eaton Corp. is a more diversified company, generating only 14 per cent of revenue from data centres.

In a perfect world, I could report that few investors have discovered Vertiv and Eaton as beneficiaries of the AI investment theme, but that is not the case. Vertiv is up 230.7 per cent in the past 12 months and Eaton is up 58.7 per cent. Still, Eaton is trading at a still-maybe-reasonable 30.3 times earnings and Vertiv is in similar territory at 34.8, which could prove reasonable if growth continues.



A Boeing 737 Max jet is seen at the company's facility in Renton, Wash., in June. A cabin panel that blew off mid-air in January on a similar plane prompted a slowdown in production as well as heightened regulatory and legal scrutiny. JENNIFER BUCHANAN/AP

Boeing sees improvements at 737 Max factory after safety crisis slowed down production

LONDON

Boeing Co. is seeing a significant improvement in production flow at its 737 Max factory, its new commercial planes chief said on Sunday, as the U.S. plane maker battles to overcome a safety crisis.

Speaking to reporters in London ahead of this week's Farnborough Airshow, Stephanie Pope said the changes Boeing was making to the Seattle-area factory were significant.

"This isn't minor change. This is transformational change," she said in her first remarks to media since being appointed earlier this year.

"We are a stable company," she added Boeing is mired in crisis after a cabin panel on a 737 Max 9 jets blew off mid-air in January, prompting a slowdown in production of its top-selling plane as well as heightened regulatory and legal scrutiny.

Boeing has also agreed to plead guilty to a criminal fraud conspiracy charge over a probe related to two earlier fatal 737 Max

crashes, the Justice Department has said in court filings. Ms. Pope declined to comment on a plea deal.

The company is seeing a "significant improvement in the flow of our 737 factory," Ms. Pope said, while acknowledging that Boeing has disappointed airline customers.

She said Boeing would need to be more predictable on deliveries after production slumped.

The Federal Aviation Administration in January took the unprecedented step of barring Boeing from increasing production beyond 38 Max planes a month until it is satisfied with the plane maker's quality and manufacturing improvements.

"This isn't about safety and quality versus schedule," Ms. Pope said. "These are not competing priorities."

Speaking at the same event, the head of Boeing's defence and space division signalled that unit was having a tough quarter.

"We had a good start to the year, but this quarter you'll see to be significantly challenged," Ted Colbert said.

"It'll look like it looked in the third quarter of last year as we go through some more challenges on the fixed price development programs," he said.

Ms. Pope became chief executive of Boeing's commercial division as part of a broader management shakeup that will see CEO David Calhoun stepping down by year's end.

Ms. Pope has been cited as a possible contender to take the reins of Boeing, although the company is facing calls from airlines and some industry officials to choose a leader with an engineering background which she lacks. Ms. Pope said she was focused on her current role "24/7."

She reiterated that the company expects to bring Max production back to a rate of around 38 a month by the end of 2024.

Ms. Pope also said the plane maker had settled on a design to address an engine anti-ice system that has significantly delayed certification of the 737 Max 7, and suggested a fix could be completed by next year.

REUTERS

JAPAN'S NIPPON STEEL HIRES MIKE POMPEO TO ADVISE ON U.S. DEAL

TOKYO Japan's biggest steel-maker, Nippon Steel Corp., has hired former U.S. secretary of state Mike Pompeo to help with its effort to acquire U.S. Steel, the Japanese company said on Saturday.

"We look forward to working alongside him to further emphasize the ways in which Nippon Steel's acquisition of U.S. Steel bolsters the country's economic and national security," Nippon Steel said in a statement to Reuters.

Japan's Kyodo news agency and Bloomberg, which first reported the appointment, said Mr. Pompeo had been hired as an adviser.

Nippon Steel said in its statement that Mr. Pompeo had not been given a specific job title within the company.

The world's No. 4 steelmaker added that Mr. Pompeo, who served as secretary of state during Donald Trump's presidency, was a well-respected figure among both Democrats and Republicans.

The steelmaker issued its statement during the U.S. night.

Although both steelmakers have received all regulatory approvals outside of the United States for their proposed US\$14.9-billion merger, they face political opposition and regulatory scrutiny from within the United States.

Nippon Steel also faces objections from the powerful United Steelworkers (USW) union, which fears the deal could lead to job losses. The Japanese company has pledged to honour agreements between U.S. Steel and USW, while offering some other commitments as well.

Both Republican nominee Mr. Trump and President Joe Biden have said they would block the deal. REUTERS

AIRBUS SEEKS WAYS TO CREATE SCALE IN SPACE, SATELLITES MARKETS

LONDON Airbus SE is looking at opportunities to create scale in defence, space and particularly satellites markets, chief executive Guillaume Faury said on Sunday.

Airbus and France's Thales are exploring a tie-up of some space activities as new competition disrupts the sector, two industry sources said last week.

The sources said preliminary talks, first reported by La Tribune, were focusing on the companies' overlapping satellite activities.

"We are looking at opportunities to create scale, and that's true in defence, that's true in space, and in particular on satellites," Mr. Faury said, ahead of this week's Farnborough Airshow. "We would be happy to find ways to create scale in the space environment in Europe in general."

Airbus and Thales Alenia Space, in which Italy's Leonardo holds a 33-per-cent stake, are Europe's largest makers of satellites for telecommunications, navigation and surveillance.

Demand for their geostationary satellites is increasingly under pressure as traditional manufacturers face competition from massive constellations of expendable satellites in low Earth orbit, like the Starlink network of Elon Musk's SpaceX.

Airbus last month took a €900-million (\$1.34-billion) charge on its struggling space services business, on top of €500-million (\$747-million) last year. REUTERS

ExxonMobil aims to transfer operations of assets for two Malaysian production-sharing contracts to Petronas

SINGAPORE

ExxonMobil Corp. intends to transfer the operations of all assets of two production-sharing contracts in Malaysia to state energy company Petronas, ExxonMobil said on Saturday.

Reuters had reported on Friday that ExxonMobil had agreed to sell its Malaysian oil and gas assets to Petronas, citing two people with direct knowledge of the matter.

"This is not a sale and there will be no changes to EMEPMI's working interest in the Production Sharing Contracts," ExxonMobil Exploration and Production Malaysia Inc., or EMEPMI, said in a statement to Reuters. "This does not impact our other businesses in Malaysia - we remain committed to conducting business here as we have for more than 130 years," it added.

In a separate statement earlier Saturday, Petronas said Petronas Carigali Sdn Bhd is engaged in discussions with EMEPMI regarding the transfer of operations for two production-sharing contracts located offshore Peninsular Malaysia.

"The discussions are subject to further agreements between both parties," it said in response to a Reuters query. "Petronas Carigali remains committed to safe operations, as well as maintaining reliable and uninterrupted energy supply for our



The ExxonMobil oil refinery in Port-Jerome-sur-Seine, France, is seen in 2023. According to media reports, the oil and gas company has been trying to sell its aging Malaysian upstream assets since 2020. PASCAL ROSSIGNOL/REUTERS

customers throughout the process."

Malaysian media have reported that ExxonMobil has been trying to sell its aging upstream assets in the country since 2020.

Under the transfer plan, Petronas was taking over operations of ExxonMobil assets including the Tapis oil field in Terengganu, which began production in 1978,

Reuters reported on Friday, citing three people.

ExxonMobil staff would be transferred to Petronas as part of the deal, one of them said. The terms of the deal were not immediately known.

REUTERS



SPORTS

Herta avoids wreckage to win wild IndyCar race in Toronto ■ B10

Pogacar wins final stage to secure Tour de France, Giro d'Italia double ■ B12

[GOLF]



Xander Schauffele hoists the claret jug after the final round of the British Open on Sunday in Troon, Scotland. The San Diego native's victory gives the United States a sweep of the PGA Tour's four majors for the first time since 1982. ANDREW COULDRIDGE/REUTERS

Schauffele collects second major of the year at the British Open

American upholds calm demeanour to finish at six-under 65 and add the claret jug to his trophy collection

DOUG FERGUSON TROON, SCOTLAND

Xander Schauffele went from the most nerve-racking putt of his career to the coolest walk toward an 18th green he ever imagined.

He won a nail-biter at the PGA Championship in May. He delivered a masterpiece Sunday in the British Open. Two different finishes, two different feelings.

One more conclusion.

Schauffele has more than enough game and all the confidence in the world to win the biggest championships. Questioned at the start of the season whether he could win a major, he now has two of them.

Schauffele closed with a six-under 65 with a final round that ranks among the most memorable in British Open history, particularly the 31 on the back nine. It matched the best score of the week at Royal Troon with nothing less than the claret jug riding on the outcome.

He played bogey-free in a daunting wind and turned a two-shot deficit into a two-shot victory for his second major of the year.

It also gave the Americans a sweep of the four majors for the first time since 1982.

"It's a dream come true to win two majors in one year," he said. "It took me forever just to win one, and to have two now is something else."

He won the PGA Championship at Valhalla by making a six-foot birdie putt on the final hole for a 65. In a final round set up for high drama at Royal Troon — six players one shot behind, nine players separated by three shots — Schauffele made a tense Sunday look like a nice walk along the Irish Sea.

"I think winning the first one helped me a lot today on the back nine," he said. "I had some feeling of calmness come through. It was very helpful on what has been one of the hardest back nines I've ever played in a tournament."

It sure didn't show. Standing on the 18th tee, Schauffele said he turned to caddy and long-time friend Austin

Kaiser sand told he had felt calm down the decisive back nine.

"He said he was about to puke," Schauffele said.

In the 90-year history of four majors, Schauffele became the first player to win two majors in one season with a final-round 65. Jack Nicklaus is the only other player to do that in his career.

And he never looked more calm, oozing that cool California vibe even as the wind presented so much trouble at Royal Troon.

Schauffele pulled away with three birdies in a four-hole stretch early on the back nine to go from two shots behind to leading by as many as three.

He won by two shots over American Billy Horschel and Justin Rose, the 43-year-old from England who had to go through 36-hole qualifying just to get into the field. They were among four players who had at least a share of the lead at one point Sunday.

They just couldn't keep up with Schauffele. No one could.

“I think winning the first one helped me a lot today on the back nine.
”

XANDER SCHAUFFELE
PROFESSIONAL GOLFER

"He has a lot of horsepower," Rose said. "He's good with a wedge, he's great with a putter, he hits the ball a long way, obviously his iron play is strong. So he's got a lot of weapons out there. I think probably one of his most unappreciated ones is his mentality. He's such a calm guy out there."

"I don't know what he's feeling, but he certainly makes it look very easy."

Even with so many players in contention early, the engraver was able to get to work early on those 16 letters across the base of the silver claret jug.

Schauffele kept staring at golf's oldest trophy in his news conference, looking forward to gazing at it in private, wondering what kind of drink to pour from it. He said he'd leave that up to his father, Stefan, who missed his son's first major title and was blubbering on the phone with him.

Where that final round ranks — Henrik Stenson shot 63 when he won his duel with Phil Mickelson at Royal Troon in 2016 — Schauffele left no doubt where it stood in his own career.

"At the very tip-top," Schauffele said. "Best round I've played."

■ GOLF, B14

Springer's offence helps Blue Jays stave off sweep by Tigers

TIM WHARNSBY

In what has been a down-in-the-dumps season for the Toronto Blue Jays, George Springer has lifted the spirits of his teammates and manager in the past month.

Springer played the hero role again on Sunday, going 3-for-4, slamming two homers and three runs batted in to push the Blue Jays (45-54) to a 5-4 win and avoid a sweep against the Detroit Tigers (49-51) before 38,766 at Rogers Centre.

"You want to watch when George is up because you never know what you're going to see," Toronto starter Kevin Gausman (8-8) said.

What Gausman and the Blue Jays saw in the series finale was a



Blue Jays outfielder George Springer hits a solo home run during the first inning of Sunday's game against the Detroit Tigers in Toronto. Springer is batting .377 in his past 21 games. JON BLACKER/THE CANADIAN PRESS

lead-off homer from Springer and a one-out, two-run blast from the right fielder in the third inning for his 23rd multiple long-ball outing.

He also hustled to make a running catch in foul territory in the fifth inning and hurried to force the issue and gain a double in the fifth inning to set up Spencer Horwitz's game-tying single to centre.

This was critical because rookie Justyn-Henry Malloy had put the Tigers in front with his first grand slam in the top half of the inning.

"He's been an aircraft carrier-type where he's saying, 'get on, I'm going to lead the way,'" Toronto manager John Schneider said.

The 34-year-old Springer struggled mightily out of the gate this

season. But he worked on changing the path of his swing and began to see productive results in late June.

In his past 21 games, Springer has batted .377 (29 for 77) with six doubles, a triple, eight home runs and 25 RBIs.

Schneider also reported that during the difficult times, Springer still helped out his younger teammates like Horwitz and Ernie Clement, who came through with the game-winning hit in the sixth inning, knocking in Justin Turner from second with a single to centre.

"I'll be an open book [for teammates]," Springer said.

"It's my job to help anybody I can to make a smoother transition in their career."

■ JAYS, B10

Herta emerges with dominant victory after dust settles on Honda Indy in Toronto

Andretti Global driver becomes first person on circuit to top both practice sessions, take pole position and win a race in one weekend

MYLES DICHTER

Colton Herta celebrated his first NTT IndyCar Series win in more than two years with doughnuts.

Upon crossing the finish line at the Honda Indy Toronto on Sunday, the American immediately began spinning his car around in triumphant circles.

"I love doing doughnuts," Herta said. "And this engine's getting ripped out after this race so I can destroy it as much I want. I hate when I don't get to do doughnuts and this was the perfect race to win."

Teammate Kyle Kirkwood started and finished in second, while four-time Toronto champion Scott Dixon rounded out the podium of a chaotic race in which just 15 of 27 cars were able to finish.

It had been 41 races since Herta, the Andretti Global driver, topped the podium, including a pair of pole positions he was unable to convert earlier this season.

But the 24-year-old, who now has eight career victories, left no doubts about this one. He became the first IndyCar driver ever to top both practice sessions, take pole in qualifying and go on to win the race in one weekend.

"It's awesome. It's amazing," he said. "For whatever reason it just hasn't gone our way. We've had speed, we've had plenty of podiums, we've had a lot of poles, a lot of top fives, but no wins. And so it feels great to finally get one back."

The race featured six restarts, including a massive multilap crash that caused a red flag on the 73rd lap when Pato O'Ward, third in the season-long standings, spun out into a wall, leaving the nose of his car jetting out onto the track.

Marcus Ericsson locked up into the wall behind O'Ward, then three more racers — Pietro Fittipaldi, Santino Ferrucci and Nolan Siegel — clipped O'Ward's nose. Ferrucci's car went airborne and landed upside down, but the American immediately signalled to his team that he was okay and



Colton Herta celebrates after winning Sunday's Honda Indy race in Toronto. Herta claimed his eighth career victory in a chaotic race in which just 15 of 27 cars were able to finish.

FRANK GUNN/
THE CANADIAN PRESS

"I feel like I never get the 85-lap full green races to win. It's always red flags and yellows at the end. But it's good, it makes you work a lot harder for it so you feel a lot better when it happens. But it is crazy. It was a crazy race."

COLTON HERTA
ANDRETTI GLOBAL DRIVER

emerged from his vehicle relatively unscathed.

The other four drivers also escaped without injury, but none were able to continue.

"I feel like I never get the 85-lap full green races to win," Herta said. "It's always red flags and yellows at the end. But it's good, it makes you work a lot harder for it so you feel a lot better when it happens. But it is crazy. It was a crazy race."

Herta and Kirkwood appeared to work together throughout the race, with the latter giving his teammate room at the front after each of the race's six restarts.

Kirkwood, who enjoyed his best finish of the year and third career podium, said he was taking the result "as an Andretti Global win."

"Super happy with second, especially when a teammate wins. That was the goal today. We started 1-2 and we wanted to finish 1-2. Of course I would have [preferred to] have won but I also wasn't gonna push the envelope whatsoever in that situation," Kirkwood said.

Dixon started in 15 and chose

to pit well after the rest of the field. The strategy bore fruit as he re-entered the race in sixth before slowly moving up the standings as cars seemed to exit left and right.

The podium appearance was the 141st of the New Zealander's decorated career, drawing him even with legendary Mario Andretti for the most all-time.

"I didn't even know anything about that. That's very cool," Dixon said. "Podiums are a big deal and it's always fun to celebrate. Obviously you want to be on the top step but to be at the peak of it, especially in this current field, it feels really good."

Current IndyCar series championship leader Alex Palou began the day in 18th but climbed all the way up to fourth.

The Spaniard increased his season-long lead to 49 points over Will Power, who placed 12th after he incurred a late penalty over an incident that caused teammate Scott McLaughlin to go into the wall and out of the race.

Christian Lundgaard, the defending Toronto champion, placed seventh.

Christian Rasmussen went into the wall on the first lap and Agustín Canapino slammed the concrete on the fifth almost immediately upon the restart. Both drivers were forced to exit the race, but neither was injured.

Rookie Kyffin Simpson was also forced out of the race after crashing with 18 laps to go.

For the second time in the race's history, there were no Canadians in the field. The last time that happened was in 2015.

The IndyCar Series will now take three weeks off for an Olympic break before returning Aug. 17 in Illinois.

"That sucks because all I wanna do, even after three weekends back to back to back, I just want to go race again and have a chance at another win," Herta said.

To that end, Herta added that his victory celebration would have to wait a few days as he's headed back to Indianapolis Sunday night and has a simulation practice scheduled for Monday.

"I don't need to celebrate. I'm just happy that we finally did it."

THE CANADIAN PRESS

Piastri wins first F1 race after McLaren teammate Norris defers in Hungary

BUDAPEST

Australian driver Oscar Piastri won his first Formula One race after teammate Lando Norris handed him back the lead to complete a McLaren one-two at the Hungarian Grand Prix on Sunday.

That outstanding result came after a long, and at times awkward, back-and-forth between the British team and its top driver before Norris finally obeyed orders to let Piastri back in front.

Piastri started second behind pole-sitting Norris and beat him to the first turn. Norris then got ahead after a pit-stop strategy that favoured him despite being behind his teammate, but he eventually listened to team orders and let Piastri take the victory.

"This is the day I dreamed of as a kid, standing on the top step of the podium," the 23-year-old Piastri said. "A bit complicated at the end, but I put myself in a good position off the start."

"I had a lot of trust in Lando, and I think it was a fair decision to swap us back at the end."

Lewis Hamilton finished third behind the papaya-coloured pair for his record-extending 20th career podium.

Points leader Max Verstappen finished fifth behind Charles Leclerc in a Ferrari and has now gone three races without a victory. Verstappen still leads the standings with 265 points to Norris's 189 but the Dutchman has seen Red Bull's speed advantage evaporate this summer.

RADIO DRAMA

McLaren's huge victory will also be remembered for the team debate over which driver would finally come out on top.

At first, the team told Piastri

that the pit strategy was to ensure Norris could keep Hamilton at bay, while asking Norris to give the place back "at his convenience."

As the laps ticked by and Norris didn't budge, McLaren told Piastri that he could get back in front when he caught up with Norris. Finally, the team turned to pleading with Norris just to let Piastri by.

"I don't know any driver who, when leading the race, is happy to swap back. That's not the nature of drivers."

ANDREA STELLA
MCLAREN TEAM PRINCIPAL

"I know you will do the right thing," the team told Norris. After a long silence, Norris replied "tell him to catch up then please."

The tension was building until Norris eased up and allowed Piastri past with two laps to go.

Piastri and Norris exchanged a brief handshake while taking off their helmets and, after, both were congratulated by McLaren staff and other drivers.

"I don't know any driver who, when leading the race, is happy to swap back. That's not the nature of drivers," McLaren team principal Andrea Stella said. "That's why we have to recall our principles ... in these battles, Lando will need the support of Oscar and the support of the team."

Lando had no harsh words before stepping on to the second spot on the winners podium, even though he had come so close to adding to his maiden

Formula One win in Miami in May — and to chipping further into Verstappen's advantage in the standings.

"An amazing day as a team, that is the main thing. I am so happy. It has been a long journey to achieve this on merit," Norris said. "Oscar had a good start. [His win] was coming at some point, and he deserved it today."

When asked directly about the decision to cede his lead, Norris said curtly: "The team asked me to do it so I did it, that's it."

Piastri, for his part, took a long breath when asked how he spent the 20-laps trailing Norris before admitting it was an anxious spell.

"The longer you leave it, the more you get a bit nervous, but yeah, I think it was the right thing," he said.

Piastri became the seventh different winner in 13 races this season that started looking like another cruise for the three-time defending champion Verstappen but has now turned into a fight. Red Bull saw its lead in the constructors championship reduced to 389-338 over McLaren, after Verstappen's teammate Sergio Pérez continued to struggle and finished seventh.

Piastri was a champion in Formula Three and Formula Two before he made the jump to the motorsport's elite competition last season with McLaren. It was the Melbourne native's first victory in 35 Formula One races. He finished runner-up twice recently, in Monaco and Austria. His previous biggest Formula One achievement was winning the sprint race at Qatar in 2023.

The Hungarian GP marks the start of the second half of the season. Next up is the Belgian GP on July 28.

THE ASSOCIATED PRESS

Jays: Guerrero's three-game home-run streak snapped

■ FROM B9

Former teammates Dexter Fowler and Michael Brantley helped a young Springer in his early seasons with the Houston Astros. In fact, Brantley is still on speed dial and pitched in to support Springer through the challenging part of this season.

"I still annoy him every day," Springer said. "He claims he's retired, but he's meant the world to me."

Daulton Varsho also contributed in a big way to the Blue Jays' cause on Sunday. He made a game-saving catch, leaping up against the left-field wall to snag Carson Kelly's long fly ball with two on and one out in the eighth inning off reliever Chad Green, who also pitched the ninth for his seventh save.

Gausman didn't help his cause with back-to-back walks to load the bases. Gausman went 6 2/3 innings, striking out five and yielding four runs on five hits and three walks.

Detroit rookie starter Keider Montero (1-3) was replaced by Will Vest with one out in the fifth when Clement came through with his significant single. But Montero was responsible for Turner and took the loss.

Montero gave up five runs on eight hits with three strikeouts.

Designated hitter Vladimir Guerrero Jr. had this three-game homer streak stopped, but he did check in with a two-out double to right field in the seventh inning.

Springer's leadoff homer on Sunday was the 58th of his career. He only trails former Blue Jays outfielder Ricky Henderson (81) on the all-time MLB list.

The Blue Jays have a day off before their three-game set against the Tampa Bay Rays begins at Rogers Centre on Tuesday. José Berríos (8-7) will start for Toronto. The Rays will counter with righty Ryan Pepiot (6-5).

THE CANADIAN PRESS

BICHETTE WOULD WELCOME TRADE, REPORT SAYS

Toronto Blue Jays shortstop Bo Bichette has said he would prefer to be traded, USA Today reported Sunday.

Bichette, who went on the injured list Saturday because of continuing issues with his right calf, has not indicated publicly that he wants to be moved, but he "told friends that he would welcome a trade," according to the report.

The two-time all-star could be a free agent after the 2025 season, as could teammate Vladimir Guerrero Jr.

Bichette is batting a career-worst .223 this season. He has four homers and 30 RBIs in 79 games. Over six seasons, the second-round pick in the 2016 draft is hitting .290 with 93 home runs, 342 RBIs and 56 steals in 607 games. REUTERS



Natalie Achonwa, of Guelph, Ont., says her bonds with the Canada Basketball community have only strengthened since returning from maternity leave. CHRISTINNE MUSCHI/THE CANADIAN PRESS

Canadian basketball star Achonwa ready for her fourth – and final – Games

Veteran forward finding balance between parenthood and Olympic ambitions going into Paris

GEMMA KARSTENS-SMITH
VICTORIA

Natalie Achonwa had plans for motherhood.

As a professional basketball player and competitive person, she believed she'd quickly figure out feeding and sleep schedules after her son, Maverick, arrived in April of 2023.

Babies, Achonwa learned, have little respect for plans.

Balancing parenting with returning to elite sport has been full of challenges, especially as Achonwa prepares for the Paris Olympics with the Canadian women's basketball team.

"I wouldn't trade being Maverick's mom for the world. But I don't want to glamorize the life of being a professional athlete and being a mom at the same time," she said.

"I'm not saying you can't do it. And I'm not saying women aren't superheroes. I want to be real in the sense that there are plenty of perks, plenty of fun things that I get to experience with him. But it's hard as hell."

Achonwa, a 31-year-old forward from Guelph, Ont., joined Team Canada as a teen.

Her first Olympics were the 2012 London Games and she'll play the tournament for a fourth – and final – time in Paris this month.

Selected ninth overall by the Indiana Fever in the 2014 draft, Achonwa spent eight seasons playing in the WNBA for Indiana and the Minnesota Lynx, with overseas stints in Italy, France, South Korea and China.

Being a professional athlete made becoming a mom harder in some senses, she said.

"I was so hyper aware of how I

should be feeling mentally and physically that when I was going through some postpartum depression, I could see myself but I couldn't feel it," she explained at Team Canada's training camp in Victoria, B.C., last month.

"I'm like 'This is wrong, but I don't know what to do about it.' And thankfully, I've created such an amazing group of family and friends that really pulled me through that."

Achonwa teared up as she described how refreshing it felt to return to the women's national team.

Canada finished ninth in women's basketball at the pandemic-delayed Tokyo Games in 2021.

"Coming back to this group makes me feel whole," she said. "Canada Basketball has been a part of who I am since I was 14, 16 years old. And now, adding my son, coming back from maternity leave and being a mother has changed my mindset and pushed me deeper into this Canada Basketball family and life."

Paris will mark the fourth consecutive time Canada's women's national team has made it to the Olympics. Achonwa has been on all four squads. This time around, the Canadians head into the tournament ranked fifth in the world.

The team has a different feel, Achonwa said.

"This group is different because I don't feel like I'm pushing them to be somewhere. I feel like I'm opening the door for them to be there," she said.

Canada finished ninth in women's basketball at the pandemic-delayed Tokyo Games in 2021. Expectations were high for the team heading in, with thoughts they would bring home a medal.

"I think it was almost a hyper focus of suffocating your dream," Achonwa said. "And throw in COVID, throw in all the things

that kind of derailed our peak, not to make excuses, but it just didn't turn out the way we wanted it to."

The result was tough, forward Kayla Alexander said.

"We didn't get the results we wanted in Tokyo. That was the worst," she said. "Firstly, we didn't get the results we wanted and then second, we were stuck there. You couldn't leave straight away and we had to sit in it. It wasn't exactly a fun feeling."

Changes were made. Canada Basketball hired Victor Lapena to coach the team in January of 2022. Some players moved on, others moved up from the development program.

Canada finished fourth at the 2022 World Cup, then took bronze at the FIBA Women's AmeriCup in 2023.

In February, though, Canada nearly missed clinching an Olympic berth after going 1-2 in qualifying. The team secured its spot when Spain beat Hungary with a dramatic comeback.

"Between [Tokyo] and how our Olympic qualifiers went? That is all the motivation I need," Alexander said. "That's what's been fuelling me to keep going, just having those memories of how it felt and not wanting to repeat that experience again."

Competition at the Paris Games will be fierce.

Canada opens the tournament on July 29 against host France, who are ranked seventh in the world. Group play will also pit the Canadians against No. 3 Australia and the 12th-ranked Nigerians.

The composition of Canada's team is unique, Lapena said.

"Thinking about basketball, we have great athletes. We can do pretty dynamic basketball," the coach said. "And we have different tools in different positions that make this team very, very difficult to defend. Because we are a little bit unpredictable. And I like that."

THE CANADIAN PRESS

Athletes have mixed feelings over Russians playing in Paris

DONNA SPENCER

A complex issue evokes complex feelings among Canada's Olympic and Paralympic athletes bound for Paris.

The International Olympic and Paralympic committees allowing some Russian and Belarusian athletes entry into the 2024 Summer Games is a thorny topic.

The curtain had barely come down on the 2022 Winter Olympic Games in Beijing when Russia invaded Ukraine with Belarusian support.

The IOC will allow several athletes holding Russian and Belarusian passports who can prove they don't support the invasion to compete as an "Individual Neutral Athlete" or AIN in the Olympic Games. In the Paralympic Games, they will compete as a Neutral Paralympic Athlete (NPA).

As of Sunday, 15 athletes with a Russian passport and 17 Belarusians were both cleared and accepted invitations to compete in Paris under the AIN banner, according to the IOC website. Another 28 athletes declined invitations.

No athletes from those countries can participate in team sports. No flag, anthem or colours symbolizing Russia or Belarus will be allowed, and no Russian or Belarusian government or state officials were invited to Paris.

The Olympic Games officially start with Friday's opening ceremonies, although some preliminary competition gets under way Wednesday. The Paralympic Games open Aug. 28 and close Sept. 8.

Multiple international sports federations, but not all, banned Russians and Belarusians outright after the invasion, so it's out-of-sight, out-of-mind for some Canadian athletes who became accustomed to their absence.

"I'm more curious about what the environment will be like at the athletes' village knowing that a Ukrainian athlete has to live with a Russian athlete. Will it create tension or awkwardness?" asked Olympic weightlifting champion Maude Charron.

Russia hasn't been recognized as a country at the Olympic Games since 2016 because of evidence of state-sponsored doping at the 2014 Winter Olympics in Sochi, Russia.

And it's doping that still rankles race walker Evan Dunfee.

"They haven't cleaned up their house. They haven't admitted that what they did was wrong," he said. "There's still systematic problems on the doping side of things. I view it through that lens a little bit still partly because that's a world I know way better."

Women's rowing eights cox Kristen Kit has opinions on both the doping and military front.

"I am on the World Anti-Doping athlete council so I have been a part of some meetings on this topic," she said. "As a person of Ukrainian descent, my dad is a first-generation Canadian, I do feel strongly that Russian athletes and Belarusian athletes who have ties to the military, whether they're paid by the military, or they have appeared in any type of advertisement or promotion of the military, they should not be allowed to compete."

"I understand that it's very hard to do due diligence on everyone competing. I actually do feel it's very important, because there is proof. There is evidence of the Russian government using athletes to validate their operations in Ukraine."

"From an anti-doping perspective, we have advocated and we have looked for every opportunity to make sure that Russian and Belarus athletes are participating in the clean-sport movement. The IOC is working very hard to make sure there's pretesting. We can always do more. The WADA athlete council is also always advocating for more, but we are choosing to trust the process."

Russians won't compete under the Russian Olympic Committee (ROC) moniker as they did in Tokyo and Beijing. The IOC booted the ROC in October for absorbing sports organizations in Ukraine.

There will be fewer AIN athletes in Paris than the 335 ROC athletes in Tokyo and 215 in Beijing, but their presence in Paris remains a hot-button topic in the sporting world.

"I'm very much in support of Ukraine and Ukrainian athletes," said Canadian distance runner Charles Philibert-Thiboutot. "To me, being a Ukrainian athlete and having to line up beside a Russian athlete I would probably be devastated. However, I do think that putting conditions on athlete participation based on army enrolment or political engagement or political views is really something that is tricky."

"I'm all for the Ukrainian athletes, but how do we handle this is a very difficult question."

Boccia athlete Alison Levine was not happy when she heard January's announcement that ROC would not be stripped of its result from the 2022 Olympic figure skating team event despite the disqualification of a team member for doping, and that Canada would remain fourth.

"It's a punch to the gut of athletes like myself that believe in fair, true sport, to have them still representing their country, but not representing their country, and everyone knows it," Levine said.

Given other conflicts in the world, there's plenty of "what-abouts" when it comes to athlete participation in multi-sport Games, including Israel-Hamas warfare.

The decision to compete in a World Cup in Cairo in November of 2023 so soon after that violence began and so geographically close to it was not an easy one for the Canadian women's sitting volleyball team. Canada did travel there and won.

"That was a big decision whether to go or not with respect to the Israel-Palestine war," team member Heidi Peters said. "That was a big thing, safety concerns, general perception of it, everybody having a different perception and different comfort level, travelling to said destination and managing everybody's feelings around that."

"Even around COVID, even within our teams, we have different opinions on vaccines and different things can get really political. That's a really hard thing to navigate. We've had a lot of really hard conversations on our team and have people who have different beliefs on different things. We are able to work through it and genuinely see each other's perspectives."

THE CANADIAN PRESS



Canadian weightlifter Maude G. Charron says she wonders if having Russians and Ukrainians mixing in the athletes' village could create tension at the Paris Olympics. LUCA BRUNO/AP

Olympics in brief

POPE FRANCIS CALLS FOR OLYMPIC TRUCE

VATICAN CITY Pope Francis on Sunday voiced his hope that the Paris Olympic and Paralympic Games will provide an opportunity for countries at war to respect an ancient Greek tradition and establish a truce for the duration of the Games. "According to ancient tradition, may the Olympics be an opportunity to establish a truce in wars, demonstrating a sincere will for peace," Francis said during his Angelus prayer in St. Peter's Square. The Pope stressed that sport also has "a great social power, capable of peacefully uniting people from different cultures."

CANADA WOMEN'S SOCCER'S COLLINS OUT WITH INJURY

PARIS Defender Sydney Collins will not compete for the Canadian women's soccer team at the Paris Olympics after fracturing

her left leg during a closed-door match against Nigeria in Marbella, Spain, on Wednesday. The Canadian Olympic Committee announced Saturday that defender Gabrielle Carle of Lévis, Que., will replace Collins on the roster after previously being selected as an alternate. Veteran midfielder Desiree Scott of Winnipeg will take the alternate spot vacated by Carle. Collins was playing her first game since recovering from a right leg fracture sustained in February of 2024. Jordyn Huitema of Chilliwack, B.C., scored the lone goal as No. 8 Canada defeated 36th-ranked Nigeria 1-0 in the Olympic tune-up. The reigning Olympic champions begin defence of their title July 25 against New Zealand in Saint-Étienne, France.

PARIS RESTAURANTS STRUGGLE IN OLYMPIC SECURITY ZONES

PARIS Cafes along the banks of

the Seine in Paris normally buzz with activity in the summer, but restrictions ahead of the Olympics have limited movement in the city centre, leaving restaurants empty of diners. Police have imposed a security zone along the river, erecting metal barriers to fence off neighbourhoods and requiring authorization – passes with QR codes – to enter. "There is nobody," said Liliane Khalil, owner of Aux Anysetiers du Roy, surveying rows of empty tables at her restaurant. "The worst part is that you have reservations because you have been around for some time already, but people don't know that they need to have a QR code," Khalil added. French officials have said that while there are no specific terrorism threats to the ceremony, it has created an unprecedented security challenge.

THE ASSOCIATED PRESS, THE CANADIAN PRESS, REUTERS

Pogacar wins Tour de France for the third time and in style

Slovenian 25-year-old races to victory in 34-kilometre time trial to finish 6:17 ahead of Vingegaard

NICE, FRANCE

Tadej Pogacar won the Tour de France for the third time and celebrated in style with a victory in Sunday's final stage – a time trial ending in Nice.

The 25-year-old Slovenian rider became the first cyclist to secure the Giro d'Italia and Tour de France in the same year since the late Marco Pantani in 1998.

Two-time defending champion Jonas Vingegaard of Denmark was second overall. He also finished the 21st and final stage in second place.

Pogacar won the 34-kilometre time trial on the French Riviera's roads from Monaco to Nice in 45 minutes 24 seconds. Vingegaard was 1:03 behind him and Belgian rider Remco Evenepoel 1:14 back in third spot.

In the overall standings, Vingegaard finished 6:17 behind Pogacar and Evenepoel was third overall, 9:18 behind Pogacar – whose other Tour wins came in 2020 and 2021.

The race did not finish in Paris as it usually does because of the Olympic Games. Nice mayor Christian Estrosi called the region between the Mediterranean Sea and the southern French Alps “perfect cycling territory.”

From early Sunday morning, fans camped along the popular Promenade des Anglais in Nice to guard a spot that would offer the best glimpse of cyclists.

Some fans chanted “Remco, Remco” as the race-against-the-clock specialist zoomed past them.

They may have been surprised to see Pogacar going flat out.

After his explosive attack on Friday, Pogacar said he would not try to win Saturday's stage. But the UAE Team Emirates rider could not resist and won that to be-



Tadej Pogacar crosses the finish line of the Tour de France in Nice, France, wearing the overall-leader's yellow jersey on Sunday. Pogacar won the 21st and final stage of the race in 45 minutes 24 seconds. ANNE-CHRISTINE POUJOLAT/AFP VIA GETTY IMAGES

come the second man to win five mountain stages in one Tour after Italian rider Gino Bartali in 1948.

Pogacar had no need to attack on Sunday, either, considering he led Vingegaard overnight by more than five minutes.

But the lure of another stage victory proved too strong and he flew down the winding roads past picturesque Èze and Villefranche-sur-Mer on the approach to Nice, where the route begins to flatten out again.

Pogacar held out three fingers as the finish line and a sixth stage win approached on this year's Tour – the same number of stages he won when dominating the Giro d'Italia.

It was Pogacar's biggest winning margin of his three Tour wins – beating the 5:20

gap on Vingegaard three years ago, but below the 7:29 victory margin Vingegaard enjoyed over Pogacar last year.

The battle with Vingegaard was not as close as it might have been in different circumstances.

The 27-year-old Vingegaard was hospitalized for nearly two weeks in April after a high-speed crash in the Tour of the Basque Country. He resumed competitive racing only on this Tour.

Ecuadorian Richard Carapaz won the best climber's polka-dot jersey while Eritrea's Biniam Girmay won the top sprinter's green jersey and the 24-year-old Evenepoel capped a fine debut Tour with the white jersey for best young rider.

THE ASSOCIATED PRESS

Saturday's MLS action

TORONTO 1, MONTREAL 0
MONTREAL Richie Laryea's first-half goal led Toronto to a 1-0 victory over Montreal on Saturday night. After combining with Federico Bernardeschi, Lorenzo Insigne found Laryea at the back post for a tap in to the open goal with five minutes left to play in the first half. The goal stood up in a defensive battle in which Toronto finished with two shots on goal and Montreal had one. Still, Montreal had two near misses late in the second half. Toronto (9-14-3) swept the season series with Montreal (6-10-9) for the first time since 2019. Montreal entered the match riding a seven-game unbeaten streak at home. The series between the rivals now stands at 16-14-5 in Toronto's favour. Houston will host Toronto FC when play resumes on Aug. 24. MLS now takes a break from regular-season play, with the all-star game in Columbus on Wednesday and the annual Leagues Cup running from Friday to Aug. 25.

HOUSTON 4, VANCOUVER 3
VANCOUVER Defender Griffin Dorsey had a goal in each half, scoring the winner in the 87th minute as the Houston Dynamo blew a two-goal lead before rallying for a 4-3 victory over the Vancouver Whitecaps on Saturday night. Houston (10-7-7) took a 2-0 lead into halftime on goals by Adalberto Carrasquilla and Dorsey. Steve Clark finished with three saves in goal for Houston. Yohei Takaoka stopped two shots for Vancouver. Houston has lost just once in its previous 10 matches. The Whitecaps lost for the first time in their past six matches, going 4-1-1. The Whitecaps will host Los Angeles FC when the league resumes play on Aug. 24. THE ASSOCIATED PRESS

MLB

AMERICAN LEAGUE

EAST DIVISION				
	W	L	Pct	GB
Baltimore	60	39	.606	—
New York	59	42	.584	2
Boston	53	44	.546	6
Tampa Bay	50	49	.505	10
Toronto	45	54	.455	15

CENTRAL DIVISION				
	W	L	Pct	GB
Cleveland	59	39	.602	—
Minnesota	54	44	.551	5
Kansas City	55	45	.550	5
Detroit	49	51	.490	11
Chicago	27	74	.267	33½

WEST DIVISION				
	W	L	Pct	GB
Seattle	53	48	.525	—
Houston	52	47	.525	—
Texas	47	52	.475	5
Los Angeles	42	57	.424	10
Oakland	39	62	.386	14

Sunday
Toronto 5, Detroit 4
Milwaukee 8, Minnesota 7
San Diego 2, Cleveland 1
Kansas City 4, Chicago White Sox 1
Tampa Bay 6, N.Y. Yankees 4
Texas 3, Baltimore 2
Seattle 6, Houston 4
L.A. Angels 8, Oakland 5
Boston at L.A. Dodgers

Saturday
Tampa Bay 9, N.Y. Yankees 1
Oakland 7, Toronto 3
Oakland 8, L.A. Angels 2
Kansas City 6, Chicago White Sox 1
San Diego 7, Cleveland 0
Baltimore 8, Texas 4
L.A. Dodgers 7, Boston 6, 11 innings
Milwaukee 8, Minnesota 4, 12 innings
Houston 4, Seattle 2

Monday
All Times Eastern
Tampa Bay (Littell 3-6) at N.Y. Yankees (Rodd 9-7), 1:05 p.m.
Detroit (Skubal 10-3) at Cleveland (Carrasco 3-7), 6:40 p.m.
Philadelphia (Suárez 10-4) at Minnesota (Ober 8-5), 7:40 p.m.
Chicago White Sox (Fedde 7-3) at Texas (Lorenzen 5-5), 8:05 p.m.
Arizona (Diaz 1-0) at Kansas City (Ragans 6-6), 8:10 p.m.
Boston (Houck 8-6) at Colorado (Márquez 0-0), 8:40 p.m.
Houston (Arrighetti 4-7) at Oakland (Harris 1-3), 9:40 p.m.
L.A. Angels (Anderson 8-8) at Seattle (Miller 7-7), 9:40 p.m.

Tuesday
Baltimore at Miami, 6:40 p.m.
Detroit at Cleveland, 6:40 p.m.
N.Y. Mets at N.Y. Yankees, 7:05 p.m.
Tampa Bay at Toronto, 7:07 p.m.
Philadelphia at Minnesota, 7:40 p.m.
Chicago White Sox at Texas, 8:05 p.m.
Arizona at Kansas City, 8:10 p.m.
Boston at Colorado, 8:40 p.m.
Houston at Oakland, 9:40 p.m.
L.A. Angels at Seattle, 9:40 p.m.

NATIONAL LEAGUE

EAST DIVISION				
	W	L	Pct	GB
Philadelphia	63	36	.636	—
Atlanta	54	44	.551	8½
New York	50	48	.510	12½
Washington	47	53	.470	16½
Miami	35	64	.354	28

CENTRAL DIVISION				
	W	L	Pct	GB
Milwaukee	57	42	.576	—
St. Louis	52	47	.525	5
Pittsburgh	50	49	.505	7
Chicago	48	53	.475	10
Cincinnati	47	53	.470	10½

WEST DIVISION				
	W	L	Pct	GB
Los Angeles	58	41	.586	—
San Diego	52	50	.510	7½
Arizona	51	49	.510	7½
San Francisco	48	52	.480	10½
Colorado	36	64	.360	22½

Sunday
St. Louis 6, Atlanta 2
Washington 5, Cincinnati 2
Milwaukee 8, Minnesota 7
San Diego 2, Cleveland 1
Philadelphia 6, Pittsburgh 0
Miami 4, N.Y. Mets 2
Chicago Cubs 2, Arizona 1, 10 innings
San Francisco 3, Colorado 2
Boston at L.A. Dodgers

Saturday
Atlanta 3, St. Louis 2, 10 innings, 1st game
N.Y. Mets 1, Miami 0
Pittsburgh 4, Philadelphia 1
Washington 5, Cincinnati 4
San Diego 7, Cleveland 0
St. Louis 9, Atlanta 5, 2nd game
Arizona 3, Chicago Cubs 0
Colorado 4, San Francisco 3
L.A. Dodgers 7, Boston 6, 11 innings
Milwaukee 8, Minnesota 4, 12 innings

Monday
All Times Eastern
N.Y. Mets (Peterson 4-0) at Miami (Chirinos 0-1), 6:40 p.m.
St. Louis (Pallante 4-4) at Pittsburgh (Keller 10-5), 6:40 p.m.
Cincinnati (Greene 6-4) at Atlanta (Fried 7-5), 7:20 p.m.
Philadelphia (Suárez 10-4) at Minnesota (Ober 8-5), 7:40 p.m.
Milwaukee (Myers 6-3) at Chicago Cubs (Assad 4-3), 8:05 p.m.
Arizona (Diaz 1-0) at Kansas City (Ragans 6-6), 8:10 p.m.
Boston (Houck 8-6) at Colorado (Márquez 0-0), 8:40 p.m.
San Francisco (Snell 0-3) at L.A. Dodgers (TBD), 10:10 p.m.

Tuesday
Baltimore at Miami, 6:40 p.m.
St. Louis at Pittsburgh, 6:40 p.m.
San Diego at Washington, 6:45 p.m.
N.Y. Mets at N.Y. Yankees, 7:05 p.m.
Cincinnati at Atlanta, 7:20 p.m.
Philadelphia at Minnesota, 7:40 p.m.
Milwaukee at Chicago Cubs, 8:05 p.m.
Arizona at Kansas City, 8:10 p.m.
Boston at Colorado, 8:40 p.m.
San Francisco at L.A. Dodgers, 10:10 p.m.

ATP WORLD TOUR

HAMBURG EUROPEAN OPEN

At Hamburg, Germany
Purse: €1,891,995
Surface: Red clay
Sunday
MEN'S SINGLES — CHAMPIONSHIP
Arthur Fils (5), France, def. Alexander Zverev (1), Germany, 6-3, 3-6, 7-6 (1).
DOUBLES — CHAMPIONSHIP
Kevin Krawietz and Tim Puetz (2), Germany, def. Edouard Roger-Vasselin and Fabien Reboul (3), France, 7-6 (8), 6-2.

NORDEA OPEN RESULTS

At Bastad, Sweden
Purse: €579,230
Surface: Red clay
Sunday
MEN'S SINGLES — CHAMPIONSHIP
Nuno Borges (7), Portugal, def. Rafael Nadal, Spain, 6-3, 6-2.
DOUBLES — CHAMPIONSHIP
Rafael Matos and Orlando Luz (3), Brazil, def. Gregoire Jacq and Manuel Guinard, France, 7-5, 6-4.

CYCLING

TOUR DE FRANCE

Sunday
21ST (FINAL) STAGE
A 33.81-kilometre (21-mile) time trial from Monaco to Nice, France:
1. Tadej Pogacar, Slovenia, UAE Team Emirates, 45 minutes, 24 seconds.
2. Jonas Vingegaard, Denmark, Visma Lease a Bike, 1 minute, 3 seconds behind.
3. Remco Evenepoel, Belgium, Soudal Quick-Step, 1:14.
4. Matteo Jorgensen, United States, Visma-Lease a Bike, 2:08.
5. Joao Almeida, Portugal, UAE Team Emirates, 2:18.
6. Derek Gee, Ottawa, Israel-Premier Tech, 2:31.
7. Mikkel Landa, Spain, Soudal Quick-Step, 2:41.
8. Harold Tejada, Colombia, Astana Qazaqstan, 2:50.
9. Santiago Buitrago, Colombia, Bahrain Victorious, 2:53.
10. Adam Yates, Britain, UAE Team Emirates, 2:56.
Also
11. Hugo Houle, Sainte-Perpetue, Que., Israel-Premier Tech, 5:40.
OVERALL STANDINGS
Final after 21 stages
1. Tadej Pogacar, Slovenia, UAE Team Emirates, 83 hours, 38 minutes, 56 seconds.
2. Jonas Vingegaard, Denmark, Visma-Lease a Bike, 6:17 behind.
3. Remco Evenepoel, Belgium, Soudal Quick-Step, 9:18.
4. Joao Almeida, Portugal, UAE Team Emirates, 19:03.
5. Mikkel Landa, Spain, Soudal Quick-Step, 20:06.

MLS

EASTERN CONFERENCE

	GP	W	L	T	GF	GA	PT
Miami	25	16	4	5	56	39	53
Cincinnati	25	15	7	3	44	33	48
Columbus	23	12	4	7	47	22	43
N.Y. Red Bulls	25	10	4	11	42	31	41
N.Y. City F.C.	25	11	9	5	36	30	38
Charlotte	25	10	8	7	30	27	37
Orlando	25	9	9	7	39	38	34
Toronto	26	9	14	3	34	40	30
Atlanta	25	7	11	7	35	36	28
Philadelphia	25	6	10	9	45	42	27
Montreal	25	6	10	9	34	49	27
Nashville	25	6	11	8	26	39	26
Chicago	25	6	12	7	30	43	25
D.C.	25	5	11	9	34	50	24
New England	23	7	14	2	23	47	23

WESTERN CONFERENCE

	GP	W	L	T	GF	GA	PT
L.A. Galaxy	26	14	5	7	50	36	49
Los Angeles F.C.	24	14	5	5	48	30	47
Salt Lake City	25	12	5	8	51	34	44
Colorado	26	12	9	5	50	43	41
Vancouver	24	11	8	5	43	35	38
Houston	24	10	7	7	35	30	37
Seattle	25	10	8	7	34	29	37
Portland	25	10	9	6	50	42	36
Minnesota	25	9	9	7	40	40	34
Austin	25	8	10	7	28	37	31
Dallas	25	8	11	6	38	39	30
Kansas City	26	6	14	6	41	52	24
St. Louis	25	4	10	11	32	46	23
San Jose	25	4	19	2	31	61	14

Saturday
Atlanta 2 Columbus 1
Charlotte 2 Austin 2
Colorado 3 Salt Lake City 2
Dallas 1 New England 1
Houston 4 Vancouver 3
L.A. Galaxy 3 Portland 2
Los Angeles F.C. 3 Seattle 0
Miami 2 Chicago 1
Minnesota 2 San Jose 0
N.Y. Red Bulls 3 Cincinnati 1
Philadelphia 3 Nashville 0
St. Louis 1 Kansas City 1
Toronto 1 Montreal 0

CPL

	GP	W	L	T	GF	GA	PT
Ottawa	15	8	2	5	28	13	29
York	15	7	5	3	22	21	24
Hamilton	14	6	4	4	24	20	22
Vancouver	15	5	5	5	20	26	20
Victoria	14	5	4	5	13	19	19
Calgary	15	3	9	3	15	14	18
Halifax	13	3	6	4	17	18	13
Winnipeg	15	3	10	2	15	28	11

Sunday
Winnipeg 2 Ottawa 2
Hamilton 1 Calgary 1

Saturday
York 1 Vancouver 1

Friday, July 26
All Times Eastern
Ottawa at York, 7 p.m.
Calgary at Vancouver, 10 p.m.

PGA TOUR

THE OPEN CHAMPIONSHIP

Sunday
At Troon, United Kingdom
Purse: \$17 million
Yardage: 7,385; Par: 71
FINAL ROUND
X. Schauffele, \$3,100,000 69-72-69-65—275
Billy Horschel, \$1,443,500 72-68-69-68—277
Justin Rose, \$1,443,500 69-68-73-67—277
Thriston Lawrence, \$876,000 71-74-65-68—278
Russell Henley, \$705,000 69-75-66-69—279
Shane Lowry, \$611,000 66-69-77-68—280
Sungjae Im, \$451,833 76-72-66-69—283
Scottie Scheffler, \$451,833 70-70-71-72—283
Jon Rahm, \$451,833 73-70-72-68—284
Adam Scott, \$317,533 70-77-66-71—283
Daniel Brown, \$317,533 65-72-73-74—284
Matthew Jordan, \$317,533 71-71-71-71—284
Byeong Hun An, \$248,667 75-71-68-71—285
Jason Day, \$248,667 73-68-76-68—285
Alex Noren, \$248,667 69-75-71-70—285
M. Hughes, \$202,700 69-74-75-68—286
Collin Morikawa, \$202,700 73-70-72-71—286
John Catlin, \$202,700 76-70-69-71—286
Dean Burmester, \$176,367 71-69-76-71—287
Daniel Hillier, \$176,367 76-71-68-72—287
S. Sharma, \$176,367 76-72-67-72—287
P. Harrington, \$151,067 70-73-71-72—288
Sepp Straka, \$151,067 72-74-73-71—288
Ewen Ferguson, \$151,067 74-73-70-71—288
Patrick Cantlay, \$124,617 73-68-75-73—289
Corey Conners, \$124,617 71-70-80-68—289
Ryan Fox, \$124,617 73-73-76-67—289
Jordan Spieth, \$124,617 71-74-74-70—289
Laurie Canter, \$124,617 71-74-70-74—289
Joe Dean, \$124,617 69-77-71-72—289
P. Anannanuram, \$90,220 76-69-65-80—290
Eric Cole, \$90,220 72-73-72-73—290
Choi Seon-woon, \$90,220 70-76-69-75—290
Justin Thomas, \$90,220 68-78-67-77—290
Brendon Todd, \$90,220 73-73-70-74—290
Cameron Young, \$90,220 73-73-71-73—290

LPGA TOUR

DANA OPEN
Sunday
At Sylvania, Ohio
Purse: \$1.8 million
Yardage: 6,666; Par: 71
FINAL ROUND
C. Wannasen, \$262,500 66-65-66-67—264
Hae-Ran Ryu, \$159,000 67-68-65-65—265
Ssu-Chia Cheng, \$102,290 67-67-66-68—270
Linn Grant, \$102,290 67-65-70-68—270
Xuyu Lin, \$65,292 65-67-70-70—272
Mary Liu, \$65,292 68-65-70-69—272
Dottie Ardina, \$38,232 71-69-68-66—274
71-67-67-69—274
Hye Jin Choi, \$38,232 64-71-69-70—274
Sarah Kemp, \$38,232 68-67-69-70—274
Stacy Lewis, \$38,232 67-70-6

U.S. women's Olympic basketball knows it has work to do after loss to WNBA team

2021 Olympic team also lost to WNBA all-stars, but still won its seventh successive gold

DOUG FEINBERG PHOENIX

There is no panic in the U.S. women's Olympic team. The Americans have been in this spot before.

The United States lost to the WNBA all-star team on Saturday night 117-109 and are headed on a flight to London to continue their prep for the Paris Olympics. Breanna Stewart said it felt like déjà vu and she wasn't wrong.

The 2021 Olympic team also lost to the WNBA all-star team in a tune-up to the Tokyo Games. They went on to cruise to a seventh-consecutive gold medal.

Just like in the 2021 exhibition game, the Americans had no answer for Arike Ogunbowale.

The MVP of Saturday night's game scored all 34 of her points in the second half of the victory. She also had earned MVP honours in 2021.

"We'll take this one on the chin, keep moving forward," Stewart said. "Don't want to peak too soon. We're excited to get to London and really focus on this team and what our ultimate goal is."

That goal is continuing one of the greatest Olympic streaks ever. The Americans haven't lost a game in the Olympics since 1992.

"This is going to help us tremendously. We don't get that many game opportunities," said Stewart, who had 31 points to lead the U.S. "We can go back and watch the film and focus on how we can continue to be better. It



Arike Ogunbowale of Team WNBA, left, steals a pass intended for Kelsey Plum of Team USA during the second half of a WNBA all-star game on Saturday in Phoenix. The WNBA all-stars won 117-109. ROSS D. FRANKLIN/THE ASSOCIATED PRESS

was like a little bit of déjà vu feeling but just locking in."

The U.S. women's team is scheduled to play Germany in London in an exhibition game Tuesday before going to France for the Olympics. The Americans are in a pool with Belgium, Japan and Germany.

"We have work to do and we

know that," U.S. coach Cheryl Reeve said. "Sometimes it's good, adversity, etc. I don't think we needed a game like this to have our attention. We know how hard it is to do what we're trying to do and we have work to do to get there."

That work starts with getting time together on and off the

court. The players had a lot of other responsibilities over all-star weekend besides the game.

They only got to practice as a team twice before Saturday's game. Now they'll have some time together with a lot less distraction. That will help them improve and get ready for what matters most - capping the

Olympics with another gold medal.

"It's not time to panic. It's time to learn and grow and figure out how we can be our best together," Stewart said. "We have a group of very unselfish players and everybody wants to succeed here."

THE ASSOCIATED PRESS

U.S. men's basketball team gets a wake-up call

TIM REYNOLDS

South Sudan is the 33rd-ranked team in the FIBA world rankings, by far the lowest of any of the 12 countries that will be vying for men's basketball gold in the Paris Olympics.

The United States is ranked No. 1. South Sudan nearly beat the Americans anyway.

The every-four-years wake-up call for the U.S. Olympic team seems to have arrived. A 101-100 win over South Sudan on Saturday in London came on a day when plenty went wrong for the Americans - traffic getting to the arena was brutal and Anthony Davis said arriving late threw off players' routines, South Sudan shot lights-out from 3-point range and outscored the U.S. 42-21 from deep and the U.S. struggled in plenty of aspects.

And it all serves as a reminder that at the Olympics, there are no guarantees any more. Not even for the four-time defending gold medalists, a program that lost two exhibitions on the way to Tokyo in 2021 and then lost to France to open those Games before rallying to win gold at the end.

"There's great teams all over the place and nothing is guaranteed at this point for USA Basketball," U.S. coach Steve Kerr said earlier this summer. "We know that well, I know it personally. We won the gold medal in Tokyo, but we lost three games along the way. Our gold-medal game against France went right down to the wire. So, this is an entirely different competition than it was in 1992."

There was no doubt who was winning gold in 1992: The first U.S. Dream Team overpowered every team in its path. Chuck Daly coached a roster that included 11 future members of the Basketball Hall of Fame; Kerr loves relaying the story that Daly never had to call a timeout that whole summer, because no game was ever in any sort of jeopardy.

Kerr had to call one on Saturday with 20 seconds left to get LeBron James the ball and set up what became the winning, embarrassment-saving basket for the one-point win against South Sudan, a country



Carlrik Jones of South Sudan dribbles the ball as Jrue Holiday of USA defends during a showcase match at The O2 Arena on Saturday in London. The U.S. team edged South Sudan with a 101-100 victory. HENRY BROWNE/GETTY IMAGES

that gained its independence only 13 years ago, is set to make its Olympic debut and doesn't have a suitable indoor facility for national team-level basketball training.

"A lot of these teams we're playing have been practising either one month or months in advance," James said. "We're like maybe two weeks into it, together. So, every game, every film session, every opportunity we have to try to make the most of it."

The last tune-up, the last pre-Olympic test, the last measuring stick of sorts for the U.S., comes Monday in London, where the Americans take on Germany. The U.S. is favoured by 15.5 points, according to BetMGM Sportsbook, over the reigning World Cup

champions and team that beat the Americans in that tournament's semi-finals a year ago in Manila. That was of no relevance Saturday, when the U.S. was 43.5-point favourites against South Sudan.

But if all the warm-up games around the world this summer have been any indication, then this whole Olympic tournament could be wide open.

South Sudan lost to Argentina and barely beat Britain, two teams that didn't even qualify for the Olympics - then nearly knocked off the U.S. The Americans beat Australia, which beat Serbia, which beat France, which went 1-1 against Germany; the French win came with the Germans playing without brothers Franz and Moritz

Wagner and the French loss came without Victor Wembanyama in the lineup.

"We've got a great 12 guys," U.S. guard Stephen Curry said. "Basketball is such an interesting sport that if you don't play the right way, if you don't come with the right energy and the right focus to go play defence, rebound, not turn the ball over, you can be beat. It doesn't matter who you're playing. So, it's a good reminder of that."

Saturday was also a good reminder of this: Nobody seems intimidated by the U.S. Not even 17-year-olds.

A couple of weeks after Cooper Flagg put on a show against the Olympic team at training camp in Las Vegas, a fellow Duke freshman - South Sudan's Khaman Maluach - found himself going up against his big-man idols on Saturday in Bam Adebayo, Joel Embiid and Davis.

Just like Flagg did in Vegas, Maluach more than held his own, scoring seven points in 13 minutes on 3-for-4 shooting.

"Matching up with them was something I couldn't imagine," Maluach told Eurohoops after the game. "It was just in my head, 'Oh, I'm playing against these guys?'"

An 18-0 run in the second half that started during a third quarter in which the U.S. outscored South Sudan 37-18 was the difference for the Americans. James made a layup to save his team at the end, and what was supposed to be a meaningless game sure seemed to have a lot of meaning.

"We can be beat if we don't play our brand of basketball and our brand of basketball is playing defence," Curry said. "They made some tough shots in the first half and they're a skilled team with a lot of shooting, so if they get hot, they're tough. But we didn't make them uncomfortable at all in the first half and they took advantage of it."

"But we also learned we have that gear. If we can find it, no matter who's out there on the court, we can overwhelm teams for 40 minutes. And it's a great reminder of both. If we don't play our game, we can be beat. We're not invincible."

THE ASSOCIATED PRESS

Canada downs Puerto Rico in pre-Games men's basketball tune-up game

ORLEANS, FRANCE

Canada's national men's basketball team wrapped up pre-Olympic play with a 103-93 exhibition win over Puerto Rico on Sunday.

Dillon Brooks paced the Canadian attack with 21 points, while Nickleil Alexander-Walker and Trey Lyles each chipped in with 15 off the bench.

Brooks, a defensive specialist for the Houston Rockets, had a very efficient offensive performance, shooting 8-of-12 from the field, including 3-of-4 from three-

point range, in just over 22 minutes of play.

RJ Barrett added 14 points and seven rebounds, while Shai Gilgeous-Alexander scored 14 and added six assists.

Canada led 46-40 at halftime and built a comfortable 23-point lead in the third quarter only to watch Puerto Rico make things interesting in the final quarter by cutting the lead to five.

José Alvarado kept Puerto Rico competitive with 21 points, including 5-of-10 shooting from beyond the arc.

Gian Clavell added 19 points in

the loss.

Both teams shot 50 per cent, but Canada turned the ball over just 10 times compared to 18 for Puerto Rico. Canada capitalized on Puerto Rico's mistakes, scoring 21 points off turnovers.

The Canadians also dominated inside with a 46-34 advantage in points in the paint and a 10-5 edge in steals. Canada finished with 30 assists on 37 field goals.

Lyles scored 13 of his 15 points in the first half where the score was tied at 23 points after the opening quarter

Canada finished its Olympic

tune-up schedule with two wins and a loss. The seventh-ranked Canadians scored a convincing 85-72 victory over host France on Friday in Orleans, after dropping an 86-72 decision to the top-ranked United States on July 11 in Las Vegas.

Guard Jamal Murray, who didn't play against France, played just under seven minutes on Sunday but didn't figure in the scoring. Canada Basketball said Murray, a star guard with the Denver Nuggets, was pulled from Friday's game as "a precaution."

The Canadians open the Olympic basketball competition on Saturday against 14th-ranked Greece, led by two-time NBA MVP Giannis Antetokounmpo, in Lille, France.

Canada's men's basketball team will be making its first Olympic appearance since finishing seventh at the 2000 Sydney Games.

Along with Greece, Canada is in Group A, the tournament's so-called "Group of Death," with No. 2 Spain and No. 5 Australia.

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Opinion



Justin Rose 'choking back tears' after Schauffele surges to British Open title

Rose briefly led by one shot after a fourth-hole birdie, but finished two shots behind the lead

KEN MAGUIRE TROON, SCOTLAND

It felt like a must-have putt for Justin Rose as he tried to keep pace with Xander Schauffele on No. 12 at Royal Troon on Sunday.

Rose knelt for a closer peek and stepped to the ball. The 21-footer looked good and the crowd was ready to erupt. It caught the left side of the cup, though, and lipped out.

Rose tossed his putter in the air, catching it on the way down. His British Open dream was dented, and Schauffele surged to the title.

Rose's lone bogey of the day dropped him a shot behind Schauffele and two strokes back of then-leader Thriston Lawrence.

The 43-year-old Englishman – carrying the hopes of the country in search of a champion – never caught up.

"Just a critical moment midway through the back nine just momentum-wise," he said. "Obviously, Xander got it going. I hit a couple of really good putts that didn't fall, and then suddenly that lead stretched."

Schauffele birdied the next two holes to pull away. They both picked up a shot on the 16th, but it was settled by the time Rose birdied the last to card a four-under 67.



England's Justin Rose tees off on the 17th hole during the final round of the British Open at Royal Troon on Sunday, in Troon, Scotland. Rose finished tied for second on seven under. HARRY HOW/GETTY IMAGES

Rose finished tied for second with Billy Horschel on seven-under overall, two shots behind Schauffele.

Rose, the 2013 U.S. Open champion, briefly led by one shot Sunday after his birdie at the par-five fourth. He had plenty of support from the home fans. There was even a dude braving the Firth of Clyde supporting Rose.

"In terms of how I played and the execution of my emotions today, my mindset, I left it all out there. I'm super proud of how I competed," he said.

Closing out his weekend with a birdie was about "being a profes-

sional," he said.

"Then I walk 10 steps later, and I'm choking back tears. So that's the shift. Yeah, just personal, and enjoying 18 with the fans too. I just think it's such an amazing stage," he said. "For me, like that's the best look in golf, those two long grandstands that you walk down and the big yellow leaderboard. That's what I associate as a magic moment."

Rose wasn't considered a favourite coming into the week. In fact, he had dropped out of the top 50 in the world ranking and went through a qualification tournament to earn his spot at

the Open, where he also had a share of second place at Carnoustie in 2018 when Francesco Molinari won.

"I'll have a few more chances, of course, but you know that this is a great opportunity today. You want to walk off the golf course going, 'yeah, I didn't squander that,'" he said.

"I ran putts at the hole today. I feel like I had opportunities. I felt like I took a lot of them," he added. "But I felt super comfortable out there, which the fact that I haven't really been in conte-

THE ASSOCIATED PRESS

Golf: Mid-round birdie surge propels Schauffele to win in Scotland

■ FROM B9

Playing in the third-to-last group, he matched the round of the championship with a score that was just over eight shots better than the field average.

The final birdie was a pitch over a pot bunker to four feet on the par-five 16th. The grandstands at The Open are among the largest, lining both sides of the fairway as Schauffele walked through and soaked up the cheers.

"I got chills," he said.

The 30-year-old from San Diego became the first player since Jordan Spieth in 2015 to win his first two majors in the same season. And he extended American dominance on this Scottish links as the seventh Open champion in the past eight visits to Royal Troon.

Rose started one shot behind and closed with a 67. That was only good for second place. He had a chance to set a record by going the longest time between majors after his 2013 U.S. Open win.

"Gutted when I walked off the course and it hit me hard because I was so strong out there today," Rose said. "Xander got it going. I hit a couple of really good putts that didn't fall, and then suddenly that lead stretched. I left it all

out there. I'm superproud of how I competed."

Horschel, who started the final round with a one-shot lead in his bid to win his first major, dropped back around the turn and birdied his last three holes for a 68.

"I'm disappointed. I should feel disappointed. I had a chance to win a major," Horschel said. "I just made a few too many mistakes today when I didn't need to."

Mackenzie Hughes of Dundas, Ont., shot a 68 on Sunday to finish as the top Canadian at two-over, tied for 16th. Corey Connors of Listowel, Ont., also shot a 68 and ended up tied for 25th at five-over for the tournament.

The player Schauffele had to track down was Thriston Lawrence of South Africa, who birdied three of four holes to end the front nine with a 32.

Schauffele was two shots behind when it all changed so suddenly. Schauffele hit a wedge out of the left rough on the difficult 11th and judged it perfectly to three feet for birdie. He hit another wedge to 15 feet for birdie on the 13th, and capped his pivotal run with a 12-foot birdie putt on the par-three 14th.

Lawrence finally dropped a shot on the 12th and didn't pick up any shots the rest of the day.

CHANETTEE WANNASAEEN WINS LPGA TOUR EVENT

SYLVANIA, OHIO Chanettee Wannasaen won the Dana Open for Children on Sunday for second LPGA Tour title, birdieing the final two holes to hold off Haeran Ryu by a stroke. Three strokes ahead of playing partner Ryu entering the round, Wannasaen closed with a four-under 67 to finish at 20-under 264 at Highland Meadows. The 20-year-old Thai player won the Portland Classic last year. Ryu shot 65, also birdieing the final two holes. The South Korean player had six birdies and a

bogey on the back nine. Defending champion Linn Grant of Sweden and Ssu-Chia Cheng of Taiwan tied for third at 14 under, each shooting 68. China's Xiyu "Janet" Lin (70) and Mary Liu (69) were 12 under. Lin was the highest-ranked player in the field at No. 15 in the world. Hamilton's Alena Sharp, who will represent Canada at the Paris Olympics, fired a four-under 67 on Sunday to finish tied for 19th place at seven-under for the tournament.

THE ASSOCIATED PRESS

He closed with a 68 and earned a small consolation – a trip to the Masters next April, his first time to Augusta National.

Scottie Scheffler, who got within one shot of the lead briefly on the front nine, lost his way with a three-putt from six feet for a double bogey on the ninth hole. Scheffler finished his round by topping a tee shot on the 18th and making another double bogey. The world's No. 1 player closed with a 72 and tied for seventh.

He stuck around to share a hug

with Schauffele, the two top players in golf. Schauffele was the only player this year to finish in the top 10 in all four majors.

He finished at nine-under 275 and earned US\$3.1-million, pushing him over US\$15-million for the season.

Schauffele went from the heaviest major trophy at the PGA Championship to the smallest and oldest, the famed claret jug.

"I just can't wait to drink out of it," he said, smiling as wide as ever.

The Associated Press

Sports in brief

NADAL FALLS IN NORDEA OPEN FINAL

BASTAD, SWEDEN Rafael Nadal's winning run at the clay-court Nordea Open ended Sunday when the Spaniard was beaten by Nuno Borges 6-3, 6-2 in the final on Sunday. The seventh-seeded Portuguese player broke the Nadal serve five times on his way to a first ATP tour victory. It was Nadal's first final since the 2022 French Open. Nadal was playing at the tournament in Sweden for the first time since he won the title as a 19-year-old in 2005 as he prepares for the Olympic tournament on clay at Roland Garros in Paris.

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CANADA OPENS U-20 MEN'S CHAMPIONSHIP WITH DRAW

IRAPUATO, MEXICO Canada got first-half goals from Santiago López and Myles Morgan, but had to settle for a 2-2 draw with the Honduras in its opening game Saturday at the 2024 CONCACAF men's Under-20 soccer championship. Lopez scored in the 17th minute and Morgan found net two minutes before halftime as Canada lead its Group B opener at Estadio Sergio León Chávez Stadium. Ángel Gabriel Villatoro Adelino scored

for Honduras in the 55th minute and Roberto Antonio Osorto Sánchez tied it four minutes into stoppage time to complete the comeback. Canada was able to earn the draw despite being outshot 17-8 (8-2 on target). Canada will face the Dominican Republic on Tuesday.

THE CANADIAN PRESS

TICATS EARN FIRST VICTORY OF THE SEASON

HAMILTON James Butler and Destin Talbert scored touchdowns set up by turnovers as the Hamilton Tiger-Cats held on to beat the Toronto Argonauts 27-24 for their first win of the season Saturday night. Hamilton (1-5) earned just its second win in its past 12 games against its longtime rival. The Ticats narrowly averted dropping to 0-6 for the first time since 2017 (0-8 start), delighting the Tim Hortons Field gathering of 22,910. Toronto (3-3) had its six-game win streak against Hamilton snapped and lost its third in four contests overall. Hamilton starter Bo Levi Mitchell completed 20-of-29 passes for 270 yards with a TD and interception. Toronto's Cameron Dukes finished 20-of-27 passing for 180 yards before giving way to Nick

Arbuckle in the fourth quarter. Arbuckle completed eight-of-14 passes for 118 yards with a TD and interception. The CFL's week ended Sunday night, when the Calgary Stampeders (2-3) played host to the B.C. Lions (5-1) at McMahon Stadium. Also on Sunday, Wally Buono was to become the 50th member of the Calgary Stampeders Wall of Fame during a halftime ceremony. Buono holds the Calgary franchise records for games coached (234), victories (153), playoff victories (12) and championships (three). The now 74-year-old guided the Stamps to six CFL championship games after being appointed as coach by then general manager Normie Kwong in 1990, winning three Grey Cups in the process.

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CANADA WINS SOFTBALL BRONZE

CASTIONS DI STRADA, ITALY Calum Pilgrim literally touched 'em all on Saturday. The talented Abbotsford, B.C., outfielder hit a walk-off grand slam in the 11th inning, giving Canada an 11-7 come-from-behind victory over the Netherlands in the bronze-medal final at the 2024 WBSC Women's Softball World Cup.

Catcher Natalie Wideman of Mississauga, Ont., ignited the Canada comeback in the bottom of the sixth inning, hitting a three-run homer to tie the contest at 5-5. The teams exchanged single runs in the eighth and 10th innings, setting the stage for Pilgrim's heroics in the 11th. Canada had three walk-off wins at this year's World Cup.

THE CANADIAN PRESS

NEWMAN WINS POLE -VAULT SILVER, CANADIAN MEN FOURTH IN 4X100 SPRINT AT DIAMOND LEAGUE

LONDON Canada's Alysha Newman won silver in women's pole vault in Diamond League action on Saturday. Newman, a 30-year-old from Delaware, Ont., cleared 4.75 metres, finishing behind Australia's Nina Kennedy (4.85). On the track, Canada finished fourth in the men's 4x100-metre final. The foursome of Eliezer Adjibi, Duan Asemota, Brendon Rodney and Jerome Blake ran the relay in 38.35 seconds. Japan (38.07) placed first ahead of Australia (38.31) and a team from Britain (38.32). In the men's 400 final, 19-year-old Christopher Morales Williams of Vaughan, Ont., was sixth in 44.90 seconds.

THE CANADIAN PRESS

LOU DOBBS

TELEVISION PERSONALITY, 78

FORMER FOX BUSINESS HOST BOOSTED TRUMP'S BASELESS CONSPIRACIES

Beginning his climb to cable news stardom with CNN in 1980, he rebranded himself as a conservative populist in 2003 and entrenched his reputation with the emergence of Donald Trump on the U.S. political landscape

ALEX WILLIAMS
MICHAEL LEVENSON

Lou Dobbs, a conservative television and radio host who loomed large over the cable news landscape for decades at CNN and Fox Business, and later used his platform to promote baseless conspiracy theories and to lend unwavering support to former president Donald Trump, has died. He was 78.

His death was confirmed Thursday on Mr. Dobbs's website and social-media accounts after Mr. Trump announced it on the Truth Social platform. No cause of death was given, and where or when he died was not immediately clear. Mr. Dobbs had been absent from *The Great America Show*, his podcast on the iHeartRadio network, for several weeks.

With his boyish face and authoritative demeanour, Mr. Dobbs had an on-air presence that could swing from folksy and avuncular to stridently indignant. He began his climb to cable news stardom as the host of *Moneyline* when CNN was founded in 1980.

Rising in prominence along with the skyrocketing Nasdaq during the dot-com boom of the late 1990s, Mr. Dobbs presided over a show that, as Ken Auletta wrote in a 2006 profile in *The New Yorker*, "served as a sort of video clubhouse for corporate America."

With his rising cult of personality, the show was renamed *Lou Dobbs Tonight* in 2003, and he remade himself as a conservative populist. The Harvard-educated Mr. Dobbs, who described himself as "a kid who grew up poor" in rural Texas, was now a "full-throated champion of 'the little guy,' an evangelical opponent of liberal immigration laws," Mr. Auletta wrote.

He added that Mr. Dobbs's hour-long program features him "in a role that combines Ralph Nader and Pat Buchanan."

"On the air," Mr. Auletta wrote, "he boomingly assails the upper management of corporate America for its 'outrageous' greed, pay packages, and corruption, its opposition to increasing the minimum wage, its hiring of 'illegal aliens,' its ties to 'Communist China,' and its eagerness to send American jobs overseas."

In a 2004 interview with *The New York Times*, Mr. Dobbs doubled down on what he considered a crisis of corporate outsourcing. "Are you willing to sacrifice 600,000 American jobs and employees to create jobs overseas?" he said. "I love India. I love the Indian people. But the idea that we can sacrifice an American family to create jobs overseas is insensitive beyond belief."

As David Leonhardt wrote in a 2007 article in the *Times*, Mr. Dobbs's new incarnation made him "arguably this country's foremost populist," which was "an odd role, given that he spent the 1980s and 90s buttering up chief executives on CNN."

"But he is now playing it very successfully," Mr. Leonhardt continued. "He has become a voice for the real economic anxiety felt by many Americans."

Mr. Dobbs was part of a rising stable of cable hosts, which included Bill O'Reilly at Fox News and Keith Olber-



Lou Dobbs speaks during the annual Conservative Political Action Conference meeting on Feb. 24, in National Harbor, Md. Mr. Dobbs was an ardent supporter of former U.S. president Donald Trump to the end. MANDEL NGAN/GETTY IMAGES

mann at MSNBC, who built national profiles as aggressively opinionated talkers.

Despite CNN's efforts to position itself as a home for straight news, Mr. Dobbs's 6 p.m. news program was accompanied with the disclaimer that it would contain "news, debate and opinion."

Some of those opinions were highly dubious, such as Mr. Dobbs's questioning, against all evidence, of whether president Barack Obama was born in the United States, a conspiracy theory also adopted by Mr. Trump.

Mr. Dobbs abruptly left CNN in 2009, as Jonathan Klein, the president of the network, said that Mr. Dobbs "decided to carry the banner of advocacy journalism elsewhere." The next year he joined Fox Business, lured by the network's co-founder Roger Ailes. In his new network home, Mr. Dobbs would entrench his reputation as a beacon of lunch-pail conservatism — a stance that would bring him more fame, and controversy, with the emergence of Mr. Trump on the national political landscape.

Louis Carl Dobbs was born Sept. 24, 1945, in the town of Childress, Tex., southeast of Amarillo, the younger of two sons of Frank Dobbs, an owner of a small propane business, and Lydia Mae (Hensley) Dobbs, a bookkeeper.

His father's business failed when he was 12, so the family pursued a new life on a farm in Rupert, Idaho, where Lou attended public schools and was encouraged by his teachers to apply to Harvard.

He graduated in 1967 with a bachelor's degree in economics and started his professional career working in federal antipoverty programs in Boston and Washington. He eventually concluded that his job was doing little to save the world, or bolster his bank account, so he moved to Los Angeles and took a job as a cash management specialist at Union Bank.

In 1969, he married Kathleen Ann Wheeler. The couple's first of two

sons was born the next year. After their divorce in 1981, he married former CNN sports anchor Debi Lee Segura.

Before long, however, Mr. Dobbs grew weary of banking. Inspired by the exciting stories he heard from journalist friends, he turned his sights toward the news business and moved the family to Yuma, Ariz., where he took a job for a radio station covering police and fire news.

With his on-air ease, his talents were soon noticed, and Mr. Dobbs ended up at a local television affiliate. "I found what I really loved to do," he told *The New Yorker*.

In 1979, a recruiter contacted him about a job at CNN, the new cable news network that Ted Turner was launching. Over the next two decades, he remained a mainstay of the network.

But after disputes with the network's president, Rick Kaplan, Mr. Dobbs left CNN in 1999 and pursued his own dot-com dreams, starting a space and astronomy news site called Space.com. In 2001, with Mr. Kaplan gone from CNN, Mr. Dobbs returned to the network.

As a lightning rod, Mr. Dobbs reached his apex with the network during the Trump years, serving as one of the president's most ardent champions on television.

That affection flowed both ways. "At the White House, Mr. Trump came to see Mr. Dobbs's program as required viewing," the *Times* reported in 2021. "His allies learned that an appearance on *Lou Dobbs Tonight* would guarantee attention in the West Wing."

At times, the article added, the president even patched in Mr. Dobbs during White House policy discussions with his staff.

That support of the president ultimately came at a cost for Mr. Dobbs. After the Jan. 6, 2021, attack on the U.S. Capitol, Mr. Dobbs raised hackles by downplaying the violence.

"As I listen to some anchors on

other networks describing what was happening," he told Fox viewers, "you would have thought it was a full-on riot with armed looters going through the building, when, as I watched, at least, on a number of occasions, looking at the Statuary Hall, the protesters who had invaded the Capitol were walking between the rope lines."

Repeating conspiracy theories on air that the election had been rigged to flip millions of Trump votes to Joe Biden, Mr. Dobbs ended up named in lawsuits by voting technology companies.

Fox cancelled his weekday show, *Lou Dobbs Tonight*, a day after the election technology company Smartmatic filed a US\$2.7-billion suit against Fox Corp. and Fox News and named Mr. Dobbs, along with Fox hosts Maria Bartiromo and Jeanine Pirro, as defendants.

"Lou Dobbs is and was great," Mr. Trump said in a statement to the *Times* after Mr. Dobbs's departure. "Nobody loves America more than Lou. He had a large and loyal following that will be watching closely for his next move, and that following includes me."

Mr. Dobbs started his podcast on iHeartRadio later that year.

Complete information on survivors was not immediately available.

Mr. Dobbs continued to ruffle feathers in support of Mr. Trump to the end, repeating a claim in a recent post on the social network X that "the FBI investigation into the Trump assassination attempt stinks to high heaven."

Then again, he was never one to hold back. In his interview with *The New Yorker*, Mr. Dobbs brushed off a suggestion that some of his rock-hard convictions might represent only portions of the truth.

"In free trade?" Mr. Dobbs said. "In illegal immigration? In education? No. Everything I believe, I believe unequivocally."

NEW YORK TIMES NEWS SERVICE

CHENG PEI PEI

ACTRESS, 78

QASIM NAUMAN

Cheng Pei Pei, a trailblazer for women in Asian martial arts cinema and a star of the 2000 blockbuster *Crouching Tiger, Hidden Dragon*, died on July 17 in the San Francisco Bay Area. She was 78.

Her representatives at Echelon Talent Management confirmed her death in a statement. She was diagnosed in 2019 with a neurodegenerative disease similar to Parkinson's, they said.

Ms. Cheng was born on Jan. 6, 1946,

in Shanghai. Trained in ballet and traditional Chinese dance, she began her acting career in Hong Kong in 1964 and became one of the stars of the wuxia genre of martial arts films. Her breakout role was in the mid-sixties kung fu classic *Come Drink With Me*.

"Our mom Cheng Pei Pei wanted to be remembered for who she was: the legendary 'Queen of Martial Arts,'" her family said in a statement. "She loved being an actress and knew, even with her hard work, how fortunate she was to have the career she had."

Ms. Cheng moved to the United



Cheng Pei Pei

States in the 1970s, where her four children were born.

She played the villain Jade Fox in *Crouching Tiger, Hidden Dragon*, featuring in some of the film's most memorable fight scenes.

Ms. Cheng chose to keep her medical condition private, her management said.

She donated her brain to the Brain Support Network, a non-profit organization that supports people diagnosed with neurodegenerative disorders.

NEW YORK TIMES NEWS SERVICE

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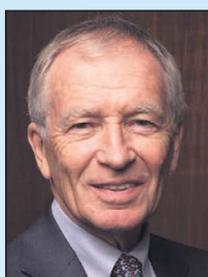
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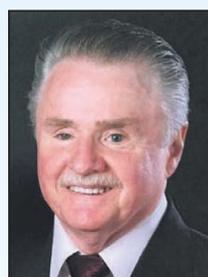
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